

BUILDING on our
PROVEN PLATFORM
RESTYLING our
BRANDS and BUSINESS

Isle of Capri Casinos, Inc. 2010 Annual Report

isle
capri
CASINOS, INC.

CONTINUING to FORTIFY
our
STRONG FOUNDATION



Monthly See Say Smile Scores

At Isle of Capri Casinos we have achieved meaningful and measurable success implementing our strategic plans over the last two years despite the recession and sluggish recovery. Among the most visible evidence of this effort is the continuing climb in courtesy scores.

As dramatically shown in the accompanying chart, we successfully created a more valued entertainment experience for our patrons and improved courtesy metrics across our portfolio. Courtesy, as measured by our proprietary *See Say Smile* program, improved tremendously from a base score of 60 percent at the start of fiscal 2009 to 90 percent at fiscal 2010 year-end.





CHAIRMAN and CEO's
LETTER to SHAREHOLDERS

The last two years have presented a difficult environment for businesses reliant upon discretionary spending. Like the majority of our competitors throughout the gaming industry, we faced a sluggish economy, volatile investment climate, high unemployment and faltering consumer confidence. The combined effect of this uncertain business climate is clearly reflected in our fiscal 2010 results. However, despite the pressures we have faced, we are proud of the extraordinary accomplishments achieved by our team during a challenging fiscal year.

At Isle of Capri Casinos, we have focused our business model on fiscal discipline, prudent growth strategies and becoming the service leader in the markets we serve. Specifically, we:

- Added a 15th property to our growing casino portfolio.
- Trimmed property-level operating expenses by \$12 million last year for a total reduction of \$32 million over the past two fiscal years.
- Continued to increase courtesy scores by 50 percent over the last two years.
- Strengthened our balance sheet with an amended senior credit facility and a more than \$300 million reduction in overall debt over the past two fiscal years.

These accomplishments and more combine to create what is, we believe, perhaps our major

achievement of the year – continuing to build a market-leading business platform and a company poised for success.

Developing Our Platform

In the fall of 2008, we implemented a comprehensive strategic plan designed to substantially transform Isle of Capri Casinos. Our goal was to forge a solid platform for sustainable success – building a strong operating company capable of generating incremental free cash flow by aligning our operational strategy with evolving customer needs.

Following this plan and swiftly adapting to changing economic conditions, over the past two years we strengthened our operations and elevated the gaming experience by exceeding customer expectations through the development of high service standards delivered by a well-trained and dedicated workforce. We solidly positioned our properties to

consistently deliver the elements of the gaming experience that customers identify as most important to their choice of entertainment venue.

During fiscal 2010, Isle of Capri Casinos management refined and updated the company's strategic initiatives, building on the strong foundation provided by the 2008 plan and reflecting today's challenging business landscape. Then as now, the primary planks of our business platform include strengthening financial discipline, increasing operational efficiency, improving the customer experience, leveraging human capital, repositioning our brands and venues, targeting marketing initiatives and leveraging technology.

.....

WE SIGNIFICANTLY
REDUCED
OUR
OVERALL DEBT by
MORE THAN
\$300 MILLION
OVER the PAST
TWO FISCAL YEARS.

.....

Financial Discipline. Reinforcing our stringent financial discipline, we improved the balance sheet, increased financial flexibility and instilled a value-added approach to capital spending. Reprioritizing or delaying many capital projects to focus squarely on debt reduction as we forge through the difficult macro-economic period, we significantly reduced our overall debt by more than \$300 million over the past two fiscal years.

An amendment to our senior credit facility, effective February 2010, provides Isle with leverage and covenant relief through the end of fiscal 2012. As a result, we now have greater operational and financial flexibility, and additional options as we seek to improve our balance sheet and pursue growth opportunities.

Operational Strength. With a keen focus on our core operating principles and executing the fundamentals to gain efficiencies, we strengthened operations across our portfolio – achieving significant progress on nearly every key operating initiative of Isle of

Capri Casinos' strategic plan. Streamlining operations and right-sizing our business, we decreased spending at the property level by \$32 million over the past two years, including a \$12 million reduction in fiscal 2010. These cost reductions were achieved across the board – from our gaming floors, guest amenities and hotels to other facilities, marketing and administrative costs.

Establishing a goal to be the leader in cleanliness and courtesy in every jurisdiction in which Isle of Capri Casinos operates, we successfully created clean, safe, friendly and fun experiences for our customers that represent recognizable value. Utilizing sophisticated customer research, we continue to aggressively seek ways to improve the value proposition for our guests.

Customer Experience. To deliver an exceptional gaming experience, we get closer to our guests and build lasting relationships using strategic research to establish goals and measure our progress. This customer-centric point of view helps drive repeat visits by focusing our operational plans and capital spending on issues our patrons value most. Further, our research provides a blueprint for property-level management to match the product offering in each market to our target customers.

Despite current marketplace pressures, patron visits increased at nearly all our properties last year. This underscores the fact that customers continue to value our product offering and invest a portion of their leisure dollars in a quality gaming experience – even during the worst of the recession.

To accomplish this, we have complemented our service and courtesy programs with a strategy to offer customers a value proposition – more time on games, better food and beverage value, and more fun. To highlight these changes, we have launched highly successful marketing programs to attract customers who, more and more, demand a higher value for each and every one of their discretionary dollars.

To further elevate and simplify the customer experience, we are utilizing sophisticated technology – from e-commerce programs and standardized kiosk platforms to integrated point-of-sale/hotel/casino management systems.

Human Capital. Achieving our goals for operational excellence and customer satisfaction requires an exceptional workforce. At Isle of Capri Casinos, we

focus on attracting, motivating, rewarding and retaining associates with a variety of innovative programs. These include: a new hiring selection toolkit that ensures the right employees are hired for the right positions; streamlined training programs that focus on the behaviors, skills and attributes most important to customers; pay-for-skills programs; and a performance-driven compensation system for management.

Our proprietary *See, Say, Smile*, customer courtesy program, introduced in May 2008, combines objective measurement and easy communication with the ability to reward front-line employees based on improved interactions with our customers. In the two years since its inception, this successful program has dramatically increased guest satisfaction from a baseline score of 60 percent to 90 percent at fiscal year-end – and paid over \$5 million in bonuses to employees. Our goal is to reach a corporate standard of 95 percent with a 15 percent advantage over market competitors.

Brand Strategy. A key plank in our business platform is the development of a two-brand strategy designed to leverage the regional diversification of our properties. Under this strategy, all gaming properties will eventually become either a Lady Luck Casino or Isle Casino Hotel. Each property will be expected to meet or exceed customer expectations in a given market while retaining the size and scope to enable maximum profitability.

Despite the delay in implementing many of the physical plant renovations as a result of fiscal discipline during a sluggish national economic period, we remain vigilant in turning our vision for an improved customer experience at each of our properties into reality for our customers and our business. Already, we have made significant positive changes and refreshed many of our amenities to successfully continue to position our properties as the leader in entertainment value in their markets.

To support all of our properties, we created and deployed a highly flexible marketing toolkit that provides comprehensive, ready-to-use advertising campaigns and promotions that can be customized for each market. This effort also streamlines our promotional cost structure and elevates the caliber of our marketing programs. In addition, we are altering our marketing mix to shift resources to drive incremental retail play and improve margins.

Identifying Opportunities for Growth

We continue to see significant opportunities to grow our business by reinvesting in our existing portfolio, including refreshing and refurbishing our properties to remain competitive. Additional opportunities exist to duplicate the successful Lady Luck conversions across our portfolio and to redefine the Isle brand as a regional gaming attraction.

Our
**BRAND
PORTFOLIO**
OFFERS A COMPELLING
VALUE PROPOSITION
for
DEVELOPMENT and
ACQUISITION
OPPORTUNITIES.

With high capital costs and a cautious investment community, we believe that prudent accretive acquisitions and more modest new projects will prevail in the near term. Our brand portfolio offers a compelling value proposition for development and acquisition opportunities. The stringent criteria we follow in evaluating potential acquisitions include immediate accretion to free cash flow, mid-sized assets that are regional in nature or locals markets, markets where we do not currently operate, and protected competitive locations, limited-license or low-tax markets.

Further, the growing name recognition of Isle's brands, together with our financial and operational discipline and strong management team, provide opportunities to participate as an equity partner in joint ventures and consortium deals.

In June 2010, we completed the acquisition of Rainbow Casino in Vicksburg, Mississippi, from Bally Technologies, Inc. The \$80 million all-cash transaction, funded under our existing credit facility, enables us to return to the Vicksburg market and expand our presence in Mississippi. The successful Rainbow property, with its solid core business, fits well into our existing casino portfolio and should benefit from our operations and management expertise. We intend to rebrand the casino to Lady Luck and seek other opportunities to add value.

Nemacolin Woodlands Resort, one of North America's premier resort destinations situated on over 2,000 acres in southwestern Pennsylvania, has applied for a Category 3 gaming license with the Pennsylvania Gaming Control Board. If the license is granted, Isle of Capri Casinos will manage and market the casino, which is planned to feature 600 slot machines and at least 28 table games. Overall, we are hopeful that this opportunity will allow us to develop a Lady Luck casino at Nemacolin as the flagship property of our signature Lady Luck brand.

In Missouri, we have expressed our interest to the Missouri Gaming Commission for the state's 13th license, which recently became available, dependent on conditions the commission may attach to the license. Applications are due in September 2010, with a decision expected by year-end. In the interim, we have presented to the Cape Girardeau City Council our proposal to build a new 125,000-square-foot casino on a 20-acre site just north of the city's downtown.

As we look toward the future and continue to build a better business platform, we have taken into account that consumer spending has been hampered by the recession, and as a result, consumers have curtailed their average daily spending in stores, restaurants and gas stations by at least 40 percent. For the gaming industry, this consumer spending decline is reflected in a 4.3 percent decrease in gambling expenditures from the peak in the fourth quarter of 2007. At the same time, record high unemployment levels have impacted our operations.

In light of these changes in our business environment, we believe we have made the right decisions to position Isle of Capri Casinos to flourish when the economy rebounds. As we continue to refine our business model, we are exploring a wide

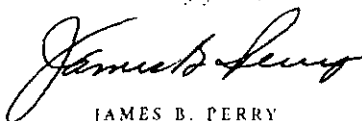
variety of opportunities in various jurisdictions as the gaming industry continues to evolve geographically and expand. These plans include the recent formation of our management division, Isle Gaming Management, designed to better explore opportunities and provide consulting services, to provide a platform for distressed asset management, joint ventures and strategic/financial partnerships in various jurisdictions.

Looking Ahead

While the struggling economy continues to sputter, we remain committed to our goals of fiscal responsibility and shareholder value. We will consistently seek ways to re-engineer costs, fortify our balance sheet and improve the guest experience across our properties. While continuing to fine-tune our operating model for increased profitability and free cash flow, we are actively exploring options for deploying capital, including potential acquisitions, greenfield development and management opportunities. As we continue to execute these strategies, we are optimistic that our business will show clearer signs of economic improvement by late this calendar year and into 2011.

On behalf of our Board of Directors, management and associates across the company, thank you for your ongoing support and confidence. Like many of you, we look forward to prosperous and profitable years ahead for Isle of Capri Casinos - as we continue to build and reinforce the industry's best business platform. Finally, a special note of appreciation to John Brackenbury, who will retire from the Board of Directors in October after helping to guide and grow our company since 2004. His wisdom and expertise have been greatly valued, and the entire Isle of Capri team wishes him continued success with his future endeavors.

Sincerely yours,



JAMES B. PERRY
CHAIRMAN of the BOARD and
CHIEF EXECUTIVE OFFICER

August 13, 2010

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K/A
Amendment No. 2

(Mark One)

☒ **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended April 25, 2010

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission File Number 0-20538

ISLE OF CAPRI CASINOS, INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

600 Emerson Road, Suite 300, St. Louis, Missouri
(Address of principal executive offices)

41-1659606
(I.R.S. Employer
Identification Number)

63141
(Zip Code)

Registrant's telephone number, including area code: (314) 813-9200

Securities Registered Pursuant to Section 12(h) of the Act: None

Securities Registered Pursuant to Section 12(g) of the Act:
Common Stock, \$.01 Par Value Per Share
(Title of Class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.
Yes ☐ No ☒

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.
Yes ☐ No ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 229.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☐ No ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☐

Indicate by check mark whether the registrant is a large accelerated filer, accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☒

Non-accelerated filer ☐
(Do not check if a smaller
reporting company)

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The aggregate market value of the voting and non-voting stock held by non-affiliates(1) of the Company is \$157,316,738, based on the last reported sale price of \$9.41 per share on October 26, 2009 on the NASDAQ Stock Market; multiplied by 16,718,038 shares of Common Stock outstanding and held by non-affiliates of the Company on such date.

As of June 4, 2010, the Company had a total of 32,445,488 shares of Common Stock outstanding (which excludes 4,326,242 shares held by us in treasury).

(1) Affiliates for the purpose of this item refer to the directors, named executive officers and/or persons owning 10% or more of the Company's common stock, both of record and beneficially; however, this determination does not constitute an admission of affiliate status for any of the individual stockholders.

EXPLANATORY NOTE

We are filing this Amendment No. 2 to our Annual Report on Form 10-K for the year ended April 25, 2010 ("Amendment"), originally filed with the Securities and Exchange Commission (the "SEC") on June 8, 2010 and amended on June 8, 2010 (the "Original Form 10-K").

The purpose of this Amendment is to amend the Original Form 10-K to include the information required by Items 10 through 14 of Part III of Form 10-K, which information was previously omitted from the Original Form 10-K in reliance on General Instruction G(3) to Form 10-K. The reference on the cover of the Original Form 10-K to the incorporation by reference to portions of our definitive proxy statement into Part III of the Original Form 10-K is hereby deleted. Additionally, in Item 8, Note 2 to the consolidated financial statements, the following language in the *Subsequent Events* section "No material subsequent events have occurred that require recognition or disclosure in the consolidated financial statements" has been replaced with a reference to a new Note 21, which addresses the completion of our acquisition of the Rainbow Casino located in Vicksburg, Mississippi. Other than described in the preceding sentence, the financial statements have not been revised.

Pursuant to the rules of the SEC, Item 15 of Part IV has also been amended to contain the currently dated certifications from the Company's Principal Executive Officer and Principal Financial Officer as required by Section 302 and 906 of the Sarbanes Oxley Act of 2002. The certifications of the Company's Principal Executive Officer and Principal Financial Officer are attached to this Amendment as Exhibits 31 and 32.

For the convenience of the reader, this Amendment sets forth the Original Form 10-K, in its entirety, as modified and superseded where necessary to reflect the amendments discussed above. The following items have been amended to include the required Part III information and to update subsequent events:

- Part II—Item 8. Financial Statements and Supplementary Data
- Part III—Item 10. Directors, Executive Officers and Corporate Governance
- Part III—Item 11. Executive Compensation
- Part III—Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters
- Part III—Item 13. Certain Relationships and Related Transactions, and Director Independence
- Part III—Item 14. Principal Accountant Fees and Services
- Part IV—Item 15(b). Exhibits

The remaining Items contained within this Amendment consist of all other Items contained in the Original Form 10-K and are included for the convenience of the reader. The sections of the Original Form 10-K which were not amended are unchanged and continue in full force and effect as originally filed. Other than as required to reflect the changes discussed above, the Original Form 10-K continues to speak as of the date thereof (or such other date as may be referred to in the Original Form 10-K). Events occurring subsequent to the filing of the Original Form 10-K and disclosures necessary to reflect any subsequent events have been or will be addressed in our filings with the SEC for periods subsequent to the periods covered by the Original Form 10-K.

ISLE OF CAPRI CASINOS, INC.

FORM 10-K

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DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

This Annual Report contains statements that we believe are, or may be considered to be, "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact included in this Annual Report regarding the prospects of our industry or our prospects, plans, financial position or business strategy, may constitute forward-looking statements. In addition, forward-looking statements generally can be identified by the use of forward-looking words such as "may," "will," "expect," "intend," "estimate," "foresee," "project," "anticipate," "believe," "plans," "forecasts," "continue" or "could" or the negatives of these terms or variations of them or similar terms. Furthermore, such forward-looking statements may be included in various filings that we make with the SEC or press releases or oral statements made by or with the approval of one of our authorized executive officers. Although we believe that the expectations reflected in these forward-looking statements are reasonable, we cannot assure you that these expectations will prove to be correct. These forward-looking statements are subject to certain known and unknown risks and uncertainties, as well as assumptions that could cause actual results to differ materially from those reflected in these forward-looking statements. Factors that might cause actual results to differ include, but are not limited to, those discussed in the section entitled "Risk Factors" beginning on page 10 of this report. Readers are cautioned not to place undue reliance on any forward-looking statements contained herein, which reflect management's opinions only as of the date hereof. Except as required by law, we undertake no obligation to revise or publicly release the results of any revision to any forward-looking statements. You are advised, however, to consult any additional disclosures we make in our reports to the SEC. All subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements contained in this Annual Report.

PART I

ITEM 1. BUSINESS

Overview

We are a leading developer, owner and operator of branded gaming facilities and related lodging and entertainment facilities in regional markets in the United States. We own and operate 14 casino properties in six states. Collectively, these properties feature over 14,500 slot machines and over 350 table games (including approximately 95 poker tables) over 3,000 hotel rooms and more than three dozen restaurants. We also operate a harness racing track at our casino in Florida. We have sought and established geographic diversity to limit the risks caused by weather, regional economic difficulties, gaming tax rates and regulations of local gaming authorities.

Our business approach is anchored by a disciplined application of the following strategies:

Focusing on core operating principles that have proven successful.

Our operating focus is to deliver a superior guest experience by providing customers with the most popular gaming product in a clean, safe, friendly and fun environment. These areas have been shown through customer research to embody the attributes of a gaming entertainment experience most important to our customers in choosing which casino to visit. We emphasize, among other things, customer courtesy and we have implemented a proprietary program to measure our progress against standards for certain courtesy behaviors. In addition, many of our capital and operating plans are intended to improve on guest satisfaction, including quality, accessibility and cleanliness of areas frequented by our customers, such as hotel rooms and other public areas in our hotels and casino floors. We also have implemented employee incentive programs designed to encourage employees to deliver superior customer service and courtesy.

Driving value through product offerings and branding.

Our current strategy is to evolve into operating our properties under only two separate brand names: Isle and Lady Luck (which we re-launched in fiscal 2009). We use the Isle brand primarily at properties that have a regional draw. These are generally casinos in larger markets where we have expansion potential demonstrated by either the size of the market or excess land that we control. The Isle-branded properties typically offer expanded amenities, such as hotel rooms, expanded food and beverage offerings and conference and convention capabilities.

We use the Lady Luck brand on properties that predominantly draw local customers, which are typically in smaller markets with less expansion potential. The goal of the Lady Luck brand is to offer high quality entertainment options, featuring casual dining and popular local entertainment in a comfortable setting in addition to a first class gaming experience. We have completed the refurbishment and rebranding of three of our existing Isle properties under the Lady Luck brand: Marquette, Iowa in September 2009, Colorado Central Station in Black Hawk, Colorado in June 2009 and Caruthersville, Missouri in December 2008. We intend to rebrand some of our other existing properties under the Lady Luck name during the next few years as economic conditions and our capital structure improve. Our current expectations are that Natchez and Lula, Mississippi; Lake Charles, Louisiana; Boonville, and Kansas City, Missouri; and Davenport, Iowa will eventually be rebranded to Lady Luck casinos.

Continuing to focus on financial discipline.

We have made efforts to reduce our debt levels. During the last 24 months, we have reduced our outstanding debt from approximately \$1.5 billion as of April 27, 2008 to \$1.2 billion or a reduction of approximately \$300 million. We achieved this reduction through the use of cash obtained from the settlement of our Hurricane Katrina claim and cash flows from operations, to retire \$142.7 million of the 7% senior subordinated notes for \$82.8 million through a tender offer, in February 2009 and a prepayment of \$35 million of our term loans under our senior secured credit facility in March 2009. In addition, we recently entered into an amendment to our senior secured credit facility that permits

increased flexibility in operations and capital spending. We continually seek opportunities to improve our capital structure.

Aggressively pursuing prudent growth opportunities.

We intend to continue to expand our operations through acquisitions, such as our recently announced agreement to acquire the Rainbow Casino located in Vicksburg, Mississippi, and through management of casinos owned by third parties. The Mississippi Gaming Commission recently approved our acquisition of the Rainbow Casino and we plan to complete the \$80 million acquisition in June 2010.

We formed Isle Gaming Management, a management and consulting division of the Company, in 2009 to leverage our experienced and respected management team and intellectual property assets by managing and operating casinos owned by third parties in exchange for management and other fees. The goal of Isle Gaming Management is to allow us to manage additional casino properties without requiring extensive capital investment. In January 2010, we entered into a management agreement with Nemacolin Woodlands Resort. Nemacolin is located in southwestern Pennsylvania near the West Virginia border, approximately 40 miles northeast of Morgantown, West Virginia and approximately 60 miles southeast of Pittsburgh, Pennsylvania. Nemacolin has filed an application with the Pennsylvania Gaming Control Board for the one remaining resort casino license in Pennsylvania. Nemacolin is one of four applicants. We have also filed an application to be licensed as a casino operator in Pennsylvania. If Nemacolin is awarded the license and we are granted an operator's license, we have agreed to make certain improvements to an existing building at the resort, which will house a Lady Luck casino that we will manage. We will pay an annual fee to the casino owner and in return will receive a management fee equal to the EBITDA of the casino after payment of the fee to Nemacolin. The Pennsylvania Gaming Commission has not set a timeline for the award of the remaining casino license. We are actively seeking other opportunities to manage casinos owned by third parties.

Casino Properties

The following is an overview of our existing casino properties as of April 25, 2010:

| Property | Date Acquired or Opened | Slot Machines | Table Games | Hotel Rooms | Parking Spaces |
|------------------------------|-------------------------|---------------|-------------|--------------|----------------|
| <i>Louisiana</i> | | | | | |
| Lake Charles | July 1995 | 1,840 | 75 | 493 | 2,335 |
| <i>Mississippi</i> | | | | | |
| Lula | March 2000 | 1,215 | 17 | 484 | 1,583 |
| Biloxi | August 1992 | 1,292 | 36 | 710 | 1,600 |
| Natchez | March 2000 | 619 | 10 | 141 | 908 |
| <i>Missouri</i> | | | | | |
| Kansas City | June 2000 | 1,201 | 22 | — | 1,618 |
| Boonville | December 2001 | 981 | 19 | 140 | 1,101 |
| Caruthersville | June 2007 | 619 | 16 | — | 1,000 |
| <i>Iowa</i> | | | | | |
| Bettendorf | March 2000 | 1,010 | 31 | 514 | 1,597 |
| Rhythm City-Davenport | October 2000 | 954 | 16 | — | 911 |
| Marquette | March 2000 | 600 | 13 | — | 475 |
| Waterloo | June 2007 | 1,040 | 32 | 195 | 1,487 |
| <i>Colorado</i> | | | | | |
| Isle Casino Hotel—Black Hawk | December 1998 | 1,164 | 23 | 238 | 1,100 |
| Lady Luck Casino—Black Hawk | April 2003 | 581 | 20 | 164 | 1,200 |
| <i>Florida</i> | | | | | |
| Pompano Park | July 1995/April 2007 | 1,463 | 38 | — | 3,781 |
| | | <u>14,579</u> | <u>368</u> | <u>3,079</u> | <u>20,696</u> |

Louisiana

Lake Charles

Our Lake Charles property, which commenced operations in July 1995, is located on a 19-acre site along Interstate 10, the main thoroughfare connecting Houston, Texas to Lake Charles, Louisiana. The property consists of two dockside casinos offering 1,840 slot machines, 47 table games, 28 poker tables, two hotels offering 493 rooms, a 105,000 square foot land-based pavilion and entertainment center, and 2,335 parking spaces, including approximately 1,400 spaces in an attached parking garage. The pavilion and entertainment center offer customers a wide variety of non-gaming amenities, including a 97-seat Farraddays' restaurant, a 360-seat Calypso's buffet, a 165-seat Tradewinds Marketplace, a 64-seat Lucky Wins Asian-inspired restaurant and Caribbean Cove, which features free live entertainment and can accommodate 180 customers. The pavilion also has a 14,750 square foot entertainment center comprised of a 1,100-seat special events center designed for concerts, live boxing, televised pay-per-view events, banquets and other events, meeting facilities and administrative offices.

The Lake Charles market currently consists of two dockside gaming facilities, a Native American casino and a pari-mutuel facility/racino. The current number of slot machines in the market exceeds 8,200 machines and table games exceed 200 tables. In calendar year 2009, the two gaming facilities and one racino, in the aggregate, generated gaming revenues of approximately \$665 million. Revenues for the Native American property are not published. Gaming revenues for our Lake Charles property for calendar year 2009 were approximately \$149 million. Lake Charles is the closest gaming market to the Houston metropolitan area, which has a population of approximately 5.5 million and is located approximately 140 miles west of Lake Charles. We believe that our Lake Charles property attracts customers primarily from southeast Texas, including Houston, Beaumont, Galveston, Orange and Port Arthur and from local area residents. Approximately 500,000 and 1.6 million people reside within 50 and 100 miles, respectively, of the Lake Charles property.

Mississippi

Lula

Our Lula property, which we acquired in March 2000, is strategically located off of Highway 49, the only road crossing the Mississippi River between Mississippi and Arkansas for more than 50 miles in either direction. The property consists of two dockside casinos containing 1,215 slot machines and 17 table games, two on-site hotels with a total of 484 rooms, a land-based pavilion and entertainment center, 1,583 parking spaces, and a 28-space RV Park. The pavilion and entertainment center offer a wide variety of non-gaming amenities, including a 145-seat Farraddays' restaurant, a 300-seat Calypso's buffet and a 44-seat Tradewinds Marketplace, and a gift shop. All 171 rooms of our Coral Reef Hotel underwent complete renovation in 2008.

Our Lula property is the only gaming facility in Coahoma County, Mississippi and generated gaming revenues of approximately \$73 million in calendar year 2009. Lula draws a significant amount of business from the Little Rock, Arkansas metropolitan area, which has a population of approximately 675,000 and is located approximately 120 miles west of the property. Coahoma County is also located approximately 60 miles southwest of Memphis, Tennessee, which is primarily served by nine casinos in Tunica County, Mississippi. Approximately 1.1 million people reside within 60 miles of the property. Lula also competes with Native American casinos in Oklahoma and a racino in West Memphis, Arkansas.

Biloxi

Our Biloxi property, which commenced operations in August 1992, is located on a 17-acre site at the eastern end of a cluster of facilities formerly known as "Casino Row" in Biloxi, Mississippi, and is the first property reached by visitors coming from Alabama, Florida and Georgia via Highway 90.

In October 2005, the Mississippi legislature amended its gaming laws to allow casinos to operate land-based facilities within 800 feet of the mean high water line. Our Biloxi property is now a land-based casino offering approximately 1,300 slot machines, 27 table games, a nine-table poker room, a 710-room hotel including 200 whirlpool suites, a 120-seat banquet room called "Paradise Room," 138-seat Farraddays' restaurant, a 200-seat Calypso's buffet, a Tradewinds Express, a multi-story feature bar, a full service Starbucks and 1,600 parking spaces.

The Mississippi Gulf Coast market (which includes Biloxi, Gulfport and Bay St. Louis) is one of the largest gaming markets in the United States and consists of 11 dockside gaming facilities, which in the aggregate, generated gaming revenues of approximately \$1.1 billion during calendar year 2009. Our Biloxi property generated gaming revenues of approximately \$73 million during calendar year 2009. Approximately one million people reside within 60 miles of the property.

Natchez

Our Natchez property, which we acquired in March 2000, is located off of Highways 84 and 61 in western Mississippi. The property consists of a dockside casino offering 619 slot machines and 10 table games, a 141-room off-site hotel located approximately one mile from the casino, a 150-seat Calypso's buffet and 908 parking spaces.

Our Natchez property is currently the only gaming facility in the Natchez market and generated total gaming revenues of approximately \$36 million in calendar year 2009. We believe that the Natchez property attracts customers primarily from among the approximately 351,000 people residing within 60 miles of the Natchez property.

Missouri

Kansas City

Our Kansas City property, which we acquired in June 2000, is the closest gaming facility to downtown Kansas City and consists of a dockside casino offering 1,201 slot machines and 22 table games, a 260-seat Calypso's buffet, a 45-seat Tradewinds Marketplace and 1,618 parking spaces.

The Kansas City market consists of four dockside gaming facilities and a Native American casino. Operating statistics for the Native American casino are not published. The four dockside gaming facilities generated gaming revenues of approximately \$720 million in calendar year 2009. Our Kansas City property generated gaming revenues of approximately \$82 million during calendar year 2009. We believe that our Kansas City casino attracts customers primarily from the Kansas City metropolitan area, which has approximately 1.9 million residents.

On April 30, 2010, a ground-breaking ceremony was held to signify the beginning of construction of a \$521 million casino at the Kansas Speedway located in Wyandotte County, Kansas. This casino could open in early 2012. In the fourth quarter of fiscal 2008 the State of Missouri, began reconstruction of the Paseo Bridge and interchanges adjacent to our property. The bridge and interchange construction is expected to continue into fiscal 2011. Access to our property has been and will continue to be hampered due to lane restrictions related to bridge construction and temporary entrance/exit ramp designs until the construction is completed.

Boonville

Our Boonville property, which opened on December 6, 2001, is located three miles off Interstate 70, approximately halfway between Kansas City and St. Louis. The property consists of a single level dockside casino offering 981 slot machines, 19 table games, a 140-room hotel, a 32,400 square foot pavilion and entertainment center and 1,101 parking spaces. The pavilion and entertainment center offers customers a wide variety of non-gaming amenities, including an 83-seat Farraddays' restaurant, a 218-seat Calypso's buffet, a 24-seat Tradewinds Marketplace, an 800 seat event center, and an historic display area. Our Boonville property is the only gaming facility in central Missouri and generated gaming revenues of approximately \$82 million in calendar year 2009. We believe that our Boonville casino attracts customers primarily from the approximately 583,000 people who reside within 60 miles of the property which includes the Columbia and Jefferson City areas.

Caruthersville

Our Caruthersville property was acquired on June 11, 2007 and is a riverboat casino located along the Mississippi River in Southeast Missouri. In June 2008, the casino was re-branded as a Lady Luck casino with the construction and refurbishment completed in December 2008. The dockside casino offers 619 slot machines, 11 table games and 5 poker tables. As part of the re-branding, we renovated our 40,000 square foot pavilion, which includes a 130-seat Lone Wolf restaurant, bar and lounge, and a 270-seat Otis & Henry's restaurant. Renovations to the riverboat, including the casino floor, were completed in the summer of 2009. The property also operates a 10,000 square foot exposition center with seating for up to 1,100 patrons and has 1,000 parking spaces. Our Caruthersville facility is the only casino located in Southeast Missouri and generated gaming revenues of approximately \$33 million in calendar year 2009. Approximately 647,000 people reside within 60 miles of the property.

Recent Changes to Missouri Gaming Laws—During November 2008, gaming law changes became effective in Missouri which repealed the \$500 loss limit.

Iowa

Bettendorf

The Bettendorf property, which we acquired in March 2000, is located off of Interstate 74, an interstate highway serving the Quad Cities metropolitan area, which consists of Bettendorf and Davenport, Iowa and Moline and Rock Island, Illinois. The property consists of a dockside casino offering 1,010 slot machines and 31 table games, 514 hotel rooms, 40,000 square feet of flexible convention/banquet space, a 102-seat Farraddays' restaurant, a 272-seat Calypso's buffet, a 26-seat Tradewinds Marketplace and 1,597 parking spaces. We have entered into agreements with the City of Bettendorf, Iowa under which we manage and provide financial and operating support for the QC Waterfront Convention Center that is adjacent to our hotel. The QC Waterfront Convention Center opened in January 2009.

Davenport

Our Davenport property, which we acquired in October 2000, is located at the intersection of River Drive and Highway 61, a state highway serving the Quad Cities metropolitan area. The property consists of a dockside gaming facility offering 954 slot machines, 16 table games, a 228-seat Hit Parade buffet, a Grab-n-Go food outlet and 911 parking spaces.

The Quad Cities metropolitan area currently has three gaming operations—our two gaming facilities in Bettendorf and in Davenport, and one operator, which opened a larger land-based facility, including a hotel, in December 2008. The three operations in the Quad Cities generated total gaming revenues of approximately \$210 million in calendar year 2009. Our Bettendorf and Davenport

properties generated casino revenues for calendar year 2009 of approximately \$82 million and \$55 million, respectively. Our operations in the Quad Cities also compete with other gaming operations in Illinois and Iowa. Approximately 923,000 people reside within 60 miles of our Bettendorf and Davenport properties.

Marquette

Our Marquette property, which we acquired in March 2000, is located in Marquette, Iowa, approximately 60 miles north of Dubuque, Iowa. The property consists of a dockside casino offering 600 slot machines and 13 table games, a marina and 475 parking spaces. During fiscal 2010, we completed the rebranding of the property as a Lady Luck casino. The facility now includes a newly themed 158-seat buffet restaurant, an Otis and Henry's Express food outlet and a Lone Wolf restaurant and bar.

Our Marquette property is the only gaming facility in the Marquette, Iowa market and generated gaming revenues of approximately \$30 million in calendar year 2009. We believe most of our Marquette customers are from northeast Iowa and Wisconsin, which includes approximately 491,000 people within 60 miles of our property, and we compete for those customers with other gaming facilities in Dubuque, Iowa and Native American casinos in southwestern Wisconsin.

Waterloo

Our Waterloo property, which opened on June 30, 2007, is located adjacent to Highway 218 and US 20 in Waterloo, Iowa. The property consists of a single-level casino offering 1,040 slot machines, 27 table games and 5 poker tables. The property also offers a wide variety of non-gaming amenities, including a 123-seat Otis & Henry's restaurant, a 208-seat Isle buffet, a 36-seat Tradewinds marketplace, Club Capri Lounge, Fling feature bar, 5,000 square feet of meeting space, over 1,487 parking spaces and a 195-room hotel, which includes 27 suites, as well as an indoor pool and hot tub area.

Our Waterloo property is the only gaming facility in the Waterloo, Iowa market and approximately 636,000 people live within 60 miles of the property. We compete with other casinos in eastern Iowa. We generated gaming revenues of approximately \$78 million in calendar year 2009.

Colorado

Isle Casino Hotel-Black Hawk

Isle Casino Hotel-Black Hawk commenced operations in December 1998, is located on an approximately 10-acre site and is one of the first gaming facilities reached by customers arriving from Denver via Highway 119, the main thoroughfare connecting Denver to Black Hawk. The property includes a land-based casino with 1,164 slot machines and 23 table games, a 238-room hotel and 1,100 parking spaces in an attached parking garage. Isle Casino Hotel-Black Hawk also offers customers three restaurants, including a 114-seat Farradays' restaurant, a 271-seat Calypso's buffet and a 36-seat Tradewinds Marketplace.

Lady Luck Casino-Black Hawk

Lady Luck Casino-Black Hawk, which we acquired in April 2003 and rebranded in June 2009, is located across the intersection of Main Street and Mill Street from the Isle Casino Hotel-Black Hawk. The property consists of a land-based casino with 581 slot machines, 11 standard table games, a nine table poker room, a 164-room hotel that opened in December 2005 and 1,200 parking spaces in our parking structure connecting Isle Casino Hotel-Black Hawk and Lady Luck Casino-Black Hawk. The property also offers guests dining in its 94-seat Station Café that was opened in early 2007 as well as a grab and go fast serve food counter that is located in the lower level of the facility. Our Black Hawk sites are connected via sky bridges.

When casinos having multiple gaming licenses in the same building are combined, the Black Hawk/Central City market consists of 24 gaming facilities (seven of which have more than 600 slot machines), which in aggregate, generated gaming revenues of approximately \$595 million in calendar year 2009. Our Black Hawk properties generated casino revenues for calendar year 2009 of approximately \$132 million. Black Hawk is the closest gaming market to the Denver, Colorado metropolitan area, which has a population of approximately 2.9 million and is located approximately 40 miles east of Black Hawk and serves as the primary feeder market for Black Hawk.

Recent Changes to Colorado Gaming Laws—On July 2, 2009, changes to the Colorado gaming law went into effect which extended the hours of operation from 18 to 24 hours per day; expanded the types of permitted table games to include craps and roulette, and increased the betting limits from \$5 to \$100 per bet.

Florida

Pompano

In 1995, we acquired Pompano Park, a harness racing track located in Pompano Beach, Florida. Pompano Park is located off of Interstate 95 and the Florida Turnpike on a 223-acre owned site, near Fort Lauderdale, midway between Miami and West Palm Beach. Pompano Park is the only racetrack licensed to conduct harness racing in Florida.

Our Pompano facility includes 1,463 slot machines, a 38-table poker room, three restaurants, a feature bar and 3,781 parking spaces.

Approximately 2.6 million people reside within a 25-mile radius of our Pompano facility, which competes with four other racinos and three Native American facilities in the market. While casino revenues are not available for all market competitors, we estimate that we operate approximately 12% of the slot machines in the market and generated approximately \$121 million in casino revenues for calendar year 2009.

Recent Changes to Florida Gaming Laws—In April 2010, changes were made to Florida law which, among other things, lowered our state gaming tax rate from 50% to 35% effective July 1, 2010. This legislation also allows the poker operations to remain open for the same hours as the slot floor and removes the poker betting limits. The changes to Florida law were combined with the approval of a gaming compact between the State of Florida and the Seminole Tribe of Florida. This gaming compact allows the tribe the exclusive right outside of Miami-Dade and Broward counties to operate slot machines and other similar electronic gaming devices and the right to operate live blackjack and baccarat table games for a period of five years at certain tribal gaming locations.

International Operations

Lucaya—We operated a casino in Grand Bahama from December 2003 through November 2009, when we exited the operation.

Blue Chip—We operated casinos in Dudley and Wolverhampton, England. These casinos opened during fiscal 2004 and were operated by us until they were sold in November 2009.

Coventry—We operated a casino in the Coventry Convention Center from July 2007 through April 2009, when we terminated our lease and sold the casino and related assets.

Marketing

Our marketing programs are designed to promote our overall business strategy of providing customers with a safe, clean, friendly and fun gaming experience at each of our properties. We have

developed an extensive proprietary database of customers that allows us to create effective targeted marketing and promotional programs that are designed to reward customer loyalty, attract new customers to our properties and maintain high recognition of our brands.

Specifically, our marketing programs and initiatives are tailored to support this corporate strategic plan and are generally focused on the following areas:

- *Customer Research:* Our marketing strategies have been developed and implemented to meet the needs and desires of our casino customers in each of our locations. In order to assess these needs and desires, we engage in significant customer research in each of our markets by conducting periodic surveys. Upon receipt of these surveys, we assess the attitudes of our customers and the customers of our competitors' properties towards the most important attributes of their experience in a regional and/or local gaming facility. We use the extensive information gathered from these research initiatives to make marketing, operating and development decisions that, we believe, will optimize the position of our properties relative to our competition.
- *Branding Initiatives:* Our strategic plan is designed to consolidate our property portfolio from four brands into two brands as the economy improves and we undertake significant new capital improvement programs. To date, we have begun this initiative through the re-branding of our properties in Caruthersville, Missouri, Marquette, Iowa, and the conversion of Colorado Central Station in Black Hawk, Colorado to Lady Luck-Black Hawk. As a component of these re-branding programs, we have also implemented newly-branded customer outlets, including custom restaurants and lounges that we are expanding through our portfolio to other properties. We believe, over time, this approach will allow us to more effectively align and promote our properties based upon customer needs and desires and market our properties on a consolidated basis. Furthermore, we expect our approach will streamline the costs associated with marketing our portfolio.
- *Database Marketing:* We have streamlined our database marketing initiatives across the Company in order to focus our marketing efforts on profitable customers who have demonstrated a willingness to regularly visit our properties. Specifically, we have focused on eliminating from our database customers who have historically been included in significant marketing efforts but have proven costly either as a result of excessive marketing expenditures on the part of the Company, or because these customers have become relatively dormant in terms of customer activity.
- *Segmentation:* We have compiled an extensive database of customer information over time. Among our most important marketing initiatives, we have introduced database segmentation to our properties and at the corporate level in order to adjust investment rates to a level at which we expect to meet a reasonable level of customer profit contribution.
- *Retail Development:* We believe that we must more effectively attract new, non-database customers to our properties in order to increase profitability and free cash flow. These customers are generally less expensive to attract and retain and, therefore, currently represent a significant opportunity for our operations.

Employees

As of April 25, 2010, we employed approximately 7,500 people. We have a collective bargaining agreement with UNITE HERE covering approximately 375 employees at our Pompano property which expires in May 2012. We believe that our relationship with our employees is satisfactory.

Governmental Regulations

The gaming and racing industries are highly regulated, and we must maintain our licenses and pay gaming taxes to continue our operations. Each of our facilities is subject to extensive regulation under the laws, rules and regulations of the jurisdiction where it is located. These laws, rules and regulations generally relate to the responsibility, financial stability and character of the owners, managers and persons with financial interests in the gaming operations. Violations of laws in one jurisdiction could result in disciplinary action in other jurisdictions. A more detailed description of the regulations to which we are subject is contained in Exhibit 99.1 to this Annual Report on Form 10-K.

Our businesses are subject to various federal, state and local laws and regulations in addition to gaming regulations. These laws and regulations include, but are not limited to, restrictions and conditions concerning alcoholic beverages, food service, smoking, environmental matters, employees and employment practices, currency transactions, taxation, zoning and building codes, and marketing and advertising. Such laws and regulations could change or could be interpreted differently in the future, or new laws and regulations could be enacted. Material changes, new laws or regulations, or material differences in interpretations by courts or governmental authorities could adversely affect our operating results.

Available Information

For more information about us, visit our web site at www.isleofcapricasinos.com. Our electronic filings with the U.S. Securities and Exchange Commission (including all annual reports on Form 10-K, quarter reports on Form 10-Q, and current reports on Form 8-K, and any amendments to these reports), including the exhibits, are available free of charge through our web site as soon as reasonably practicable after we electronically file them with or furnish them to the U.S. Securities and Exchange Commission.

ITEM 1A. RISK FACTORS

We face significant competition from other gaming operations, including Native American gaming facilities, that could have a material adverse effect on our future operations.

The gaming industry is intensely competitive, and we face a high degree of competition in the markets in which we operate. We have numerous competitors, including land-based casinos, dockside casinos, riverboat casinos, casinos located on racing, pari-mutuel operations or Native American-owned lands and video lottery and poker machines not located in casinos. Some of our competitors may have better name recognition, marketing and financial resources than we do; competitors with more financial resources may therefore be able to improve the quality of, or expand, their gaming facilities in a way that we may be unable to match.

Legalized gaming is currently permitted in various forms throughout the United States. Certain states have recently legalized, and other states are currently considering legalizing gaming. Our existing gaming facilities compete directly with other gaming properties in the states in which we operate. Our existing casinos attract a significant number of their customers from Houston, Texas; Mobile, Alabama; Kansas City, Kansas; Southern Florida; Little Rock, Arkansas; and Denver, Colorado. Legalization of gaming in jurisdictions closer to these geographic markets other than the jurisdictions in which our facilities are located would have a material adverse effect on our operating results. Other jurisdictions, including states in close proximity to jurisdictions where we currently have operations, have considered and may consider legalizing casino gaming and other forms of competition. In addition, there is no limit on the number of gaming licenses that may be granted in several of the markets in which we operate. As a result, new gaming licenses could be awarded in these markets, which could allow new gaming operators to enter our markets that could have an adverse effect on our operating results.

We also compete with other forms of legalized gaming and entertainment such as online computer gambling, bingo, pull tab games, card parlors, sports books, "cruise-to-nowhere" operations, pari-mutuel or telephonic betting on horse racing and dog racing, state-sponsored lotteries, jai-alai, and, in the future, may compete with gaming at other venues. In addition, we compete more generally with other forms of entertainment for the discretionary spending of our customers.

Our continued success depends upon drawing customers from each of these geographic markets. We expect competition to increase as new gaming operators enter our markets, existing competitors expand their operations, gaming activities expand in existing jurisdictions and gaming is legalized in new jurisdictions. We cannot predict with any certainty the effects of existing and future competition on our operating results.

We are subject to extensive regulation from gaming and other regulatory authorities that could adversely affect us.

Licensing requirements. As owners and operators of gaming and pari-mutuel wagering facilities, we are subject to extensive state and local regulation. State and local authorities require us and our subsidiaries to demonstrate suitability to obtain and retain various licenses and require that we have registrations, permits and approvals to conduct gaming operations. The regulatory authorities in the jurisdictions in which we operate have very broad discretion with regard to their regulation of gaming operators, and may for a broad variety of reasons and in accordance with applicable laws, rules and regulations, limit, condition, suspend, fail to renew or revoke a license to conduct gaming operations or prevent us from owning the securities of any of our gaming subsidiaries, or prevent other persons from owning an interest in us or doing business with us. We may also be deemed responsible for the acts and conduct of our employees. Substantial fines or forfeiture of assets for violations of gaming laws or regulations may be levied against us, our subsidiaries and the persons involved, and some regulatory authorities have the ability to require us to suspend our operations. The suspension or revocation of any of our licenses or our operations or the levy on us or our subsidiaries of a substantial fine would have a material adverse effect on our business.

To date, we have demonstrated suitability to obtain and have obtained all governmental licenses, registrations, permits and approvals necessary for us to operate our existing gaming facilities. We cannot assure you that we will be able to retain these licenses, registrations, permits and approvals or that we will be able to obtain any new ones in order to expand our business, or that our attempts to do so will be timely. Like all gaming operators in the jurisdictions in which we operate, we must periodically apply to renew our gaming licenses and have the suitability of certain of our directors, officers and employees approved. We cannot assure you that we will be able to obtain such renewals or approvals.

In addition, regulatory authorities in certain jurisdictions must approve, in advance, any restrictions on transfers of, agreements not to encumber or pledges of equity securities issued by a corporation that is registered as an intermediary company with such state, or that holds a gaming license. If these restrictions are not approved in advance, they will be invalid.

Compliance with other laws. We are also subject to a variety of other federal, state and local laws, rules, regulations and ordinances that apply to non-gaming businesses, including zoning, environmental, construction and land-use laws and regulations governing the serving of alcoholic beverages. Under various federal, state and local laws and regulations, an owner or operator of real property may be held liable for the costs of removal or remediation of certain hazardous or toxic substances or wastes located on its property, regardless of whether or not the present owner or operator knows of, or is responsible for, the presence of such substances or wastes. We have not identified any issues associated with our properties that could reasonably be expected to have an adverse effect on us or the results of our operations. However, several of our properties are located in industrial areas or were used for

industrial purposes for many years. As a consequence, it is possible that historical or neighboring activities have affected one or more of our properties and that, as a result, environmental issues could arise in the future, the precise nature of which we cannot now predict. The coverage and attendant compliance costs associated with these laws, regulations and ordinances may result in future additional costs.

Regulations adopted by the Financial Crimes Enforcement Network of the U.S. Treasury Department require us to report currency transactions in excess of \$10,000 occurring within a gaming day, including identification of the patron by name and social security number. U.S. Treasury Department regulations also require us to report certain suspicious activity, including any transaction that exceeds \$5,000 if we know, suspect or have reason to believe that the transaction involves funds from illegal activity or is designed to evade federal regulations or reporting requirements. Substantial penalties can be imposed against us if we fail to comply with these regulations.

Several of our riverboats must comply with U.S. Coast Guard requirements as to boat design, on-board facilities, equipment, personnel and safety and must hold U.S. Coast Guard Certificates of Documentation and Inspection. The U.S. Coast Guard requirements also set limits on the operation of the riverboats and mandate licensing of certain personnel involved with the operation of the riverboats. Loss of a riverboat's Certificate of Documentation and Inspection could preclude its use as a riverboat casino. The U.S. Coast Guard has shifted inspection duties related to permanently moored casino vessels to the individual states. Louisiana and Missouri have elected to utilize the services of the American Bureau of Shipping ("ABS") to undertake the inspections. Iowa has elected to handle the inspections through the Iowa Department of Natural Resources. The states will continue the same inspection criteria as the U.S. Coast Guard in regard to annual and five year inspections. Depending on the outcome of these inspections a vessel could become subject to dry-docking for inspection of its hull, which could result in a temporary loss of service.

We are required to have third parties periodically inspect and certify all of our casino barges for stability and single compartment flooding integrity. Our casino barges and other facilities must also meet local fire safety standards. We would incur additional costs if any of our gaming facilities were not in compliance with one or more of these regulations.

Potential changes in legislation and regulation of our operations. From time to time, legislators and special interest groups have proposed legislation that would expand, restrict or prevent gaming operations in the jurisdictions in which we operate. In addition, from time to time, certain anti-gaming groups have challenged constitutional amendments or legislation that would limit our ability to continue to operate in those jurisdictions in which these constitutional amendments or legislation have been adopted.

Taxation and fees. State and local authorities raise a significant amount of revenue through taxes and fees on gaming activities. We believe that the prospect of significant revenue is one of the primary reasons that jurisdictions permit legalized gaming. As a result, gaming companies are typically subject to significant taxes and fees in addition to normal federal, state, local and provincial income taxes, and such taxes and fees are subject to increase at any time. We pay substantial taxes and fees with respect to our operations. From time to time, federal, state, local and provincial legislators and officials have proposed changes in tax laws, or in the administration of such laws, affecting the gaming industry. Any material increase, or the adoption of additional taxes or fees, could have a material adverse effect on our future financial results.

Our business may be adversely affected by legislation prohibiting tobacco smoking.

Legislation in various forms to ban indoor tobacco smoking has recently been enacted or introduced in many states and local jurisdictions, including several of the jurisdictions in which we operate. On January 1, 2008, a statewide smoking ban that includes casino floors went into effect in Colorado. This smoking ban in Colorado has had a negative impact on business volume at our Black Hawk properties.

If additional restrictions on smoking are enacted in jurisdictions in which we operate, we could experience a significant decrease in gaming revenue and particularly, if such restrictions are not applicable to all competitive facilities in that gaming market, our business could be materially adversely affected.

Our substantial indebtedness could adversely affect our financial health and restrict our operations.

We have a significant amount of indebtedness. As of April 25, 2010, we had approximately \$1.2 billion of total debt outstanding.

Our significant indebtedness could have important consequences to our financial health, such as:

- limiting our ability to use operating cash flow or obtain additional financing to fund working capital, capital expenditures, expansion and other important areas of our business because we must dedicate a significant portion of our cash flow to make principal and interest payments on our indebtedness;
- causing an event of default if we fail to satisfy the financial and restrictive covenants contained in the indenture and agreements governing our senior secured credit facility, our 7% senior subordinated notes due 2014 and our other indebtedness, which could result in all of our debt becoming immediately due and payable, could permit our secured lenders to foreclose on the assets securing our secured debt and have other adverse consequences, any of which, if not cured or waived, could have a material adverse effect on us;
- if the indebtedness under our 7% senior subordinated notes, our senior secured credit facility, or our other indebtedness were to be accelerated, there can be no assurance that our assets would be sufficient to repay such indebtedness in full;
- placing us at a competitive disadvantage to our competitors who are not as highly leveraged;
- increasing our vulnerability to and limiting our ability to react to changing market conditions, changes in our industry and economic downturns or downturns in our business; and
- our agreements governing our indebtedness, among other things, require us to maintain certain specified financial ratios and to meet certain financial tests. Our debt agreements also limit our ability to:
 - i. borrow money;
 - ii. make capital expenditures;
 - iii. use assets as security in other transactions;
 - iv. make restricted payments or restricted investments;
 - v. incur contingent obligations; and
 - vi. sell assets and enter into leases and transactions with affiliates.

A substantial portion of our outstanding debt bears interest at variable rates, although we have entered into interest rate protection agreements expiring through fiscal 2014 with counterparty banks

with respect to \$420 million of our term loans under our senior secured credit facility. If short-term interest rates rise, our interest cost will increase on the unhedged portion of our variable rate indebtedness, which will adversely affect our results of operations and available cash.

Any of the factors listed above could have a material adverse effect on our business, financial condition and results of operations. We cannot assure you that our business will continue to generate sufficient cash flow, or that future available draws under our senior secured credit facility will be sufficient, to enable us to meet our liquidity needs, including those needed to service our indebtedness.

Despite our significant indebtedness, we may still be able to incur significantly more debt. This could intensify the risks described above.

The terms of the indenture and agreements governing our senior secured credit facility, our 7% senior subordinated notes and our other indebtedness limit, but do not prohibit, us or our subsidiaries from incurring significant additional indebtedness in the future.

As of April 25, 2010, we had the capacity to incur additional indebtedness, including the ability to incur additional indebtedness under all of our lines of credit, of approximately \$109 million. Approximately \$20 million of these lines of credit were used to support letters of credit. Our capacity to issue additional indebtedness is subject to the limitations imposed by the covenants in our senior secured credit facility and the indenture governing our 7% senior subordinated notes. The indenture governing our 7% senior subordinated notes and our senior secured credit facility contain financial and other restrictive covenants, but will not fully prohibit us from incurring additional debt. If new debt is added to our current level of indebtedness, the related risks that we now face could intensify.

We may not be able to renew or extend our senior secured credit facility or enter into a new credit facility in today's difficult markets. In addition, our ability to renew or extend our senior secured credit facility or to enter into a new credit facility may be impaired further if market conditions worsen. If we are able to renew or extend our senior secured credit facility, it may be on terms substantially less favorable than the current senior secured credit facility. We may face similar risks with respect to our outstanding bonds.

Disruptions in the global markets have led to a scarcity of credit, tighter lending standards and higher interest rates on consumer and business loans. On February 17, 2010, in order to allow us to issue senior unsecured notes and to temporarily modify the leverage ratio and interest coverage ratio to provide for greater flexibility through April 30, 2012, we entered into an amendment to our \$1.35 billion senior secured credit facility, which, among other things, reduced the capacity of the revolving line of credit by \$100 million to \$375 million and increased the interest rate of both the revolving line of credit and term loan portions to LIBOR + 3.00% with a LIBOR floor of 2.00%. As of April 25, 2010, we had approximately \$817 million in term loans and approximately \$21 million drawn on the revolving line of credit. The availability under our revolving line of credit as of April 25, 2010 was approximately \$109 million, after consideration of approximately \$20 million in outstanding letters of credit. Our ability to renew or extend our existing senior secured credit facility or to enter into a new credit facility to replace the existing senior secured credit facility could be impaired if market conditions worsen.

In the current environment, lenders may seek more restrictive lending provisions and higher interest rates that may reduce our borrowing capacity and increase our costs. We can make no assurances that we will be able to enter into a new credit facility or renew or extend our existing senior secured credit facility, or whether any such credit facility will be available under acceptable terms. Failure to obtain sufficient financing or financing on acceptable terms would constrain our ability to operate our business and to continue our development and expansion projects. Any of these circumstances could have a material adverse effect on our business, financial condition and results of operation.

Until recently, the bond market, and particularly the market for casino bonds, had deteriorated significantly over the prior 18 months. As such, outstanding bonds generally offer yields to maturity that are significantly higher than the yields offered at issuance. On May 12, 2004, we issued \$500 million of 7% senior subordinated notes due in 2014. If the bond market does not further recover prior to the maturity of these bonds, we may be forced to refinance some or all of its debt on materially worse terms than we have currently. Although it is several years before these unsecured notes mature, our cash flow from operations is unlikely to be sufficient to retire all of such bonds at or prior to their maturity. Failure to obtain new debt on favorable or reasonable terms to replace existing debt could affect our liquidity and the value of our other securities, including our equity.

We may not be able to successfully expand to new locations or recover our investment in new properties which would adversely affect our operations and available resources.

We regularly evaluate opportunities for growth through development of gaming operations in existing or new markets, through acquiring or managing other gaming entertainment facilities or through redeveloping our existing facilities. The expansion of our operations, whether through acquisitions, development, management contracts or internal growth, could divert management's attention and could also cause us to incur substantial costs, including legal, professional and consulting fees. To the extent that we elect to pursue any new gaming acquisition, management or development opportunity, our ability to benefit from our investment will depend on many factors, including:

- our ability to successfully identify attractive acquisition and development opportunities;
- our ability to successfully operate any developed, managed or acquired properties;
- our ability to attract and retain competent management and employees for the new locations;
- our ability to secure required federal, state and local licenses, permits and approvals, which in some jurisdictions are limited in number and subject to intense competition; and
- the availability of adequate financing on acceptable terms.

Many of these factors are beyond our control. There have been significant disruptions in the global capital markets that have adversely impacted the ability of borrowers to access capital. Many analysts are predicting that these disruptions may continue for the foreseeable future. Accordingly, it is likely that we are dependent on free cash flow from operations and remaining borrowing capacity under our senior secured credit facility to implement our near-term expansion plans and fund our planned capital expenditures. As a result of these and other considerations, we cannot be sure that we will be able to recover our investments in any new gaming development or management opportunities or acquired facilities, or successfully expand to additional locations.

We may experience construction delays during our expansion or development projects that could adversely affect our operations.

From time to time we may commence construction projects at our properties. We also evaluate other expansion opportunities as they become available and we may in the future engage in additional construction projects. The anticipated costs and construction periods are based upon budgets, conceptual design documents and construction schedule estimates prepared by us in consultation with our architects and contractors. Construction projects entail significant risks, which can substantially increase costs or delay completion of a project. Such risks include shortages of materials or skilled labor, unforeseen engineering, environmental or geological problems, work stoppages, weather interference and unanticipated cost increases. Most of these factors are beyond our control. In addition, difficulties or delays in obtaining any of the requisite licenses, permits or authorizations from regulatory authorities can increase the cost or delay the completion of an expansion or development. Significant

budget overruns or delays with respect to expansion and development projects could adversely affect our results of operations.

If our key personnel leave us, our business could be adversely affected.

Our continued success will depend, among other things, on the efforts and skills of a few key executive officers and the experience of our property managers. Our ability to retain key personnel is affected by the competitiveness of our compensation packages and the other terms and conditions of employment, our continued ability to compete effectively against other gaming companies and our growth prospects. The loss of the services of any of these key individuals could have a material adverse effect on our business, financial condition and results of operations. We do not maintain "key man" life insurance for any of our employees.

We are controlled by the Goldstein family and their decisions may differ from those that may be made by other stockholders.

Members of the Goldstein family, including Robert Goldstein, our Vice Chairman of the Board, and Jeffrey Goldstein and Richard Goldstein, two of our directors, and various family trusts associated with members of the Goldstein family, collectively own and control approximately 50.1% of our common stock as of May 14, 2010 and have entered into an Agreement, dated as of April 30, 2010 (the "Agreement"), related to the ownership of such common stock. The Agreement includes, but is not limited to an agreement by the parties to (i) coordinate their efforts with each other with respect to their ownership of our securities and ensure the interests of the Goldstein family are appropriately considered by our board of directors, (ii) notify the other parties of any purchase or sale of our securities, and (iii) jointly approve any filing with the Securities and Exchange Commission, press release or stockholder communication by a party.

The Goldstein family has the power to control the election of our board of directors and the outcome of the vote on substantially all other matters, including amendment of our certificate of incorporation, amendment of our by-laws and significant corporate transactions, such as the approval of a merger or other transactions involving a sale of the Company. Such control may have the effect of discouraging transactions involving an actual or potential change of control, which in turn could have a material adverse effect on the market price of our common stock or prevent our stockholders from realizing a premium over the market price for their shares of common stock. The interests of the Goldstein family may differ from those of our other stockholders.

We have a history of fluctuations in our operating income (losses) from continuing operations, and we may incur additional operating losses from continuing operations in the future. Our operating results could fluctuate significantly on a periodic basis.

We sustained a net (loss) from continuing operations of \$(1.5) million in fiscal 2010 and earned net income from continuing operations of \$61.2 million in fiscal 2009. Companies with fluctuations in income (loss) from continuing operations often find it more challenging to raise capital to finance improvements in their businesses and to undertake other activities that return value to their stockholders. In addition, companies with operating results that fluctuate significantly on a quarterly or annual basis experience increased volatility in their stock prices in addition to difficulties in raising capital. We cannot assure you that we will not have fluctuations in our income (losses) from continuing operations in the future, and should that occur, that we would not suffer adverse consequences to our business as a result, which could decrease the value of our common stock.

Inclement weather and other conditions could seriously disrupt our business and have a material, adverse effect on our financial condition and results of operations.

The operations of our facilities are subject to disruptions or reduced patronage as a result of severe weather conditions, natural disasters and other casualties. Because many of our gaming operations are located on or adjacent to bodies of water, these facilities are subject to risks in addition to those associated with other casinos, including loss of service due to casualty, forces of nature, mechanical failure, extended or extraordinary maintenance, flood, hurricane or other severe weather conditions, and other disasters, such as the recent oil spill in the Gulf of Mexico. In addition, severe weather such as high winds and blizzards occasionally limits access to our land-based facilities in Colorado. We cannot be sure that the proceeds from any future insurance claim will be sufficient to compensate us if one or more of our casinos experience a closure.

Reductions in discretionary consumer spending could have a material adverse effect on our business.

Our business has been and may continue to be adversely affected by the economic recession currently being experienced in the United States, as we are highly dependent on discretionary spending by our patrons. Changes in discretionary consumer spending or consumer preferences brought about by factors such as increased unemployment, significant increases in energy prices, perceived or actual deterioration in general economic conditions, the current housing market crisis, bank failures and the potential for additional bank failures, perceived or actual decline in disposable consumer income and wealth, the current global economic recession and changes in consumer confidence in the economy may continue to reduce customer demand for the leisure activities we offer and may adversely affect our revenues and operating cash flow. We are not able to predict the length or severity of the current economic circumstances.

The market price of our common stock may fluctuate significantly.

The market price of our common stock has historically been volatile and may continue to fluctuate substantially due to a number of factors, including actual or anticipated changes in our results of operations, the announcement of significant transactions or other agreements by our competitors, conditions or trends in the our industry or other entertainment industries with which we compete, general economic conditions including those affecting our customers' discretionary spending, changes in the cost of air travel or the cost of gasoline, changes in the gaming markets in which we operate and changes in the trading value of our common stock. The stock market in general, as well as stocks in the gaming sector have been subject to significant volatility and extreme price fluctuations that have sometimes been unrelated or disproportionate to individual companies' operating performances. Broad market or industry factors may harm the market price of our common stock, regardless of our operating performance.

Work stoppages, organizing drives and other labor problems could negatively impact our future profits.

Some of our employees are currently represented by a labor union or have begun organizing a drive for labor union representation. Labor unions are making a concerted effort to recruit more employees in the gaming industry. In addition, organized labor may benefit from new legislation or legal interpretations by the current presidential administration. We cannot provide any assurance that we will not experience additional or more successful union activity in the future.

Additionally, lengthy strikes or other work stoppages at any of our casino properties or construction projects could have an adverse effect on our business and result of operations.

We are or may become involved in legal proceedings that, if adversely adjudicated or settled, could impact our financial condition.

From time to time, we are defendants in various lawsuits and gaming regulatory proceedings relating to matters incidental to our business. As with all litigation, no assurance can be provided as to the outcome of these matters and, in general, litigation can be expensive and time consuming. We may not be successful in the defense or prosecution of our current or future legal proceedings, which could result in settlements or damages that could significantly impact our business, financial condition and results of operations.

Our insurance coverage may not be adequate to cover all possible losses that our properties could suffer. In addition, our insurance costs may increase and we may not be able to obtain the same insurance coverage in the future.

We may suffer damage to our property caused by a casualty loss (such as fire, natural disasters, acts of war or terrorism), that could severely disrupt our business or subject us to claims by third parties who are injured or harmed. Although we maintain insurance customary in our industry, (including property, casualty, terrorism and business interruption insurance) that insurance may not be adequate or available to cover all the risks to which our business and assets may be subject. The lack of sufficient insurance for these types of acts could expose us to heavy losses if any damages occur, directly or indirectly, that could have a significant adverse impact on our operations.

We renew our insurance policies on an annual basis. The cost of coverage may become so high that we may need to further reduce our policy limits or agree to certain exclusions from our coverage. Among other factors, it is possible that regional political tensions, homeland security concerns, other catastrophic events or any change in government legislation governing insurance coverage for acts of terrorism could materially adversely affect available insurance coverage and result in increased premiums on available coverage (which may cause us to elect to reduce our policy limits), additional exclusions from coverage or higher deductibles. Among other potential future adverse changes, in the future we may elect to not, or may not be able to, obtain any coverage for losses due to acts of terrorism.

The concentration and evolution of the slot machine manufacturing industry could impose additional costs on us.

A large majority of our revenues are attributable to slot machines at our casinos. It is important, for competitive reasons, we offer the most popular and up-to-date slot machine games, with the latest technology to our customers.

In recent years, slot machine manufacturers have frequently refused to sell slot machines featuring the most popular games, instead requiring participating lease arrangements. Generally, a participating lease is substantially more expensive over the long-term than the cost to purchase a new slot machine.

For competitive reasons, we may be forced to purchase new slot machines, slot machine systems, or enter into participating lease arrangements that are more expensive than our current costs associated with the continued operation of our existing slot machines. If the newer slot machines do not result in sufficient incremental revenues to offset the increased investment and participating lease costs, it could adversely affect our profitability.

* * * * *

In addition to the foregoing, you should consider each of the factors set forth in this Annual Report in evaluating our business and our prospects. The factors described in our Part 1, Item 1A are not the only ones we face. Additional risks and uncertainties not presently known to us or that we currently consider immaterial may also impair our business operations. This Annual Report is qualified

in its entirety by these risk factors. If any of the foregoing risks actually occur, our business, financial condition and results of operation could be materially harmed. In that case, the trading price of our securities, including our common stock, could decline significantly.

ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

ITEM 2. PROPERTIES

Lake Charles

We own approximately 2.7 acres and lease approximately 16.2 acres of land in Calcasieu Parish, Louisiana for use in connection with our Lake Charles operations. This lease automatically renewed in March 2010 for five years and we have the option to renew it for 14 additional terms of five years each, subject to increases based on the Consumer Price Index ("CPI") with a minimum of 10% and construction of hotel facilities on the property. We own two hotels in Lake Charles with a total of 493 rooms. Annual rent payments under the Lake Charles lease are approximately \$2.1 million.

Lula

We lease approximately 1,000 acres of land in Coahoma County, Mississippi and utilize approximately 50 acres in connection with the operations in Lula, Mississippi. Unless terminated by us at an earlier date, the lease expires in 2033. Rent under the lease is currently 5.5% of gross gaming revenue as reported to the Mississippi Gaming Commission, plus \$100,000 annually. We also own approximately 100 acres in Coahoma County, which may be utilized for future development.

Biloxi

We lease the real estate upon which some of our land-based facilities, including the casino, are located from the City of Biloxi and the Mississippi Secretary of State at current annual rent of \$561,800 per year, plus 3% of our Biloxi property's gross gaming revenues, net of state and local gaming taxes and fees, in excess of \$25.0 million. The lease terminates on July 1, 2014, but it is renewable at our option for four additional terms of five years each and one more option renewal term, concluding on January 31, 2034, subject to rent increases based on the CPI, limited to 6% for each renewal period.

In April 1994, in connection with the construction of a hotel, we entered into a lease for additional land adjoining our Biloxi property. This lease with the City of Biloxi and the Mississippi Secretary of State is for an initial term of 25 years, with options to renew for six additional terms of ten years each and a final option period concluding December 31, 2085. Current annual rent is \$605,000 plus 4% of gross non-gaming revenues, as defined in the lease, and renewals are subject to rent increases based on the CPI. The annual rent is adjusted after each five-year period based on increases in the CPI, limited to a 10% increase in any five-year period.

In August 2002, we entered into a lease for two additional parcels of land adjoining our property and the hotel. On the parcel adjoining the Biloxi property, we constructed a multi-level parking garage that has approximately 1,000 parking spaces. There is additional ground level parking on a parcel of land in front of the garage, also subject to this lease, with approximately 600 parking spaces. We have constructed a 400-room addition to the existing hotel on the parcel leased next to the existing hotel. In addition, we may construct a hotel above the parking garage. This lease with the City of Biloxi and the Mississippi Secretary of State is for an initial term of forty years, with one option to renew for an additional twenty-five years and additional options thereafter, with the consent of the Mississippi Secretary of State, consistent with the term of the lease described in the preceding paragraph. When

combined with the base and percentage rents described for the leases in the preceding two paragraphs. annual rent under those two leases and this lease was \$3.8 million for lease year ending July 31, 2009, and estimated to be \$3.8 million for the lease year ending July 31, 2010. The minimum rent for the lease year beginning August 1, 2009 will be \$3.8 million in accordance with the terms of the lease agreement. Such amounts are subject to decreases due to market adjustments and increases based on the CPI. Also, we are responsible for annual rent equal to 4% of gross retail revenue and gross cash revenue (as defined in the lease), but without double counting. If the rent minimum described in the preceding sentences is not otherwise satisfied from other rents, then this percentage rent is not in addition to the minimum rent, but rather is to be applied to that minimum.

We also lease our Biloxi berth from the Biloxi Port Commission at an annual rent of the greater of \$510,000 or 1% of the gross gaming revenue net of state and local gaming taxes. The lease terminates on July 1, 2014 and we have the option to renew it for six additional terms of five years each subject to increases based on the CPI, limited to 6% for each renewal period.

In connection with and pursuant to a settlement between the City of Biloxi and the State of Mississippi concerning the control and management of the area where we are located, we also have agreed to pay the City of Biloxi's lease obligations to the State of Mississippi for an agreed upon period of time. This amount is \$580,000 per year, payable on June 30, subject to increases based on the CPI and decreases if there are other tenants of the subject property. This obligation ends after June 2018 but may be renewed for thirty years.

We have also entered into a joint venture arrangement to sublease a surface parking lot next to our Biloxi property. Our portion of the annual rent under this lease is approximately \$229,000. The current term is for five years expiring December 31, 2010, with a renewal option for an additional five-year term (under which our annual rent would increase based on the CPI), extending the lease through December 31, 2015, if exercised.

Natchez

Through numerous lease agreements, we lease approximately 24 acres of land in Natchez, Mississippi that are used in connection with the operations of our Natchez property. Unless terminated by us at an earlier date, the leases have varying expiration dates through 2037. Annual rent under the leases total approximately \$1.2 million. We also lease approximately 7.5 acres of land that is utilized for parking at the facility. We own approximately 6 additional acres of property in Natchez, Mississippi, as well as the property upon which our hotel is located.

Kansas City

We lease approximately 28 acres of land from the Kansas City Port Authority in connection with the operation of our Kansas City property. The term of the original lease was ten years and was renewed in October 2006 for an additional five years. The lease includes seven additional five-year renewal options. The minimum lease payments correspond to any rise or fall in the CPI, initially after the ten-year term of the lease or October 18, 2006 and thereafter, at each five year renewal date. Rent under the lease currently is the greater of \$2.6 million (minimum rent) per year, or 3.25% of gross revenues, less complementaries.

Boonville

We lease our 27 acre casino site in Boonville pursuant to a lease agreement with the City of Boonville. Under the terms of agreement, we lease the site for a period of ninety-nine years. In lieu of rent, we are assessed additional amounts by the City of Boonville based on a 3.5% tax on gaming revenue, up to \$1.0 million, which we recognize as additional gaming taxes.

Caruthersville

We own approximately 37 acres, including our riverboat casino and 1,000 parking spaces in Caruthersville, Missouri.

Bettendorf

We own approximately 24.6 acres of land in Bettendorf, Iowa used in connection with the operations of our Bettendorf property. We also operate under a long-term lease with the City of Bettendorf, the QC Waterfront Convention Center that is adjacent to our new hotel tower. Future minimum payments associated with the convention center are approximately \$1.1 million per year. We also lease approximately eight acres of land on a month-to-month basis from an entity owned by members of the Goldstein family, including Robert S. Goldstein, our Vice Chairman of the Board and Jeffrey D. Goldstein and Richard A. Goldstein, directors of our company, which we utilize for parking. The initial term of the lease expires 60 days after written notice is given to either party and rent under the lease is currently \$5,000 per month. We terminated a lease for warehouse space in January 2010 with the same entity.

Davenport

Pursuant to various lease agreements with the City of Davenport, we lease approximately 12 acres of land in Davenport, Iowa used in connection with the operations of our Davenport property. The aggregate annual rent on these leases is approximately \$0.2 million and they have varying expiration dates through 2022.

Marquette

We lease the dock site in Marquette, Iowa that is used in connection with our Marquette operations. The lease expires in 2019, and annual rent under the lease is approximately \$180,000, plus \$1.00 per passenger, plus 2.5% of gaming revenues (less state wagering taxes) in excess of \$20.0 million but less than \$40.0 million; 5% of gaming revenues (less state wagering taxes) in excess of \$40.0 million but less than \$60.0 million; and 7.5% of gaming revenues (less state wagering taxes) in excess of \$60.0 million. We have an easement related to an overhead pedestrian bridge and driveway that is an annual payment of approximately \$6,300. We also own approximately 25 acres of land for the pavilion, satellite offices, warehouse, lots by the marina and other property. Prior to September 2009 at which time the lease was terminated, we leased approximately two acres of land used for the employee parking lot with a monthly rental of \$417.

Waterloo

We own approximately 54 acres of land in Waterloo, Iowa used in connection with the operation of our Waterloo property. We also entered into a three-year lease agreement for 17,517 square feet of warehouse space. Rent under this lease is currently \$5,022 per month.

Isle-Black Hawk

We own approximately 10 acres of land in Black Hawk, Colorado for use in connection with our Black Hawk operations. The property leases an additional parcel of land adjoining the Isle-Black Hawk where the Lady Luck Hotel and parking are located. This lease is for an initial term of nine years with options to renew for 18 additional terms of five years each with the final option period concluding June 1, 2094. Annual rent is currently \$1.8 million indexed to correspond to any rise or fall in the CPI at one-year intervals, not to exceed a 3% increase or decrease from the previous year's rate.

Lady Luck-Black Hawk

We own or lease approximately seven acres of land in Black Hawk, Colorado for use in connection with the Lady Luck-Black Hawk. The property leases an additional parcel of land near the Lady Luck-Black Hawk for parking as described above. This lease is for an initial term of 10 years with options to renew for nine additional terms of 10 years each with the final option period concluding August 2094. Currently the annual rent is \$576,000 and renewals are subject to 20% rent increases over the rate of the previous term.

Pompano

We own approximately 223 acres at Pompano.

Other

We own all of the riverboats and barges utilized at our facilities. We also own or lease all of our gaming and non-gaming equipment.

We lease our principal corporate office in Creve Coeur, Missouri, and office space in Biloxi, Mississippi.

We own additional property and have various property leases and options to either lease or purchase property that are not directly related to our existing operations and that may be utilized in the future in connection with expansion projects at our existing facilities or development of new projects.

ITEM 3. LEGAL PROCEEDINGS

Lady Luck Gaming Corporation (now our wholly owned subsidiary) and several joint venture partners have been defendants in the Greek Civil Courts and the Greek Administrative Courts in similar lawsuits brought by the country of Greece. The actions allege that the defendants failed to make specified payments in connection with the gaming license bid process for Patras, Greece. Although it is difficult to determine the damages being sought from the lawsuits, the action may seek damages up to that aggregate amount plus interest from the date of the action.

In the Civil Court lawsuit, the Civil Court of First Instance ruled in our favor and dismissed the lawsuit in 2001. Greece appealed to the Civil Appeal Court and, in 2003, the Court rejected the appeal. Greece then appealed to the Civil Supreme Court and, in 2007, the Supreme Court ruled that the matter was not properly before the Civil Courts and should be before the Administrative Court.

In the Administrative Court lawsuit, the Administrative Court of First Instance rejected the lawsuit stating that it was not competent to hear the matter. Greece then appealed to the Administrative Appeal Court, which court rejected the appeal in 2003. Greece then appealed to the Supreme Administrative Court, which remanded the matter back to the Administrative Appeal Court for a hearing on the merits. The re-hearing took place in 2006, and in 2008 the Administrative Appeal Court rejected Greece's appeal on procedural grounds. On December 22, 2008 and January 23, 2009, Greece appealed the ruling to the Supreme Administrative Court. A hearing has tentatively been scheduled for November 2010.

The outcome of this matter is still in doubt and cannot be predicted with any degree of certainty. We intend to continue a vigorous and appropriate defense to the claims asserted in this matter. Through April 25, 2010, we have accrued an estimated liability including interest of \$10.6 million. Our accrual is based upon management's estimate of the original claim by the plaintiffs for lost payments. We continue to accrue interest on the asserted claim. We are unable to estimate a total possible loss as

information as to possible additional claims, if any, have not been asserted or quantified by the plaintiffs at this time.

We are subject to certain federal, state and local environmental protection, health and safety laws, regulations and ordinances that apply to businesses generally, and are subject to cleanup requirements at certain of our facilities as a result thereof. We have not made, and do not anticipate making material expenditures, nor do we anticipate incurring delays with respect to environmental remediation or protection. However, in part because our present and future development sites have, in some cases, been used as manufacturing facilities or other facilities that generate materials that are required to be remediated under environmental laws and regulations, there can be no guarantee that additional pre-existing conditions will not be discovered and we will not experience material liabilities or delays.

We are subject to various contingencies and litigation matters and have a number of unresolved claims. Although the ultimate liability of these contingencies, this litigation and these claims cannot be determined at this time, we believe they will not have a material adverse effect on our consolidated financial position, results of operations or cash flows.

ITEM 4. [REMOVED AND RESERVED]

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

(a)

- i. *Market Information.* Our common stock is traded on the NASDAQ Global Select Market under the symbol "ISLE". The following table presents the high and low closing sales prices for our common stock as reported by the NASDAQ Global Select Market for the fiscal periods indicated.

| | High | Low |
|--|---------|--------|
| First Quarter (through June 4, 2010) | \$11.71 | \$9.21 |
| Fiscal Year Ending April 25, 2010 | | |
| Fourth Quarter | \$11.81 | \$7.28 |
| Third Quarter | 9.41 | 7.21 |
| Second Quarter | 12.25 | 9.75 |
| First Quarter | 13.78 | 8.65 |
| Fiscal Year Ending April 26, 2009 | | |
| Fourth Quarter | \$ 9.27 | \$2.63 |
| Third Quarter | 5.29 | 2.37 |
| Second Quarter | 9.08 | 3.57 |
| First Quarter | 7.45 | 4.20 |

- ii. *Holders of Common Stock.* As of June 4, 2010, there were approximately 1,388 holders of record of our common stock.
- iii. *Dividends.* We have never declared or paid any dividends with respect to our common stock and the current policy of our board of directors is to retain earnings to provide for the growth of our company. In addition, our senior secured credit facility and the indenture governing our senior subordinated 7% notes limit our ability to pay dividends. See "Item 8—Financial Statements and Supplementary Data—Isle of Capri Casinos, Inc.—Notes to Consolidated Financial Statements—Note 8." Consequently, no cash dividends are expected to be paid on our common stock in the foreseeable future. Further, there can be no assurance that our

current and proposed operations would generate the funds needed to declare a cash dividend or that we would have legally available funds to pay dividends. In addition, we may fund part of our operations in the future from indebtedness, the terms of which may further prohibit or restrict the payment of cash dividends. If a holder of common stock is disqualified by the regulatory authorities from owning such shares, such holder will not be permitted to receive any dividends with respect to such stock. See "Item 1—Business—Governmental Regulations."

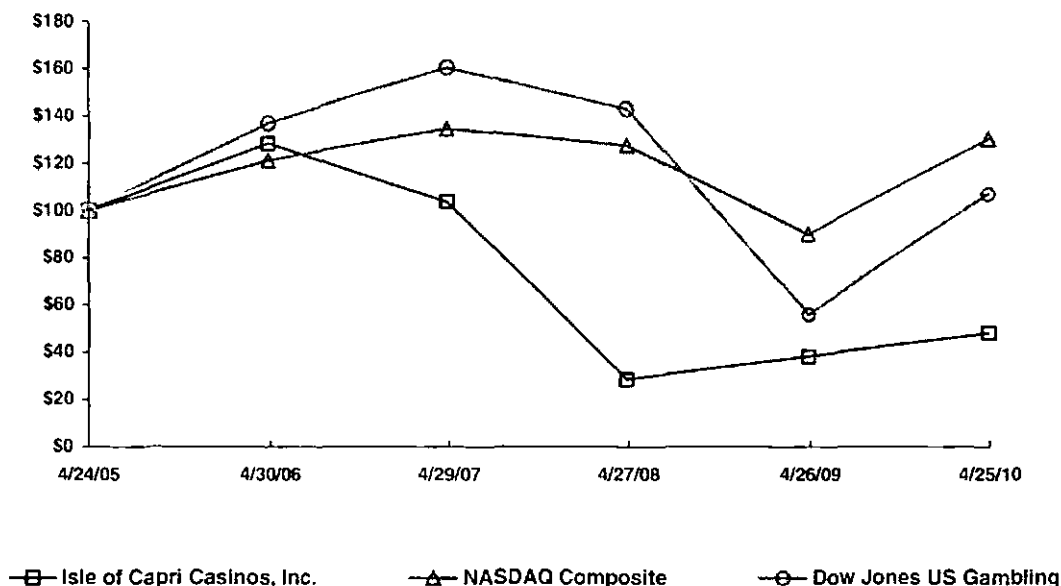
(b) *Issuance of Unregistered Securities*

None.

(c) *Purchases of our Common Stock*

We have purchased our common stock under stock repurchase programs. These programs allow for the repurchase of up to 6,000,000 shares. To date we have purchased 4,895,792 shares of common stock under these programs. These programs have no approved dollar amount, nor expiration dates. No purchases were made during the fiscal year ended April 25, 2010.

COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN*
Among Isle of Capri Casinos, Inc., The NASDAQ Composite Index
and The Dow Jones US Gambling Index



* \$100 invested on 4/24/05 in stock or 4/30/10 index, including reinvestment of dividends. Indexes calculated on month-end basis.

ITEM 6. SELECTED FINANCIAL DATA.

The following table presents our selected consolidated financial data for the five most recent fiscal years, which is derived from our audited consolidated financial statements and the notes to those statements. Because the data in this table does not provide all of the data contained in our consolidated financial statements, including the related notes, you should read "Management's Discussion and Analysis of Financial Condition and Results of Operations," our consolidated financial statements, including the related notes contained elsewhere in this document and other data we have filed with the U.S. Securities and Exchange Commission.

| | Fiscal Year Ended(1) | | | | |
|---|--|-------------------|-------------------|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 | April 29, 2007 | April 30, 2006 |
| | (dollars in millions, except per share data) | | | | |
| Statement of Operations | | | | | |
| Revenues: | | | | | |
| Casino | \$1,013.4 | \$1,055.7 | \$1,092.3 | \$ 991.4 | \$ 973.3 |
| Rooms | 43.0 | 46.4 | 49.5 | 49.6 | 37.0 |
| Pari-mutuel, food, beverage and other | 135.0 | 138.6 | 150.1 | 145.6 | 142.2 |
| Hurricane and other insurance recoveries | — | 62.9 | 0.4 | 2.8 | — |
| Gross revenues | 1,191.4 | 1,303.6 | 1,292.3 | 1,189.4 | 1,152.5 |
| Less promotional allowances | (191.6) | (195.6) | (200.9) | (214.1) | (200.1) |
| Net revenues | 999.8 | 1,108.0 | 1,091.4 | 975.3 | 952.4 |
| Operating expenses: | | | | | |
| Casino | 153.8 | 151.6 | 151.1 | 154.2 | 145.5 |
| Gaming taxes | 262.2 | 269.9 | 285.4 | 213.7 | 213.9 |
| Rooms | 10.9 | 12.3 | 12.5 | 10.6 | 8.8 |
| Pari-mutuel, food, beverage and other | 44.8 | 51.5 | 57.0 | 44.6 | 44.4 |
| Marine and facilities | 61.5 | 64.4 | 65.5 | 58.5 | 55.3 |
| Marketing and administrative | 253.1 | 256.2 | 270.1 | 256.4 | 227.4 |
| Corporate and development | 46.8 | 41.3 | 47.3 | 56.1 | 52.8 |
| Expense recoveries and other charges, net | (6.8) | 36.1 | 6.5 | 7.8 | 0.2 |
| Hurricane and other insurance recoveries | — | (32.3) | (1.8) | — | — |
| Preopening | — | — | 3.7 | 11.4 | 0.3 |
| Depreciation and amortization | 109.5 | 122.5 | 128.9 | 96.7 | 85.4 |
| Total operating expenses | 935.8 | 973.5 | 1,026.2 | 910.0 | 834.0 |
| Operating income | 64.0 | 134.5 | 65.2 | 65.3 | 118.4 |
| Interest expense | (75.4) | (92.0) | (106.8) | (88.1) | (75.1) |
| Interest income | 1.8 | 2.1 | 3.2 | 7.0 | 2.2 |
| Other | (0.3) | — | — | — | — |
| Gain (loss) on early extinguishment of debt | — | 57.7 | (15.3) | — | (2.1) |
| Income (loss) from continuing operations before income taxes and including noncontrolling interest .. | (9.9) | 102.3 | (53.7) | (15.8) | 43.4 |
| Income tax benefit (provision) | 8.4 | (41.1) | 20.9 | 0.8 | (10.5) |
| Income (loss) from continuing operations including noncontrolling interest | (1.5) | 61.2 | (32.8) | (15.0) | 32.9 |
| (Loss) income from discontinued operations, net of income taxes | (1.8) | (17.6) | (59.2) | 13.9 | (7.5) |
| Net income (loss) including noncontrolling interest | (3.3) | 43.6 | (92.0) | (1.1) | 25.4 |
| Less net income (loss) attributable to the noncontrolling interest | — | — | (4.9) | (3.5) | (6.5) |
| Net income (loss) attributable to common stockholders | \$ (3.3) | \$ 43.6 | \$ (96.9) | \$ (4.6) | \$ 18.9 |

| Fiscal Year Ended(1) | | | | |
|--|-------------------|-------------------|-------------------|-------------------|
| April 25, 2010 | April 26, 2009 | April 27, 2008 | April 29, 2007 | April 30, 2006 |
| (dollars in millions, except per share data) | | | | |

Statement of Operations Data (continued):

Income (loss) per common share attributable to common stockholders

Basic

| | | | | | |
|--|------------------|----------------|------------------|------------------|----------------|
| Income (loss) from continuing operations | \$ (0.05) | \$ 1.95 | \$ (1.24) | \$ (0.61) | \$ 0.88 |
| Income from discontinued operations | (0.05) | (0.56) | (1.92) | 0.46 | (0.25) |
| Net Income (loss) | <u>\$ (0.10)</u> | <u>\$ 1.39</u> | <u>\$ (3.16)</u> | <u>\$ (0.15)</u> | <u>\$ 0.63</u> |

Diluted

| | | | | | |
|--|------------------|----------------|------------------|------------------|----------------|
| Income (loss) from continuing operations | \$ (0.05) | \$ 1.95 | \$ (1.24) | \$ (0.61) | \$ 0.84 |
| Income from discontinued operations | (0.05) | (0.56) | (1.92) | 0.46 | (0.24) |
| Net Income (loss) | <u>\$ (0.10)</u> | <u>\$ 1.39</u> | <u>\$ (3.16)</u> | <u>\$ (0.15)</u> | <u>\$ 0.60</u> |

Other Data:

Net cash provided by (used in):

| | | | | | |
|----------------------|----------|----------|----------|---------|---------|
| Operating activities | \$ 106.4 | \$ 190.6 | \$ 133.4 | \$ 70.9 | \$ 86.7 |
| Investing activities | (31.0) | (27.9) | (302.4) | (197.3) | (176.4) |
| Financing activities | (104.0) | (157.2) | 72.5 | 193.5 | 64.9 |
| Capital expenditures | (27.7) | (58.6) | (190.5) | (451.4) | (224.4) |

Balance Sheet Data:

| | | | | | |
|---|---------|---------|---------|----------|----------|
| Cash and cash equivalents | \$ 68.1 | \$ 96.7 | \$ 91.8 | \$ 188.1 | \$ 121.0 |
| Total assets | 1,674.8 | 1,782.7 | 1,974.2 | 2,075.7 | 1,877.7 |
| Long-term debt, including current portion | 1,200.9 | 1,301.1 | 1,507.3 | 1,418.0 | 1,219.1 |
| Stockholders' equity | 240.2 | 228.4 | 188.0 | 281.8 | 280.2 |

Operating Data:

| | | | | | |
|--------------------------|--------|--------|--------|--------|--------|
| Number of slot machines | 14,579 | 15,373 | 15,393 | 14,121 | 12,494 |
| Number of table games | 368 | 369 | 387 | 324 | 322 |
| Number of hotel rooms | 3,079 | 3,104 | 3,107 | 2,674 | 2,652 |
| Number of parking spaces | 20,696 | 22,290 | 21,229 | 19,484 | 13,847 |

(1) Our fiscal year ended April 30, 2006 includes 53 weeks while all other fiscal years include 52 weeks. The results reflect Lucaya, Blue Chip, Coventry, Bossier City and Vicksburg as discontinued operations. We opened new casino operations in Pompano, Florida and Waterloo, Iowa in April 2007 and June 2007, respectively. We acquired our casino operations in Caruthersville, Missouri in June 2007.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following discussion together with the financial statements, including the related notes and the other financial information, contained in this Annual Report on Form 10-K.

Executive Overview

We are a leading developer, owner and operator of branded gaming facilities and related lodging and entertainment facilities in regional markets in the United States. We have sought and established geographic diversity to limit the risks caused by weather, regional economic difficulties, gaming tax rates and regulations of local gaming authorities. We currently operate casinos in Mississippi, Louisiana, Missouri, Iowa, Colorado and Florida. We also operate a harness racing track at our casino in Florida.

Our operating results for the periods presented have been affected, both positively and negatively, by several factors discussed in detail below. Our business has been and may continue to be adversely affected by the economic recession currently being experienced in the United States, as we are highly dependent on discretionary spending by our patrons. Our historical operating results may not be indicative of our future results of operations, because of these factors and the changing competitive landscape in each of our markets, as well as by factors discussed elsewhere herein. This Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with and giving consideration to the following:

Items Impacting Income (Loss) from Continuing Operations—Significant items impacting our income (loss) from continuing operations during the fiscal years ended April 25, 2010, April 26, 2009 and April 27, 2008 are as follows:

| | Fiscal Year Ended | | |
|---|-------------------|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Hurricane and other insurance recoveries, net | \$ — | \$ 95.2 | \$ 2.1 |
| Expense recoveries and other charges, net | 6.8 | (36.1) | (6.5) |
| Pre-opening | — | — | (3.6) |
| Gain (loss) on early extinguishment of debt | — | 57.7 | (15.3) |
| Noncontrolling interest | — | — | (4.9) |

Hurricane and Other Insurance Recoveries, net—Our insurance recoveries for fiscal 2009 include \$92.2 million relating to the final settlement of our Hurricane Katrina claim at our Biloxi property and other insurance recoveries.

Expense Recoveries and Other Charges, net—During fiscal 2010, we recorded an other expense reduction of \$6.8 million representing the discounted value of a receivable for reimbursement of development costs expensed in prior periods relating to a terminated plan to develop a casino in Pittsburgh, Pennsylvania. This receivable was recorded following our current assessment of collectability.

As a result of our annual impairment tests of goodwill and long-lived intangible assets under ASC 350, we recorded impairment charges of \$18.3 million at our Black Hawk property in fiscal 2009. The results from operations for fiscal 2009 also include a \$11.9 million write-off of construction in progress at our Biloxi property following our decision not to continue a previously anticipated construction project, and a \$6.0 million charge following our termination of an agreement for a potential development of a casino in Portland, Oregon.

Fiscal 2008 results also include \$6.5 million of charges related to the termination of our plans to develop a new casino in west Harrison County, Mississippi and the cancellation of construction projects in Davenport, Iowa and Kansas City, Missouri.

Opening/Acquisition of New Properties and Pre-opening Expenses—During fiscal 2008, our operating results were impacted by the opening of the gaming facility at our Pompano location in April 2007, the acquisition of our Caruthersville, Missouri casino in June 2007 and the opening of our Waterloo, Iowa casino in June 2007. The periods prior to the opening of each of our new casino operations were impacted by pre-opening expenses.

Gain (Loss) on Early Extinguishment of Debt—During fiscal 2009, we retired \$142.7 million of our senior subordinated notes, through a tender offer, for a cash payment of \$82.8 million utilizing the proceeds from our Hurricane Katrina settlement and repaid \$35.0 million of our variable rate term loans as required under our senior secured credit facility. After expenses related to the elimination of deferred financing costs and transactions costs, we recognized a net pretax gain of \$57.7 million related to these transactions.

We recorded a total of \$15.3 million in losses associated with the early extinguishment of debt during fiscal 2008, consisting of a \$9.0 million call premium paid to retire \$200.0 million of our 9% senior subordinated notes, and \$6.3 million of deferred financing costs associated with retired debt instruments.

Acquisition of Noncontrolling Interest—On January 27, 2008, we acquired the 43% minority interest in our Black Hawk, Colorado casino properties for \$64.8 million.

In addition to the items in the table the following items also have had an impact on our operations or the comparability of our operating results between years:

Discontinued Operations—Discontinued operations include the results of our Lucaya, Blue Chip and Coventry properties. During November 2009 we exited our Lucaya casino. During fiscal 2010, we completed the sale of our Blue Chip casino properties under a plan of administration and have no continuing involvement in its operation. During fiscal 2009, we recorded a \$1.4 million charge to reduce the Blue Chip assets held for sale to their estimated fair value. The administration process is expected to be completed during fiscal 2011.

On April 23, 2009, we completed the sale of our assets and terminated our lease of Arena Coventry Convention Center relating to our casino operations in Coventry, England. Our lease termination costs and other expenses, net of cash proceeds from our assets sales, resulted in a pretax charge of \$12.0 million recorded in fiscal 2009 related to our discontinued Coventry operations.

Increased Competition—The opening of a new hotel in October 2009 by a competitor in Black Hawk, Colorado has had a negative impact on our Black Hawk, Colorado properties in fiscal 2010. The opening of a competing land-based facility, which replaced a riverboat operation in the Quad Cities area during December 2008, has had a negative impact on net revenues and operating results at our Bettendorf and Davenport, Iowa properties in the latter part of fiscal 2009 and in fiscal 2010. The introduction of table games and expansion of Class III gaming at competing Native American casinos, beginning July 2008, has had a negative impact on our Pompano property's net revenues and operating results in fiscal 2010 and 2009.

Gaming Law Changes—During November 2008, gaming law changes became effective in Missouri which repealed the \$500 loss limit. During early July 2009, gaming law changes became effective in Colorado which extended the hours of operations, expanded the types of allowable table games and increased the betting limit from \$5 to \$100 per bet. Our gaming revenues reflect the favorable impact of these changes in state gaming laws.

In April 2010, changes were made to Florida law which, among other things, will lower our state gaming tax rate from 50% to 35% effective July 1, 2010. It also allows the poker operations to remain open for the same hours as the slot floor and removes the poker betting limits.

Smoking Restrictions—While we have benefited at our Bettendorf and Davenport, Iowa properties from a smoking ban that impacts a competitor, the smoking ban enacted in Colorado during January 2008 has had a continuing adverse impact on our overall operating results at our Black Hawk, Colorado properties.

Results of Operations

Our results of continuing operations for the fiscal years ended April 25, 2010, April 26, 2009 and April 27, 2008 reflect the consolidated operations of all of our subsidiaries. Our international operations, including Coventry, Blue Chip and Lucaya are presented as discontinued operations. The results for our fiscal years 2009 and 2008 have been reclassified to reflect the classification of all international operations as discontinued operations as well as to conform our financial presentation to our current year financial statement format. Our Lucaya operations were classified as discontinued operations in the third quarter of fiscal 2010, our Coventry and Blue Chip Casino operations were classified as discontinued operations in the fourth quarter of fiscal 2009.

Our fiscal year ends on the last Sunday in April. This fiscal year convention creates more comparability of our quarterly operations, by generally having an equal number of weeks (13) and weekend days (26) in each quarter. Periodically, this convention necessitates a 53-week year. The fiscal years ended April 25, 2010, April 26, 2009 and April 27, 2008 were all 52-week years.

ISLE OF CAPRI CASINOS, INC.

(In thousands)

| (in thousands) | Net Revenues Fiscal Year Ended | | | Operating Income (Loss) Fiscal Year Ended | | |
|---|-----------------------------------|--------------------|--------------------|--|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Mississippi | | | | | | |
| Biloxi | \$ 72,602 | \$ 83,880 | \$ 90,952 | \$ (8,306) | \$ (7,952) | \$ (3,538) |
| Natchez | 32,826 | 37,023 | 35,656 | 8,868 | 10,811 | 7,412 |
| Lula | 68,147 | 70,985 | 75,336 | 10,692 | 11,498 | 11,034 |
| Mississippi Total | 173,575 | 191,888 | 201,944 | 11,254 | 14,357 | 14,908 |
| Louisiana | | | | | | |
| Lakes Charles | 139,423 | 152,112 | 159,456 | 13,317 | 22,041 | 20,623 |
| Missouri | | | | | | |
| Kansas City | 76,815 | 74,435 | 75,556 | 13,717 | 10,369 | 8,121 |
| Boonville | 77,759 | 78,582 | 79,802 | 21,125 | 20,737 | 19,485 |
| Caruthersville(1) | 32,685 | 31,579 | 26,857 | 3,853 | 1,638 | 2,574 |
| Missouri Total | 187,259 | 184,596 | 182,215 | 38,695 | 32,744 | 30,180 |
| Iowa | | | | | | |
| Bettendorf | 79,527 | 91,661 | 92,060 | 12,624 | 20,090 | 18,967 |
| Davenport | 48,075 | 49,005 | 52,333 | 10,494 | 10,351 | 8,834 |
| Marquette | 27,176 | 29,875 | 32,866 | 1,330 | 3,705 | 4,380 |
| Waterloo(2) | 81,261 | 80,544 | 64,650 | 11,614 | 11,377 | 5,661 |
| Iowa Total | 236,039 | 251,085 | 241,909 | 36,062 | 45,523 | 37,842 |
| Colorado | | | | | | |
| Black Hawk/Colorado Central Station | 126,140 | 123,382 | 144,083 | 14,891 | 14,688 | 30,811 |
| Florida | | | | | | |
| Pompano | 135,998 | 142,672 | 160,831 | (6,951) | (6,434) | (7,442) |
| Insurance recoveries(3) | — | 61,845 | 348 | — | 94,073 | 2,105 |
| Expense recoveries and other charges, net(4) | — | — | — | 6,762 | (36,125) | (6,526) |
| Pre-opening(2) | — | — | — | — | — | (3,654) |
| Corporate and other | 1,402 | 455 | 597 | (49,974) | (46,335) | (53,696) |
| From continuing operations | <u>\$999,836</u> | <u>\$1,108,035</u> | <u>\$1,091,383</u> | <u>\$ 64,056</u> | <u>\$134,532</u> | <u>\$ 65,151</u> |

Note: This table excludes our international properties which have been classified as discontinued operations.

(1) Reflects results since the June 2007 acquisition effective date.

(2) Waterloo opened for operations in June 2007. Reflects pre-opening expenses related to this property.

- (3) Insurance recoveries include business interruption proceeds of \$62,932, included in net revenues in fiscal 2009. \$61,845 of this amount relates to settlement for events that occurred prior to fiscal 2009 (primarily Hurricane Katrina).
- (4) Expense recoveries and other charges include expense recoveries, valuations and other charges. See Executive Overview—*Expense Recoveries and Other Charges, net* for a detailed discussion of such items.

Fiscal 2010 Compared to Fiscal 2009

Revenues

Revenues for the fiscal years 2010 and 2009 are as follows:

| (in thousands) | Fiscal Year Ended | | Variance | Percentage Variance |
|--|-------------------|--------------------|-------------|---------------------|
| | April 25, 2010 | April 26, 2009 | | |
| Revenues: | | | | |
| Casino | \$1,013,386 | \$1,055,694 | \$ (42,308) | -4.0% |
| Rooms | 43,007 | 46,380 | (3,373) | -7.3% |
| Pari-mutuel, food, beverage and other | 134,994 | 138,632 | (3,638) | -2.6% |
| Hurricane and other insurance recoveries | — | 62,932 | (62,932) | N/M |
| Gross revenues | 1,191,387 | 1,303,638 | (112,251) | -8.6% |
| Less promotional allowances | (191,551) | (195,603) | 4,052 | 2.1% |
| Net revenues | <u>\$ 999,836</u> | <u>\$1,108,035</u> | (108,199) | -9.8% |

Casino Revenues—Casino revenues decreased \$42.3 million, or 4.0%, in fiscal 2010 compared to fiscal 2009. We experienced a decrease in casino revenues at most of our properties primarily as a result of the continued deterioration in discretionary consumer spending in conjunction with poor economic conditions, with our properties in Lake Charles and Biloxi experiencing decreases of \$9.5 million and \$8.1 million, respectively. Casino revenues at our Quad Cities properties declined \$13.9 million due to competition from a new land-based facility and casino revenues at our Pompano slot facility declined \$3.6 million due to expansion of nearby competing Native American casinos.

Rooms Revenue—Rooms revenue decreased \$3.4 million, or 7.3%, in fiscal 2010 compared to fiscal 2009 primarily resulting from decreased occupancy and lower average room rates as a result of reduced consumer demand for rooms.

Pari-mutuel, Food, Beverage and Other Revenues—Pari-mutuel, food, beverage and other revenues decreased \$3.6 million, or 2.6%, in fiscal 2010 compared to fiscal 2009. This decrease was a result of a decrease of \$3.7 million in pari-mutuel revenues at Pompano as a result of a 33 day decrease in year over year live racing days offset by a net increase in food, beverage and other revenues.

Promotional Allowances—Promotional allowances, which are made up of complimentary revenues, cash points and coupons, are rewards that we give our loyal customers to encourage them to continue to patronize our properties. These allowances decreased by \$4.1 million in fiscal 2010 compared to fiscal 2009 due to changes in our promotions and corresponding reductions in our revenues. For fiscal 2010 and 2009, promotional allowances as a percentage of casino revenues were 18.9% and 18.5%, respectively.

Operating Expenses

Operating expenses for the fiscal years 2010 and 2009 are as follows:

| (in thousands) | Fiscal Year Ended | | Variance | Percentage Variance |
|---|-------------------|------------------|-----------------|---------------------|
| | April 25, 2010 | April 26, 2009 | | |
| Operating expenses: | | | | |
| Casino | \$153,838 | \$151,610 | \$ 2,228 | 1.5% |
| Gaming taxes | 262,241 | 269,928 | (7,687) | - 2.8% |
| Rooms | 10,845 | 12,306 | (1,461) | - 11.9% |
| Pari-mutuel, food, beverage and other | 44,760 | 51,462 | (6,702) | - 13.0% |
| Marine and facilities | 61,507 | 64,368 | (2,861) | - 4.4% |
| Marketing and administrative | 253,097 | 256,210 | (3,113) | - 1.2% |
| Corporate and development | 46,750 | 41,331 | 5,419 | 13.1% |
| Expense recoveries and other charges, net | (6,762) | 36,125 | (42,887) | - 118.7% |
| Hurricane and other insurance recoveries | — | (32,277) | 32,277 | N/M |
| Depreciation and amortization | 109,504 | 122,440 | (12,936) | - 10.6% |
| Total operating expenses | <u>\$935,780</u> | <u>\$973,503</u> | <u>(37,723)</u> | <u>- 3.9%</u> |

Casino—Casino operating expenses increased \$2.2 million, or 1.5% in fiscal 2010 compared to fiscal 2009. These expenses are primarily comprised of salaries, wages and benefits and other operating expenses of our casinos. This increase was primarily the result of increased cost of casino operations at our Black Hawk casinos following a July 2009 regulatory change expanding the hours of gaming operations.

Gaming Taxes—Gaming taxes decreased by \$7.7 million, or 2.8%, in fiscal 2010 compared to fiscal 2009. This reduction in gaming taxes is primarily a result of a 4.0% decrease in casino gaming revenue and changes in mix of gaming revenues among states with differing gaming tax rates.

Rooms—Rooms expenses decreased by \$1.5 million or 11.9% in fiscal 2010 compared to fiscal 2009. Overall reductions in rooms expenses corresponds to our 7.3% decline in rooms revenue.

Pari-mutuel, Food, Beverage and Other—Pari-mutuel, food, beverage and other expenses decreased \$6.7 million, or 13.0%, in fiscal 2010 as compared to fiscal 2009. Pari-mutuel operating costs at Pompano decreased \$4.2 million in fiscal 2010 compared to fiscal 2009. Such costs consist primarily of compensation, benefits, purses, simulcast fees and other direct costs of track operations. The decreases in current year as compared to prior year are a result of reduction of 33 live racing days during the current fiscal year. The reduction in food and beverage expenses resulted primarily from labor and other cost reductions. Food and beverage expenses consist primarily of the cost of goods sold, salaries, wages and benefits and other operating expenses of these departments.

Marine and Facilities—These expenses include salaries, wages and benefits of the marine and facilities departments, operating expenses of the marine crews, maintenance of public areas, housekeeping and general maintenance of the riverboats and pavilions. Marine and facilities expenses decreased \$2.9 million, or 4.4%, in fiscal 2010 compared to fiscal 2009 and is the result of \$1.5 million in utility cost reductions, \$0.5 million in reduced payroll costs and \$0.9 million in other cost reductions.

Marketing and Administrative—These expenses include salaries, wages and benefits of the marketing and sales departments, as well as promotions, direct mail, advertising, special events and entertainment. Administrative expenses include administration and human resource department expenses, rent, professional fees, insurance and property taxes. The \$3.1 million decrease in marketing and

administrative expenses in fiscal 2010, as compared to fiscal 2009, reflects our decision to reduce marketing costs to less profitable customer segments and to reduce our administrative costs.

Corporate and Development—During fiscal 2010, our corporate and development expenses were \$46.8 million compared to \$41.3 million for fiscal 2009. This increase in corporate and development expense reflects \$1.8 million of costs associated with the amendment of our credit facility, a \$1.1 million increase in stock compensation expense and other increases in professional and other expenses associated with our development and acquisition activities.

Depreciation and Amortization—Depreciation and amortization expense decreased by \$12.9 million, or 10.6%, in fiscal 2010, as compared to fiscal 2009 primarily due to certain assets becoming fully depreciated during the current year.

Other Income (Expense), Income Taxes, Minority Interest and Discontinued Operations

Interest expense, interest income, other, gain on early extinguishment of debt, income tax (provision) benefit, minority interest and income from discontinued operations, net of income taxes for the fiscal years 2010 and 2009 are as follows:

| (in thousands) | Fiscal Year Ended | | Variance | Percentage Variance |
|--|-------------------|----------------|-----------|---------------------|
| | April 25, 2010 | April 26, 2009 | | |
| Interest expense | \$(75,434) | \$(92,065) | \$ 16,631 | – 18.1% |
| Interest income | 1,833 | 2,112 | (279) | – 13.2% |
| Other | (370) | — | (370) | N/M |
| Gain on early extinguishment of debt | — | 57,693 | (57,693) | N/M |
| Income tax (provision) benefit | 8,374 | (41,039) | 49,413 | – 120.4% |
| Loss from discontinued operations, net of income taxes | (1,732) | (17,658) | 15,926 | – 90.2% |

Interest Expense—Interest expense decreased \$16.6 million, or 18.1%, in fiscal 2010 compared to fiscal 2009 resulting from lower average debt balances. Our lower average debt balance resulted from the reduction of \$142.7 million of our senior subordinated 7% notes and a \$35.0 million repayment on our senior secured credit facility debt in February and March 2009, respectively. While we have experienced a decrease in the interest rate on the variable interest rate components of our debt through the third quarter of fiscal 2010, our senior secured credit facility amendment during the fourth quarter of fiscal 2010 increased our overall interest rates. See liquidity and capital resources for additional discussion of our senior secured credit facility amendment.

Interest Income—During fiscal 2010, our interest income decreased \$0.3 million as compared to fiscal 2009. The change in interest income reflects changes in our invested cash and marketable securities balances and lower interest rates.

Other—This includes expenses related to the change in fair value of our ineffective interest rate swap agreements.

Income Tax (Provision) Benefit—Our income tax (provision) benefit from continuing operations and our effective income tax rate has been impacted by our settlement of certain tax liabilities for \$4.7 million less than our estimated accrual, our amount of annual taxable income (loss) for financial

statement purposes as well as our percentage of permanent items in relation to such income or loss. Effective income tax rates were as follows:

| | April 25, 2010 | April 26, 2009 |
|-----------------------------|-------------------|-------------------|
| Continuing operations | 84.4% | 40.1% |
| Total | 73.2% | 41.7% |

Fiscal 2009 Compared to Fiscal 2008

Revenues

Revenues for the fiscal years 2009 and 2008 are as follows:

| (in thousands) | Fiscal Year Ended | | Variance | Percentage Variance |
|--|--------------------|--------------------|------------|------------------------|
| | April 26, 2009 | April 27, 2008 | | |
| Revenues: | | | | |
| Casino | \$1,055,694 | \$1,092,293 | \$(36,599) | - 3.4% |
| Rooms | 46,380 | 49,498 | (3,118) | - 6.3% |
| Pari-mutuel, food, beverage and other | 138,632 | 150,144 | (11,512) | - 7.7% |
| Hurricane and other insurance recoveries | 62,932 | 348 | 62,584 | N/M |
| Gross revenues | 1,303,638 | 1,292,283 | 11,355 | 0.9% |
| Less promotional allowances | (195,603) | (200,900) | 5,297 | 2.6% |
| Net revenues | <u>\$1,108,035</u> | <u>\$1,091,383</u> | 16,652 | 1.5% |

Casino Revenues—Casino revenues decreased \$36.6 million, or 3.4%, in fiscal 2009 compared to fiscal 2008. We experienced a decrease in casino revenues at most of our properties primarily as a result of the continued deterioration in discretionary consumer spending in conjunction with poor economic conditions. Our Black Hawk properties' \$24.2 million decline in casino revenues as compared to fiscal 2008 also reflects the impact of a statewide smoking ban effective for Colorado casinos on January 1, 2008. The \$8.4 million decrease in casino revenues at our Pompano slot facility also reflects the expansion of nearby competing Native American casinos. Decreases in our casino revenues were partially offset by increases in casino revenues of \$20.5 million at our Waterloo and Caruthersville properties due to the casinos being opened for a full 12 months in fiscal 2009 compared to only 10 and nine months, respectively, in fiscal 2008.

Rooms Revenue—Rooms revenue decreased \$3.1 million, or 6.3%, in fiscal 2009 compared to fiscal 2008 primarily resulting from decreased occupancy and lower average room rates as a result of reduced consumer demand for rooms.

Pari-mutuel, Food, Beverage and Other Revenues—Pari-mutuel, food, beverage and other revenues decreased \$11.5 million, or 7.7% in fiscal 2009 compared to fiscal 2008 corresponding to an overall reduction in casino revenues and due to decreases in consumer spending caused by current economic conditions. Pari-mutuel commissions and fees earned at Pompano decreased \$3.2 million, or 16.8% compared to the prior fiscal year due to decreases in wagering. These decreases were offset by increases at our Waterloo and Caruthersville properties due to the casinos being opened for a full 12 months in fiscal 2009 compared to only 10 and nine months, respectively, in fiscal 2008.

Promotional Allowances—Promotional allowances, which are made up of complimentary revenues, cash points and coupons, are rewards that we give our loyal customers to encourage them to continue to patronize our properties. These allowances decreased by \$5.3 million in fiscal 2009 compared to fiscal 2008 primarily due to a decrease in patrons. For fiscal 2009 and 2008, promotional allowances as a percentage of casino revenues were 18.5% and 18.4%, respectively.

Operating Expenses

Operating expenses for the fiscal years 2009 and 2008 are as follows:

| (in thousands) | Fiscal Year Ended | | Variance | Percentage Variance |
|---|-------------------|--------------------|-----------------|---------------------|
| | April 26, 2009 | April 27, 2008 | | |
| Operating expenses: | | | | |
| Casino | \$151,610 | \$ 151,090 | \$ 520 | 0.3% |
| Gaming taxes | 269,928 | 285,370 | (15,442) | - 5.4% |
| Rooms | 12,306 | 12,494 | (188) | - 1.5% |
| Pari-mutuel, food, beverage and other | 51,462 | 57,030 | (5,568) | - 9.8% |
| Marine and facilities | 64,368 | 65,469 | (1,101) | - 1.7% |
| Marketing and administrative | 256,210 | 270,087 | (13,877) | - 5.1% |
| Corporate and development | 41,331 | 47,334 | (6,003) | -12.7% |
| Expense recoveries and other charges, net | 36,125 | 6,526 | 29,599 | 453.6% |
| Hurricane and other insurance recoveries | (32,277) | (1,757) | (30,520) | N/M |
| Pre-opening | — | 3,654 | (3,654) | -100.0% |
| Depreciation and amortization | 122,440 | 128,935 | (6,495) | - 5.0% |
| Total operating expenses | <u>\$973,503</u> | <u>\$1,026,232</u> | <u>(52,729)</u> | <u>- 5.1%</u> |

Casino—Casino operating expenses increased nominally year over year. These expenses are primarily comprised of salaries, wages and benefits and other operating expenses of our casinos. Casino properties opened in fiscal 2008 experienced a \$7.8 million increase in year over year casino expenses while casino properties operating for both years experienced a \$7.3 million reduction in casino expenses corresponding to an overall decrease in gaming revenues and management's increased focus on cost management.

Gaming Taxes—State and local gaming taxes decreased by \$15.4 million, or 5.4%, in fiscal 2009 compared to fiscal 2008. This reduction in gaming taxes is primarily a result of a 3.4% decrease in casino gaming revenue and changes in gaming revenues among states with differing gaming tax rates and refund of a \$1.9 million in gaming taxes at our Pompano facility following an agreement reached with the State of Florida regarding the interpretation of the gaming tax calculation based on gaming taxes paid since Pompano's opening.

Pari-mutuel, Food, Beverage and Other—Pari-mutuel, food, beverage and other expenses decreased \$5.6 million, or 9.8%, in fiscal 2009 as compared to fiscal 2008. A \$2.4 million reduction in food and beverage expenses reflects a decrease in overall food and beverage revenues with food and beverage expenses as a percentage of gross food and beverage revenues remaining stable in both fiscal 2009 and 2008. Food and beverage expenses consist primarily of the cost of goods sold, salaries, wages and benefits and other operating expenses of these departments. This decrease reflects the reductions in our food, beverage and other revenues. Pari-mutuel operating costs of Pompano decreased \$3.1 million in fiscal 2009 compared to fiscal 2008. Such costs consist primarily of compensation, benefits, purses, simulcast fees and other direct costs of track operations. The decreases in the current year as compared to prior year are a result of cost reductions related to our pari-mutuel operations.

Marine and Facilities—These expenses include salaries, wages and benefits of the marine and facilities departments, operating expenses of the marine crews, maintenance of public areas, housekeeping and general maintenance of the riverboats and pavilions. Marine and facilities expenses decreased \$1.1 million, or 1.7%, in fiscal 2009 compared to fiscal 2008 and is the result of headcount reductions and cost management.

Marketing and Administrative—These expenses include salaries, wages and benefits of the marketing and sales departments, as well as promotions, direct mail, advertising, special events and entertainment. Administrative expenses include administration and human resource department expenses, rent, professional fees, insurance and property taxes. The \$13.9 million decrease in marketing and administrative expenses in fiscal 2009 compared to fiscal 2008, reflects our decision to reduce marketing costs to less profitable customer segments and to reduce our administrative costs.

Corporate and Development—During fiscal 2009, our corporate and development expenses were \$41.3 million compared to \$47.3 million for fiscal 2008. This decrease in corporate and development expense reflects our continued efforts to reduce our corporate overhead and includes reductions of \$3.5 million in professional and consulting services as well as reductions in other corporate expenses.

Depreciation and Amortization—Depreciation and amortization expense decreased by \$6.5 million, or 5.0%, in fiscal 2009 compared to fiscal 2008 primarily due to certain assets becoming fully depreciated during the current year.

Other Income (Expense), Income Taxes, Minority Interest and Discontinued Operations

Interest expense, interest income, loss on early extinguishment of debt, income tax (provision) benefit, minority interest and income from discontinued operations, net of income taxes for the fiscal years 2009 and 2008 are as follows:

| (in thousands) | Fiscal Year Ended | | Variance | Percentage Variance |
|--|-------------------|----------------|-----------|---------------------|
| | April 26, 2009 | April 27, 2008 | | |
| Interest expense | \$(92,065) | \$(106,826) | \$ 14,761 | – 13.8% |
| Interest income | 2,111 | 3,261 | (1,150) | – 35.3% |
| Gain (loss) on early extinguishment of debt | 57,693 | (15,274) | 72,967 | – 477.7% |
| Income tax (provision) benefit | (41,039) | 20,918 | (61,957) | – 296.2% |
| Loss from discontinued operations, net of income taxes . . | (17,658) | (59,236) | 41,578 | – 70.2% |
| Income attributable to noncontrolling interest | — | 4,868 | (4,868) | – 100.0% |

Interest Expense—Interest expense decreased \$14.8 million, or 13.8%, in fiscal 2009 compared to fiscal 2008. This decrease is primarily attributable to a lower average debt balance resulting from the pay down of \$142.7 million of our senior subordinated 7% notes and a \$35.0 million repayment on our senior secured credit facility debt in February and March 2009, respectively, and a decrease in the interest rate on the variable interest rate components of our debt.

Interest Income—During fiscal 2009, our interest income decreased \$1.2 million as compared to fiscal 2008. The change in interest income reflects changes in our invested cash and marketable securities balances and lower interest rates.

Income Tax (Provision) Benefit—Our income tax (provision) benefit from continuing operations and our effective income tax rate has been impacted by amount of annual taxable income (loss) for

financial statement purposes as well as our percentage of permanent items in relation to such income or loss. Effective income tax rates were as follows:

| | April 26, 2009 | April 27, 2008 |
|---------------------------------|-------------------|-------------------|
| Continuing operations | 40.1% | 39.0% |
| Total | 41.7% | 41.3% |

Liquidity and Capital Resources

Cash Flows from Operating Activities—During fiscal 2010, we generated \$106.4 million in cash flows from operating activities compared to generating \$190.6 million during fiscal 2009. The decrease in cash flows from operating activities is primarily due to reductions in net income of \$46.8 million as the prior fiscal year included \$60 million in pretax business interruption insurance proceeds from our Hurricane Katrina settlement at our Biloxi property and collection of \$20.9 million of income tax refunds.

Cash Flows used in Investing Activities—During fiscal 2010 we used \$31.0 million for investing activities compared to using \$27.9 million during fiscal 2009. Our fiscal 2010 investing activities include \$27.7 million for purchases of property and equipment. Significant investing activities for fiscal 2009 included purchases of property and equipment of \$58.6 million primarily offset by the collection of property related insurance proceeds of \$32.2 million.

Cash Flows used by Financing Activities—During fiscal 2010 our net cash flows used by financing activities were \$104.0 million primarily comprised of:

- Repayment of \$8.4 million of our senior secured term loans;
- Net repayments of \$90.5 million under our revolving credit agreement; and
- Payment of \$3.9 million in deferred financing costs associated with the amendment of our senior secured credit facility.

During fiscal year ended 2009 our net cash flows used by financing activities were \$157.2 million primarily comprised of:

- Repayment of \$43.7 million of our senior secured term loans;
- Net repayments of \$18.5 million under our revolving credit agreement;
- Payment of \$82.8 million (used to retire \$142.7 million) in principal amount of our 7% senior subordinated notes; and
- Repayment of other long-term liabilities of \$11.4 million.

Availability of Cash and Additional Capital—At April 25, 2010, we had cash and cash equivalents of \$68.1 million and marketable securities of \$22.9 million. As of April 25, 2010, we had \$21.5 million in borrowings under our revolving credit and \$817.3 million in term loans outstanding under our senior secured credit facility. Our net line of credit availability at April 25, 2010 was approximately \$109 million as limited by our leverage ratio.

Amendment of our Senior Secured Credit Facility—On February 17, 2010, we entered into an amendment to our senior secured credit facility which, among other things, (1) modified the leverage ratio and interest coverage ratio to provide for greater flexibility through April 30, 2012, after which date the ratios return to the original levels as outlined in the senior secured credit facility; (2) reduced the capacity of the revolving line of credit by \$100,000 to \$375,000; (3) increased the interest rate of both the revolving line of credit and term loan portions to LIBOR + 3.00% with a LIBOR floor

of 2.00%; and (4) allows us to issue senior unsecured notes, provided the proceeds are used to repay borrowings under the senior secured credit facility.

As a result of the amendment to the senior secured credit facility, we recorded a charge of approximately \$2.2 million in the fourth quarter of fiscal 2010 related to fees and the write-off of certain unamortized deferred financing costs, of which approximately \$0.3 million was non-cash. If current debt levels remain static, we expect our annual interest expense to increase by approximately \$15 million to \$18 million as a result of the amendment to the senior secured credit facility, beginning during the fourth quarter of fiscal 2010.

Capital Expenditures and Development Activities—Historically, we have made significant investments in property and equipment and expect that our operations will continue to demand ongoing investments to keep our properties competitive.

In June 2010 we expect to close on our purchase of the Rainbow casino in Vicksburg, Mississippi. We expect to fund the \$80 million purchase price with borrowings under our senior secured credit facility. While the \$80 million used to acquire the Rainbow casino will increase the outstanding balance of our senior credit facility, our overall credit availability will not be materially impacted by the acquisition after the purchase.

In fiscal 2011, we plan to invest approximately \$48 million in maintenance capital expenditures.

Historically, we have funded our daily operations through net cash provided by operating activities and our significant capital expenditures through operating cash flow and debt financing. While we believe that existing cash, cash flow from operations, and available borrowings under our senior secured credit facility will be sufficient to support our working capital needs, pending purchase of the Rainbow casino, planned capital expenditures and debt service requirements for the foreseeable future, there is no assurance that these sources will in fact provide adequate funding for our planned and necessary expenditures or that our planned reduced levels of capital investments will be sufficient to allow us to remain competitive in our existing markets.

We have identified several capital projects primarily focused on refreshing our hotel room inventory as well as additional improvements to our Black Hawk and Lake Charles properties, and further Lady Luck conversions. The timing and amount of these capital expenditures will be determined as we gain more clarity as to improvement of economic and local market conditions, cash flows from our continuing operations and availability of cash under our senior secured credit facility.

We have entered into an agreement to provide management services for a potential casino to be located at the Nemacolin Woodlands Resort in Farmington, Pennsylvania, ("the Resort"). The development of this casino is subject to numerous regulatory approvals including obtaining a state gaming license, which is a competitive award process among several applicants. If the Resort is successful in obtaining a gaming license, we have agreed to complete the build-out of the casino space. We currently estimate the project cost at approximately \$50 million.

We are highly leveraged and may be unable to obtain additional debt or equity financing on acceptable terms if our current sources of liquidity are not sufficient or if we fail to stay in compliance with the covenants of our senior secured credit facility. We will continue to evaluate our planned capital expenditures at each of our existing locations in light of the operating performance of the facilities at such locations.

As part of our business development activities, historically we have entered into agreements which have resulted in the acquisition or development of businesses or assets. These business development efforts and related agreements typically require the expenditure of cash, which may be significant. The amount and timing of our cash expenditures relating to development activities may vary based upon our evaluation of current and future development opportunities, our financial condition and the

condition of the financing markets. Our development activities are subject to a variety of factors including but not limited to: obtaining permits, licenses and approvals from appropriate regulatory and other agencies, legislative changes and, in certain circumstances, negotiating acceptable leases.

Critical Accounting Estimates

Our consolidated financial statements are prepared in accordance with U.S. generally accepted accounting principles that require our management to make estimates and assumptions that affect reported amounts and related disclosures. Management identifies critical accounting estimates as:

- those that require the use of assumptions about matters that are inherently and highly uncertain at the time the estimates are made;
- those estimates where, had we chosen different estimates or assumptions, the resulting differences would have had a material impact on our financial condition, changes in financial condition or results of operations; and
- those estimates that, if they were to change from period to period, likely would result in a material impact on our financial condition, changes in financial condition or results of operations.

Based upon management's discussion of the development and selection of these critical accounting estimates with the Audit Committee of our Board of Directors, we believe the following accounting estimates involve a higher degree of judgment and complexity.

Goodwill and Other Intangible Assets—At April 25, 2010, we had goodwill and other intangible assets of \$392.8 million, representing 23.4% of total assets. Statement of Financial Accounting Standards (SFAS) No. 142 "Goodwill and Other Intangible Assets" ("SFAS 142"), is now included in ASC Topic 350, Intangibles—Goodwill and Other. For goodwill and indefinite-lived intangible assets, we perform an annual impairment test for these assets in the fourth fiscal quarter of each year, or on an interim basis if indicators of impairment exist. For properties with goodwill and/or other intangible assets with indefinite lives, this test requires the comparison of the implied fair value of each reporting unit to carrying value.

We must make various assumptions and estimates in performing our impairment testing. The implied fair value includes estimates of future cash flows that are based on reasonable and supportable assumptions which represent our best estimates of the cash flows expected to result from the use of the assets including their eventual disposition and by a market approach based upon valuation multiples for similar companies. Changes in estimates, increases in our cost of capital, reductions in transaction multiples or application of alternative assumptions and definitions could produce significantly different results. Future cash flow estimates are, by their nature, subjective and actual results may differ materially from our estimates. If our ongoing estimates of future cash flows are not met, we may have to record additional impairment charges in future accounting periods. Our estimates of cash flows are based on the current regulatory, social and economic climates, recent operating information and budgets of the various properties where we conduct operations. These estimates could be negatively impacted by changes in federal, state or local regulations, economic downturns, or other events affecting various forms of travel and access to our properties.

We engaged an independent third party valuation firm to conduct our annual impairment testing for fiscal 2010. Our reporting units with goodwill and/or other long-lived intangibles had fair values which exceeded their carrying values by at least 15%, except for our Black Hawk reporting unit with goodwill and indefinite-lived assets as of April 25, 2010 of \$30.6 million, which whose fair value exceeded its carrying value by 6%. During our 2009 annual impairment test, we recorded an impairment charge of \$18.3 million to write-down goodwill and indefinite lived intangible assets at Black Hawk reporting unit.

Property and Equipment—At April 25, 2010, we had property and equipment, net of accumulated depreciation of \$1.1 billion, representing 66% of total assets. We capitalize the cost of property and equipment. Maintenance and repairs that neither materially add to the value of the property or equipment nor appreciably prolong its life are charged to expense as incurred. We depreciate property and equipment on a straight-line basis over their estimated useful lives. The estimated useful lives are based on the nature of the assets as well as our current operating strategy. Future events such as property expansions, new competition, changes in technology and new regulations could result in a change in the manner in which we are using certain assets requiring a change in the estimated useful lives of such assets.

Impairment of Long-lived Assets—We evaluate long-lived assets for impairment in accordance with the guidance in the Impairment or Disposal of Long-Lived Assets subsection of ASC Topic 360, Property, Plant and Equipment (ASC Topic 360). For a long-lived asset to be held and used, we review the asset for impairment whenever events or changes in circumstances indicate the carrying amount may not be recoverable. In assessing the recoverability of the carrying value of such property, equipment and other long-lived assets, we make assumptions regarding future cash flows and residual values. If these estimates or the related assumptions are not achieved or change in the future, we may be required to record an impairment loss for these assets. In evaluating impairment of long-lived assets for newly opened operations, estimates of future cash flows and residual values may require some period of actual results to provide the basis for an opinion of future cash flows and residual values used in the determination of an impairment loss for these assets. For assets held for disposal, we recognize the asset at the lower of carrying value or fair market value, less cost of disposal based upon appraisals, discounted cash flows or other methods as appropriate. An impairment loss would be recognized as a non-cash component of operating income.

During the fourth quarter of fiscal 2009, we recorded a charge of \$1.4 million to reduce our Blue Chip assets held for sale to their estimated fair value less the cost to sell.

During the fourth quarter of fiscal 2008, we engaged an independent third party valuation firm to conduct an appraisal of our long-lived assets associated with our casino property in Coventry, England due to the continuation of losses from operations, a review of expected future operating trends and the current fair values of our long-lived assets in Coventry, England. Based upon this appraisal, we recorded an impairment charge of \$78.0 million relating to the write-down of long-lived assets at our Coventry property in fiscal 2008.

Self-Insurance Liabilities—We are self-funded up to a maximum amount per claim for our employee-related health care benefits program, workers' compensation and general liabilities. Claims in excess of this maximum are fully insured through a stop-loss insurance policy. We accrue a discounted estimate for workers' compensation liability and general liabilities based on claims filed and estimates of claims incurred but not reported. We rely on independent consultants to assist in the determination of estimated accruals. While the estimated cost of claims incurred depends on future developments, such as increases in health care costs, in our opinion, recorded reserves are adequate to cover future claims payments. Based upon our current accrued insurance liabilities, a 1% change in our discount factor would cause a \$0.7 million change in our accrued self-insurance liability.

Income Tax Assets and Liabilities—We account for income taxes in accordance with the guidance in ASC Topic 740, Income Taxes (“ASC Topic 740”). We are subject to income taxes in the United States and in several states in which we operate. We recognize a current tax asset or liability for the estimated taxes payable or refundable based upon application of the enacted tax rates to taxable income in the current year. Additionally, we are required to recognize a deferred tax liability or asset for the estimated future tax effects attributable to temporary differences. Temporary differences occur when differences arise between: (a) the amount of taxable income and pretax financial income for a year and (b) the tax basis of assets or liabilities and their reported amounts in financial statements. Deferred tax assets recognized must be reduced by a valuation allowance for any tax benefits that, in our judgment and based upon available evidence, may not be realizable.

We assess our tax positions using a two-step process. A tax position is recognized if it meets a “more likely than not” threshold, and is measured at the largest amount of benefit that is greater than 50 percent likely of being realized. Uncertain tax positions must be reviewed at each balance sheet date. Liabilities recorded as a result of this analysis must generally be recorded separately from any current or deferred income tax accounts, and are classified as current Other accrued liabilities or long-term Other long-term liabilities based on the time until expected payment. We recognize accrued interest and penalties related to unrecognized tax benefits in income tax expense.

Stock Based Compensation—We apply the guidance of ASC Topic 718, Compensation—Stock Compensation (“ASC Topic 718”) in accounting for stock compensation. Generally, we are required to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award. The estimate of the fair value of the stock options is calculated using the Black-Scholes-Merton option-pricing model. This model requires the use of various assumptions, including the historical volatility, the risk-free interest rate, estimated expected life of the grants, the estimated dividend yield and estimated rate of forfeitures. Total stock based compensation expense is included in the expense category corresponding to the employees’ regular compensation in the accompanying consolidated statements of operations.

Derivative Instruments—We utilize an investment policy for managing risks associated with our current and anticipated future borrowings, such as interest rate risk and its potential impact on our fixed and variable rate debt. We are also currently required to have at least 50% of our term loans under our senior secured credit facility covered by some form of interest protection. Currently we have \$400 million of interest rate swap agreements and a \$20 million interest rate cap agreement. Under this policy, we may utilize derivative contracts that effectively convert our borrowings from either floating-to-fixed or fixed-to-floating. The policy does not allow for the use of derivative financial instruments for trading or speculative purposes. To the extent we employ such financial instruments pursuant to this policy, and the instruments qualify for hedge accounting, we may designate and account for them as hedged instruments. In order to qualify for hedge accounting, the underlying hedged item must expose us to risks associated with market fluctuations and the financial instrument used must be designated as a hedge and must reduce our exposure to market fluctuations throughout the hedged period. If these criteria are not met, a change in the market value of the financial instrument is recognized as a gain (loss) in the period of change. Otherwise, gains and losses related to the change in the market value are not recognized except to the extent that the hedged debt is disposed of prior to maturity or to the extent that unacceptable ranges of ineffectiveness exist in the hedge. Net interest paid or received pursuant to the hedged financial instrument is included in interest expense in the period. Our current interest rate swap agreements, which were designated as cash flow hedges, became ineffective upon the amendment of our senior secured credit facility in February 2010. We record them at fair value and measure their effectiveness using the long-haul method. The effective portion of any gain or loss on our interest rate swaps is recorded in other comprehensive income (loss). We use the hypothetical derivative method to measure the ineffective portion of our interest rate swaps. The ineffective portion, if any, is recorded in other income (expense). We measure the

mark-to-market value of our interest rate swaps using a discounted cash flow analysis of the projected future receipts or payments based upon the forward yield curve on the date of measurement. We adjust this amount to measure the fair value of our interest rate swaps by applying a credit valuation adjustment to the mark-to-market exposure profile.

Contingencies—We are involved in various legal proceedings and have identified certain loss contingencies. We record liabilities related to these contingencies when it is determined that a loss is probable and reasonably estimable in accordance with the guidance of ASC Topic 450 Contingencies (“ASC Topic 450”). These assessments are based on our knowledge and experience as well as the advice of legal counsel regarding current and past events. Any such estimates are also subject to future events, court rulings, negotiations between the parties and other uncertainties. If an actual loss differs from our estimate, or the actual outcome of any of the legal proceedings differs from expectations, operating results could be impacted.

Contractual Obligations and Commercial Commitments

The following table provides information as of fiscal 2010, about our contractual obligations and commercial commitments. The table presents contractual obligations by due dates and related contractual commitments by expiration dates (in millions).

| Contractual Obligations | Payments Due by Period | | | | |
|--|------------------------|---------------------|-------------|-------------|---------------|
| | Total | Less Than 1 Year | 1 - 3 Years | 4 - 5 Years | After 5 Years |
| Long-Term Debt | \$1,200.9 | \$ 8.7 | \$ 39.1 | \$1,150.2 | \$ 2.9 |
| Estimated interest payments on long-term debt(1) | 277.7 | 77.9 | 145.1 | 52.2 | 2.5 |
| Operating Leases | 508.8 | 20.5 | 32.9 | 31.9 | 423.5 |
| Long-Term Obligations(2) | 18.4 | 9.1 | 5.8 | 1.4 | 2.1 |
| Other Long-Term Obligations | 23.7 | 1.1 | 2.2 | 2.9 | 17.5 |
| Total Contractual Cash Obligations | \$2,029.5 | \$117.3 | \$225.1 | \$1,238.6 | \$448.5 |

(1) Estimated interest payment on long-term debt are based on principal amounts outstanding at our fiscal year end and forecasted LIBOR rates for our senior secured credit facility.

(2) Long-term obligations include future purchase commitments as well as current and future construction contracts.

Recently Issued Accounting Standards

Recently Issued Accounting Standards—New Pronouncements—In June 2009, the Financial Accounting Standards Board (“FASB”) issued Statement of Financial Accounting Standard (“SFAS”) No. 168, “The *FASB Accounting Standards Codification*TM and the Hierarchy of Generally Accepted Accounting Principles—a replacement of FASB Statement No. 162” (“ASC”), which identifies the sources of accounting principles and the framework for selecting the principles used in the preparation of financial statements of nongovernmental entities that are presented in conformity with GAAP in the United States (the GAAP hierarchy). SFAS 168 establishes the *FASB Accounting Standards Codification*TM as the source of authoritative accounting principles recognized by the FASB to be applied by nongovernmental entities in the preparation of financial statements in conformity with GAAP. SFAS 168 is effective for most financial statements issued for interim and annual periods ending after September 15, 2009. The adoption of this guidance has changed how we reference various elements of GAAP when preparing our financial statement disclosures, but did not have an impact on our consolidated financial statements.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements—An Amendment of ARB No. 51" ("SFAS 160"). SFAS 160 changes the accounting for noncontrolling (minority) interests in consolidated financial statements, requires noncontrolling interests to be reported as part of equity and changes the income statement presentation of income or losses attributable to the noncontrolling interests. We adopted SFAS 160 as of April 27, 2009, as required. The adoption of SFAS 160 did not have a material impact on our consolidated financial statements.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the risk of loss arising from adverse changes in market rates and prices, including interest rates, foreign currency exchange rates, commodity prices and equity prices. Our primary exposure to market risk is interest rate risk associated with our senior secured credit facility.

Senior Secured Credit Facility

During fiscal 2010, we maintained interest rate swap agreements and an interest rate cap arrangement with an aggregate notional value of \$400 million and \$20 million as of April 25, 2010, respectively. The swap agreements effectively convert portions of the senior secured credit facility variable debt to a fixed-rate basis until the respective swap agreements terminate, which occurs through fiscal 2014.

The following table provides information at April 25, 2010 about our financial instruments that are sensitive to changes in interest rates. The table presents principal cash flows and related weighted average interest rates by expected maturity dates.

| | Interest Rate Sensitivity Principal (Notional) Amount by Expected Maturity Average Interest (Swap) Rate | | | | | | | |
|---|---|--------|--------|---------|--------|------------|---------|-------------------------|
| Fiscal year (dollars in millions) | 2011 | 2012 | 2013 | 2014 | 2015 | Thereafter | Total | Fair Value 4/25/2010 |
| Liabilities | | | | | | | | |
| Long-term debt, including current portion | | | | | | | | |
| Fixed rate | \$ 0.2 | \$ 0.2 | \$ 0.2 | \$357.5 | \$ 0.2 | \$ 2.9 | \$361.2 | \$329.9 |
| Average interest rate | 7.01% | 7.01% | 7.01% | 7.01% | 8.50% | 8.50% | | |
| Variable rate | \$ 8.6 | \$ 8.6 | \$30.1 | \$792.3 | \$ 0.2 | \$ — | \$839.8 | \$823.0 |
| Average interest rate(1) | 5.05% | 5.05% | 5.53% | 6.47% | 3.45% | 0.00% | | |
| Interest Rate Derivative Financial Instruments Related to Debt | | | | | | | | |
| Interest rate swaps | | | | | | | | |
| Pay fixed/receive variable | \$300.0 | \$50.0 | \$ — | \$ 50.0 | \$ — | \$ — | \$400.0 | |
| Average pay rate | 4.52% | 4.20% | 4.00% | 4.00% | 0.00% | 0.00% | | |
| Average receive rate | 0.50% | 1.84% | 3.11% | 3.64% | 0.00% | 0.00% | | |

(1) Represents the annual average LIBOR from the forward yield curve at April 25, 2010 plus the weighted average margin above LIBOR on all consolidated variable rate debt.

As of April, 25, 2010, our senior secured credit facility contained variable rate debt based on LIBOR with a floor of 2%, which is above the current market LIBOR rates we receive under our interest rate swap agreement. In addition, we have purchased an interest rate cap at 3% for a notional amount of \$20 million to further hedge our interest rate exposure. The following table depicts the estimated impact on our annual interest expense for the relative changes in interest rate based upon current debt levels:

| <u>Increase to variable rate</u> | <u>Increase/(decrease) (in millions)</u> |
|--------------------------------------|--|
| 1% | \$(4.0) |
| 2% | (5.6) |
| 3% | (1.2) |
| 4% | 2.9 |
| 5% | 7.1 |

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The following consolidated financial statements are included in this report:

Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting

Report of Independent Registered Public Accounting Firm on Consolidated Financial Statements

Consolidated Balance Sheets—April 25, 2010 and April 26, 2009

Fiscal Years Ended April 25, 2010, April 26, 2009 and April 27, 2008

Consolidated Statements of Operations

Consolidated Statements of Stockholders' Equity

Consolidated Statements of Cash Flows

Notes to Consolidated Financial Statements

Schedule II—Valuation and Qualifying Accounts—Fiscal Years Ended April 25, 2010, April 26, 2009 and April, 27, 2008

Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders
Isle of Capri Casinos, Inc.

We have audited Isle of Capri Casino, Inc.'s internal control over financial reporting as of April 25, 2010, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Isle of Capri Casino, Inc.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Isle of Capri Casinos, Inc. maintained, in all material respects, effective internal control over financial reporting as of April 25, 2010, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Isle of Capri Casinos, Inc. as of April 25, 2010, and April 26, 2009, and the related consolidated statements of operations, stockholder's equity, and cash flows for the fiscal years ended April 25, 2010, April 26, 2009, and April 27, 2008, and our report dated June 8, 2010, expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP
Saint Louis, Missouri

June 8, 2010

Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders
Isle of Capri Casinos, Inc.

We have audited the accompanying consolidated balance sheets of Isle of Capri Casinos, Inc. (the Company) as of April 25, 2010, and April 26, 2009, and the related consolidated statements of operations, stockholders' equity, and cash flows for the fiscal years ended April 25, 2010, April 26, 2009, and April 27, 2008. Our audits also included the financial statement schedule listed in the Index at Item 15(a). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Isle of Capri Casinos, Inc. at April 25, 2010, and April 26, 2009, and the consolidated results of its operations and its cash flows for the years ended April 25, 2010, April 26, 2009, and April 27, 2008, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Isle of Capri Casinos, Inc.'s internal control over financial reporting as of April 25, 2010, based on the criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report date June 8, 2010, expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP
Saint Louis, Missouri

June 8, 2010

ISLE OF CAPRI CASINOS, INC.
CONSOLIDATED BALANCE SHEETS
(In thousands, except share and per share amounts)

| | April 25, 2010 | April 26, 2009 |
|---|--------------------|--------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 68,069 | \$ 96,654 |
| Marketable securities | 22,926 | 17,548 |
| Accounts receivable, net of allowance for doubtful accounts of \$1,955 and \$5,106, respectively | 8,879 | 11,935 |
| Income taxes receivable | 8,109 | 7,744 |
| Deferred income taxes | 16,826 | 16,295 |
| Prepaid expenses and other assets | 25,095 | 23,234 |
| Assets held for sale | — | 4,183 |
| Total current assets | 149,904 | 177,593 |
| Property and equipment, net | 1,098,942 | 1,177,540 |
| Other assets: | | |
| Goodwill | 313,136 | 313,136 |
| Other intangible assets, net | 79,675 | 83,588 |
| Deferred financing costs, net | 10,354 | 9,314 |
| Restricted cash | 2,774 | 2,774 |
| Prepaid deposits and other | 20,055 | 18,717 |
| Total assets | <u>\$1,674,840</u> | <u>\$1,782,662</u> |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Current maturities of long-term debt | \$ 8,754 | \$ 9,688 |
| Accounts payable | 24,072 | 15,079 |
| Accrued liabilities: | | |
| Payroll and related | 45,863 | 47,402 |
| Property and other taxes | 20,253 | 31,563 |
| Interest | 14,779 | 9,280 |
| Progressive jackpots and slot club awards | 14,144 | 13,892 |
| Other | 29,290 | 39,201 |
| Liabilities related to assets held for sale | — | 1,888 |
| Total current liabilities | 157,155 | 167,993 |
| Long-term debt, less current maturities | 1,192,135 | 1,291,384 |
| Deferred income taxes | 29,193 | 24,970 |
| Other accrued liabilities | 38,972 | 52,575 |
| Other long-term liabilities | 17,166 | 17,314 |
| Stockholders' equity: | | |
| Preferred stock, \$.01 par value; 2,000,000 shares authorized; none issued | — | — |
| Common stock, \$.01 par value; 45,000,000 shares authorized; shares issued: 36,771,730 at April 25, 2010 and 36,111,089 at April 26, 2009 | 367 | 361 |
| Class B common stock, \$.01 par value; 3,000,000 shares authorized; none issued | — | — |
| Additional paid-in capital | 201,464 | 193,827 |
| Retained earnings | 98,555 | 101,828 |
| Accumulated other comprehensive income (loss) | (8,060) | (15,191) |
| Total stockholders' equity | 292,326 | 280,825 |
| Treasury stock, 4,326,242 shares at April 25, 2010 and 4,340,436 shares at April 26, 2009 | (52,107) | (52,399) |
| Total stockholders' equity | 240,219 | 228,426 |
| Total liabilities and stockholders' equity | <u>\$1,674,840</u> | <u>\$1,782,662</u> |

See accompanying notes to consolidated financial statements.

ISLE OF CAPRI CASINOS, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except share and per share amounts)

| | Fiscal Year Ended | | |
|--|-------------------|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Revenues: | | | |
| Casino | \$ 1,013,386 | \$ 1,055,694 | \$ 1,092,293 |
| Rooms | 43,007 | 46,380 | 49,498 |
| Pari-mutuel, food, beverage and other | 134,994 | 138,632 | 150,144 |
| Hurricane and other insurance recoveries | — | 62,932 | 348 |
| Gross revenues | 1,191,387 | 1,303,638 | 1,292,283 |
| Less promotional allowances | (191,551) | (195,603) | (200,900) |
| Net revenues | 999,836 | 1,108,035 | 1,091,383 |
| Operating expenses: | | | |
| Casino | 153,838 | 151,610 | 151,090 |
| Gaming taxes | 262,241 | 269,928 | 285,370 |
| Rooms | 10,845 | 12,306 | 12,494 |
| Pari-mutuel, food, beverage and other | 44,760 | 51,462 | 57,030 |
| Marine and facilities | 61,507 | 64,368 | 65,469 |
| Marketing and administrative | 253,097 | 256,210 | 270,087 |
| Corporate and development | 46,750 | 41,331 | 47,334 |
| Expense recoveries and other charges, net | (6,762) | 36,125 | 6,526 |
| Hurricane and other insurance recoveries | — | (32,277) | (1,757) |
| Preopening | — | — | 3,654 |
| Depreciation and amortization | 109,504 | 122,440 | 128,935 |
| Total operating expenses | 935,780 | 973,503 | 1,026,232 |
| Operating income | 64,056 | 134,532 | 65,151 |
| Interest expense | (75,434) | (92,065) | (106,826) |
| Interest income | 1,833 | 2,112 | 3,261 |
| Gain (loss) on early extinguishment of debt | — | 57,693 | (15,274) |
| Other expense | (370) | — | — |
| Income (loss) from continuing operations before income taxes and including noncontrolling interest | (9,915) | 102,272 | (53,688) |
| Income tax benefit (provision) | 8,374 | (41,039) | 20,918 |
| Income (loss) from continuing operations including noncontrolling interest | (1,541) | 61,233 | (32,770) |
| Loss from discontinued operations including gain (loss) on sale, net of income tax benefit of \$566, \$9,887 and \$43,902 for the fiscal years ended 2010, 2009 and 2008, respectively | (1,732) | (17,658) | (59,236) |
| Net income (loss) including noncontrolling interest | (3,273) | 43,575 | (92,006) |
| Net income attributable to noncontrolling interest | — | — | (4,868) |
| Net income (loss) attributable to common stockholders | \$ (3,273) | \$ 43,575 | \$ (96,874) |
| Earnings (loss) per common share attributable to common stockholders—basic: | | | |
| Income (loss) from continuing operations | \$ (0.05) | \$ 1.95 | \$ (1.24) |
| Loss from discontinued operations including gain on sale, net of income taxes | (0.05) | (0.56) | (1.92) |
| Net income (loss) attributable common stockholders | \$ (0.10) | \$ 1.39 | \$ (3.16) |
| Earnings (loss) per common share attributable to common stockholders—diluted | | | |
| Income (loss) from continuing operations | \$ (0.05) | \$ 1.95 | \$ (1.24) |
| Loss from discontinued operations including gain on sale, net of income taxes | (0.05) | (0.56) | (1.92) |
| Net income (loss) attributable common stockholders | \$ (0.10) | \$ 1.39 | \$ (3.16) |
| Weighted average basic shares | 32,245,769 | 31,372,670 | 30,699,457 |
| Weighted average diluted shares | 32,245,769 | 31,379,016 | 30,699,457 |

See accompanying notes to consolidated financial statements.

ISLE OF CAPRI CASINOS, INC.
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(In thousands, except share amounts)

| | Shares of Common Stock | Common Stock | Additional Paid-in Capital | Retained Earnings | Accum. Other Comprehensive Income (Loss) | Treasury Stock | Total Stockholders' Equity |
|--|------------------------------|-----------------|----------------------------------|----------------------|--|-------------------|----------------------------------|
| Balance, April 29, 2007 | 34,682,534 | \$347 | \$175,132 | \$155,127 | \$ 3,358 | \$(52,142) | \$ 281,822 |
| Net loss | — | — | — | (96,874) | — | — | (96,874) |
| Unrealized loss on interest rate swap contracts net of income tax benefit of \$5,159 | — | — | — | — | (8,555) | — | (8,555) |
| Foreign currency translation adjustments | — | — | — | — | (404) | — | (404) |
| Comprehensive loss | — | — | — | — | — | — | (105,833) |
| Exercise of stock options, including income tax benefit of \$977 | 546,472 | 6 | 5,741 | — | — | — | 5,747 |
| Issuance of deferred bonus shares from treasury stock | — | — | (414) | — | — | 414 | — |
| Purchase of treasury stock | — | — | — | — | — | (1,301) | (1,301) |
| Other | — | — | 265 | — | — | — | 265 |
| Stock compensation expense | — | — | 7,312 | — | — | — | 7,312 |
| Balance, April 27, 2008 | 35,229,006 | 353 | 188,036 | 58,253 | (5,601) | (53,029) | 188,012 |
| Net income | — | — | — | 43,575 | — | — | 43,575 |
| Unrealized loss on interest rate swap contracts net of income tax benefit of \$3,720 | — | — | — | — | (6,255) | — | (6,255) |
| Foreign currency translation adjustments | — | — | — | — | (3,335) | — | (3,335) |
| Comprehensive income | — | — | — | — | — | — | 33,985 |
| Exercise of stock options | 36,414 | — | 110 | — | — | — | 110 |
| Issuance of deferred bonus shares from treasury stock | — | — | (630) | — | — | 630 | — |
| Other | 664 | — | (806) | — | — | — | (806) |
| Issuance of restricted stock, net of forfeitures | 845,005 | 8 | (8) | — | — | — | — |
| Stock compensation expense | — | — | 7,125 | — | — | — | 7,125 |
| Balance, April 26, 2009 | 36,111,089 | 361 | 193,827 | 101,828 | (15,191) | (52,399) | 228,426 |
| Net loss | — | — | — | (3,273) | — | — | (3,273) |
| Unrealized gain on interest rate swap contracts net of income tax provision of \$2,683 | — | — | — | — | 4,456 | — | 4,456 |
| Deferred hedge adjustment net of income tax provision of \$1,463 | — | — | — | — | 2,449 | — | 2,449 |
| Foreign currency translation adjustments | — | — | — | — | 226 | — | 226 |
| Comprehensive income | — | — | — | — | — | — | 3,858 |
| Exercise of stock options | 21,602 | — | 204 | — | — | — | 204 |
| Issuance of deferred bonus shares from treasury stock | — | — | (292) | — | — | 292 | — |
| Other | 664 | — | 103 | — | — | — | 103 |
| Issuance of restricted stock, net of forfeitures | 638,375 | 6 | (6) | — | — | — | — |
| Stock compensation expense | — | — | 7,628 | — | — | — | 7,628 |
| Balance, April 25, 2010 | 36,771,730 | \$367 | \$201,464 | \$ 98,555 | \$ (8,060) | \$(52,107) | \$ 240,219 |

See accompanying notes to consolidated financial statements.

ISLE OF CAPRI CASINOS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)

| | Fiscal Year Ended | | |
|--|-------------------|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Operating activities: | | | |
| Net income (loss) | \$ (3,273) | \$ 43,575 | \$ (96,874) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: | | | |
| Depreciation and amortization | 109,504 | 127,222 | 136,127 |
| Amortization of deferred financing costs | 2,834 | 2,470 | 2,700 |
| (Gain) loss on early extinguishment of debt | — | (57,693) | 15,274 |
| Property insurance recoveries | — | (32,179) | — |
| Expense recoveries and other charges, net | (6,762) | 36,525 | 85,184 |
| Deferred income taxes | (455) | 32,751 | (35,194) |
| Stock compensation expense | 7,633 | 7,125 | 7,312 |
| Deferred compensation expense | 103 | 175 | 265 |
| Loss on derivative instruments | 370 | — | 550 |
| Loss (gain) on disposal of assets | 722 | 12,161 | (90) |
| Noncontrolling interest | — | — | 4,868 |
| Changes in operating assets and liabilities: | | | |
| Sales (purchases) of trading securities | (5,378) | 985 | (1,364) |
| Accounts receivable | 3,274 | 1,548 | 10,276 |
| Income taxes receivable | (365) | 20,919 | (32,562) |
| Insurance receivable | 2,204 | 5,486 | 48,393 |
| Prepaid expenses and other assets | 4,546 | 8,551 | (1,098) |
| Accounts payable and accrued liabilities | (8,575) | (19,011) | (10,410) |
| Net cash provided by operating activities | 106,382 | 190,610 | 133,357 |
| Investing activities: | | | |
| Purchase of property and equipment | (27,690) | (58,579) | (190,459) |
| Property insurance recoveries | — | 32,179 | — |
| Payments towards gaming license | (4,000) | (4,000) | (4,000) |
| Net cash paid for acquisitions | — | — | (107,895) |
| Proceeds from sales of assets held for sale | 653 | 954 | — |
| Restricted cash | 47 | 1,579 | 65 |
| Other | — | — | (157) |
| Net cash used in investing activities | (30,990) | (27,867) | (302,446) |
| Financing activities: | | | |
| Principal repayments on long-term debt | (8,730) | (127,457) | (697,108) |
| Net (repayments) borrowings on line of credit | (91,558) | (18,484) | (99,355) |
| Termination payment relating to other long-term liabilities | — | (11,352) | — |
| Proceeds from long-term debt borrowings | — | — | 875,000 |
| Payment of deferred financing costs | (3,874) | — | (8,881) |
| Purchase of treasury stock | — | — | (1,301) |
| Distribution to noncontrolling interest | — | — | (1,588) |
| Proceeds from exercise of stock options | 204 | 110 | 5,747 |
| Net cash (used by) provided by financing activities | (103,958) | (157,183) | 72,514 |
| Effect of foreign currency exchange rates on cash | (19) | (696) | 251 |
| Net (decrease) increase in cash and cash equivalents | (28,585) | 4,864 | (96,324) |
| Cash and cash equivalents at beginning of year | 96,654 | 91,790 | 188,114 |
| Cash and cash equivalents at end of year | \$ 68,069 | \$ 96,654 | \$ 91,790 |

See accompanying notes to consolidated financial statements.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(amounts in thousands, except share and per share amounts)

1. Organization

Organization—Isle of Capri Casinos, Inc., a Delaware corporation, was incorporated in February 1990. Except where otherwise noted, the words “we,” “us,” “our” and similar terms, as well as “Company,” refer to Isle of Capri Casinos, Inc. and all of its subsidiaries. We are a leading developer, owner and operator of branded gaming facilities and related lodging and entertainment facilities in markets throughout the United States. Our wholly owned subsidiaries own and operate thirteen casino gaming facilities in the United States located in Black Hawk, Colorado; Lake Charles, Louisiana; Lula, Biloxi and Natchez, Mississippi; Kansas City, Caruthersville and Boonville, Missouri; Bettendorf, Davenport, Waterloo and Marquette, Iowa; and Pompano Beach, Florida. Effective January 27, 2008, we own 100% of our operations in Black Hawk, Colorado following the acquisition of our minority partner’s 43% interest in those operations. Our international gaming interests included wholly owned casinos in Freeport, Grand Bahamas, Coventry, Dudley and Wolverhampton, England, which are now classified as discontinued operations.

2. Summary of Significant Accounting Policies

Basis of Presentation—The consolidated financial statements include the accounts of the Company and its subsidiaries. All significant intercompany balances and transactions have been eliminated. We view each property as an operating segment and all such operating segments have been aggregated into one reporting segment.

Discontinued operations include our formerly wholly owned casinos; in Dudley and Wolverhampton, England sold in November 2009; in Freeport; Grand Bahamas exited in November 2009; and in Coventry, England sold in April 2009.

Fiscal Year-End—Our fiscal year ends on the last Sunday in April. Periodically, this system necessitates a 53-week year. Fiscal years 2010, 2009, and 2008 are all 52-week years, which commenced on April 27, 2009, April 28, 2008, and April 30, 2007, respectively.

Reclassifications—Certain reclassifications of prior year presentations have been made to conform to fiscal 2010 presentation.

Use of Estimates—The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Cash and Cash Equivalents—We consider all highly liquid investments purchased with an original maturity of three months or less as cash equivalents. Cash also includes the minimum operating cash balances required by state regulatory bodies, which totaled \$20,846 and \$22,507 at April 25, 2010 and April 26, 2009, respectively.

Marketable Securities—Marketable securities consist primarily of trading securities primarily held by Capri Insurance Corporation, our captive insurance subsidiary. The trading securities are primarily debt and equity securities that are purchased with the intention to resell in the near term. The trading securities are carried at fair value with changes in fair value recognized in current period income in the accompanying statements of operations.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

2. Summary of Significant Accounting Policies (Continued)

Inventories—Inventories are stated at the lower of weighted average cost or market value.

Property and Equipment—Property and equipment are stated at cost or if acquired through acquisition, the value as determined under purchase accounting. Assets subject to impairment write downs are recorded at the lower of net book value or fair value. We capitalize the cost of purchases of property and equipment and capitalize the cost of improvements to property and equipment that increases the value or extends the useful lives of the assets. Costs of normal repairs and maintenance are charged to expense as incurred.

Depreciation is computed using the straight-line method over the following estimated useful lives of the assets:

| | Years |
|---|---|
| Slot machines, software and computers | 3 - 5 |
| Furniture, fixtures and equipment | 5 - 10 |
| Leasehold improvements | Lesser of life of lease or estimated useful life |
| Buildings and improvements | 7 - 39.5 |

Certain property currently leased in Bettendorf, Iowa and property formerly leased in Coventry, England, prior to the termination of such lease, are accounted for in accordance with Accounting Standards Codification ("ASC") Topic 840, Leases ("ASC 840").

Capitalized Interest—The interest cost associated with major development and construction projects is capitalized and included in the cost of the project. When no debt is incurred specifically for a project, interest is capitalized on amounts expended on the project using the weighted-average cost of our outstanding borrowings. Capitalization of interest ceases when the project is substantially complete or development activity is suspended for more than a brief period. Capitalized interest was \$75, \$1,018, and \$3,335 for fiscal years 2010, 2009 and 2008, respectively, including capitalized interest relating to our discontinued operations of \$943 for fiscal 2008.

Operating Leases—We recognize rent expense for each lease on the straight line basis, aggregating all future minimum rent payments including any predetermined fixed escalations of the minimum rentals. Our liabilities include the aggregate difference between rent expense recorded on the straight-line basis and amounts paid under the leases.

Restricted Cash—We classify cash that is either statutorily or contractually restricted as to its withdrawal or usage as a long term asset due to the duration of the underlying restriction. Restricted cash primarily includes amounts related to state tax bonds and other gaming bonds, and amounts held in escrow related to leases.

Goodwill and Other Intangible Assets—Goodwill represents the excess of the cost over the net identifiable tangible and intangible assets of acquired businesses and is stated at cost, net of impairments, if any. Other intangible assets include values attributable to acquired gaming licenses, customer lists, and trademarks. ASC Topic 350, Intangibles—Goodwill and Other ("ASC 350") requires these assets be reviewed for impairment at least annually or on an interim basis if indicators of

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

2. Summary of Significant Accounting Policies (Continued)

impairment exist. We perform our annual impairment test during our fourth quarter. Goodwill for relevant reporting units is tested for impairment using a discounted cash flow analysis based on forecasted future results discounted using our weighted average cost of capital and by using a market approach based upon valuation multiples for similar companies. For intangible assets with indefinite lives not subject to amortization, we review, at least annually, the continued use of an indefinite useful life. If these intangible assets are determined to have a finite useful life, they are amortized over their estimated remaining useful lives.

Long-Lived Assets—We periodically evaluate the carrying value of long-lived assets to be held and used in accordance with ASC Topic 360, Property, Plant and Equipment ("ASC 360") which requires impairment losses to be recorded on long-lived assets used in operations when indicators of impairment are present and the undiscounted cash flows estimated to be generated by those assets are less than the assets' carrying amounts. In that event, a loss is recognized based on the amount by which the carrying amount exceeds the fair market value of the long-lived assets.

Deferred Financing Costs—The costs of issuing long-term debt are capitalized and amortized using the effective interest method over the term of the related debt.

Self-Insurance—We are self-funded up to a maximum amount per claim for employee-related health care benefits, workers' compensation and general liabilities. Claims in excess of this maximum are fully insured through a stop-loss insurance policy. We accrue for workers' compensation and general liabilities on a discounted basis based on claims filed and estimates of claims incurred but not reported. The estimates have been discounted at 2.0% and 4.1% at April 25, 2010 and April 26, 2009, respectively. We utilize independent consultants to assist in the determination of estimated liabilities. As of April 25, 2010 and April 26, 2009, our employee-related health care benefits program and discounted workers' compensation and general liabilities for unpaid and incurred but not reported claims are \$32,739 and \$29,001, respectively and are included in Accrued liabilities—payroll and related for health care benefits and workers' compensation liabilities and in Accrued liabilities—other for general liability in the accompanying consolidated balance sheets. While the total cost of claims incurred depends on future developments, in management's opinion, recorded reserves are adequate to cover future claims payments.

Derivative Instruments and Hedging Activities—ASC Topic 815, Derivatives and Hedging ("ASC 815") requires we recognize all of our derivative instruments as either assets or liabilities in the consolidated balance sheet at fair value and disclose certain qualitative and quantitative information. We utilize derivative financial instruments to manage interest rate risk associated with a portion of our variable rate borrowings. Derivative financial instruments are intended to reduce our exposure to interest rate volatility. We account for changes in the fair value of a derivative instrument depending on the intended use of the derivative and the resulting designation, which is established at the inception of a derivative. ASC 815 requires that a company formally document, at the inception of a hedge, the hedging relationship and the entity's risk management objective and strategy for undertaking the hedge, including identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged, the method used to assess effectiveness and the method that will be used to measure hedge ineffectiveness of derivative instruments that receive hedge accounting treatment. For derivative instruments designated as cash flow hedges, changes in fair value, to the extent the hedge is effective,

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

2. Summary of Significant Accounting Policies (Continued)

are recognized in other comprehensive income until the hedged item is recognized in earnings and ineffective hedges are recognized as other income or loss below operating income. Hedge effectiveness is assessed quarterly.

Revenue Recognition—In accordance with gaming industry practice, we recognize casino revenues as the net win from gaming activities. Casino revenues are net of accruals for anticipated payouts of progressive slot jackpots and certain table games wherein incremental jackpot amounts owed are accrued for games in which certain wagers add to the jackpot total. Revenues from rooms, food, beverage, entertainment and the gift shop are recognized at the time the related service or sale is performed or realized.

Promotional Allowances—The retail value of rooms, food and beverage and other services furnished to guests without charge is included in gross revenues and then deducted as promotional allowances to arrive at net revenues included in the accompanying consolidated statement of operations. We also record the redemption of coupons and points for cash as a promotional allowance. The estimated cost of providing such complimentary services from continuing operations are included in casino expense in the accompanying consolidated statements of operations are as follows:

| | Fiscal Year Ended | | |
|--|-------------------|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Rooms | \$ 9,533 | \$ 8,830 | \$10,366 |
| Food and beverage | 57,796 | 57,251 | 58,571 |
| Other | 833 | 534 | 585 |
| Total cost of complimentary services | <u>\$68,162</u> | <u>\$66,615</u> | <u>\$69,522</u> |

Players Club Awards—We provide patrons with rewards based on the dollar amount of play on casino games. A liability has been established based on an estimate of the value of these outstanding rewards, utilizing the age and prior history of redemptions.

Advertising—Advertising costs are expensed the first time the related advertisement appears. Total advertising costs, including direct mail costs, from continuing operations were \$32,981, \$27,496, and \$29,143 in fiscal years 2010, 2009 and 2008, respectively.

Development Costs—We pursue development opportunities for new gaming facilities in an ongoing effort to expand our business. In accordance with ASC Topic 720, Other Expenses ("ASC 720"), costs related to projects in the development stage are recorded as a development expense, except for those costs capitalized in accordance with the guidance of ASC 720. Capitalized development costs are expensed when the development is deemed less than probable. Total development costs expensed from continuing operations were recorded in the consolidated statements of operations in corporate and development expenses.

Pre-Opening Costs—We expense pre-opening costs as incurred. Pre-opening costs include payroll, outside services, advertising, insurance, utilities, travel and various other expenses related to new operations. All such costs are recorded in the consolidated statements of operations in pre-opening.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

2. Summary of Significant Accounting Policies (Continued)

Pre-opening expenses from continuing operations in our consolidated financial statements were incurred in connection with the opening of Waterloo in fiscal 2008.

Income Taxes—We account for income taxes in accordance ASC Topic 740, Income Taxes (“ASC 740”). ASC 740 requires the recognition of deferred income tax assets, net of valuation allowances related to net operating loss carry forwards and certain temporary differences. Recognizable future tax benefits are subject to a valuation reserve, unless such tax benefits are determined to be more likely than not realizable. We recognize accrued interest and penalties related to unrecognized tax benefits in income tax expense.

Earnings (Loss) Per Common Share—In accordance with the guidance of ASC 260, Earnings Per Share (“ASC 260”), basic earnings (loss) per share (“EPS”) is computed by dividing net income (loss) applicable to common stock by the weighted average common shares outstanding during the period. Diluted EPS reflects the additional dilution for all potentially dilutive securities such as stock options. Any options with an exercise price in excess of the average market price of our common stock during the periods presented are not considered when calculating the dilutive effect of stock options for diluted earnings per share calculations.

Stock Compensation—Our stock compensation is accounted for in accordance with ASC Topic 718, Compensation—Stock Compensation (“ASC 718”). Stock compensation cost is measured at the grant date, based on the estimated fair value of the award and is recognized as expense on a straight-line basis over the requisite service period for each separately vesting portion of the award as if the award was, in-substance, multiple awards.

Foreign Currency Translation—We account for currency translation in accordance with ASC Topic 830, Foreign Currency Matters (“ASC 830”). Assets and liabilities denominated in foreign currencies are translated into U.S. dollars at the exchange rate in effect at each balance sheet date. Statement of operations accounts are translated monthly at the average rate of exchange prevailing during the period. Translation adjustments resulting from this process are included in stockholders’ equity as accumulated other comprehensive (loss) income. The cumulative loss from foreign currency translation included in other comprehensive loss is (\$133) and (\$359) as of April 25, 2010 and April 26, 2009, respectively. Losses from foreign currency transactions are included in income (loss) from discontinued operations and were \$0, (\$2) and (\$356) in fiscal years 2010, 2009 and 2008, respectively.

Allowance for Doubtful Accounts—We reserve for receivables that may not be collected. Methodologies for estimating the allowance for doubtful accounts range from specific reserves to various percentages applied to aged receivables. Historical collection rates are considered, as are customer relationships, in determining specific reserves.

Fair Value Measurements—We follow the guidance of ASC Topic 820, Fair Value Measurements and Disclosures (“ASC 820”) for our financial assets and liabilities including marketable securities and derivative instruments. ASC 820 provides a framework for measuring the fair value of financial assets

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

2. Summary of Significant Accounting Policies (Continued)

and liabilities. A description of the valuation methodologies used to measure fair value, key inputs, and significant assumptions follows:

Marketable securities—The estimated fair values of our marketable securities are based upon quoted prices available in active markets and represent the amounts we would expect to receive if we sold these marketable securities.

Derivative instruments—The estimated fair value of our derivative instruments is based on market prices obtained from dealer quotes, which are based on interest yield curves and such quotes represent the estimated amounts we would receive or pay to terminate the contracts.

Subsequent Events—The Company evaluated all subsequent events through the date the consolidated financial statements were issued. (See Note 21).

Recently Issued Accounting Standards—New Pronouncements—In June 2009, the Financial Accounting Standards Board (“FASB”) issued Statement of Financial Accounting Standard (“SFAS”) No. 168, “The FASB Accounting Standards CodificationTM and the Hierarchy of Generally Accepted Accounting Principles—a replacement of FASB Statement No. 162”, which identifies the sources of accounting principles and the framework for selecting the principles used in the preparation of financial statements of nongovernmental entities that are presented in conformity with GAAP in the United States (the GAAP hierarchy). SFAS 168 established the FASB Accounting Standards CodificationTM as the source of authoritative accounting principles recognized by the FASB to be applied by nongovernmental entities in the preparation of financial statements in conformity with GAAP. SFAS 168 is effective for most financial statements issued for interim and annual periods ending after September 15, 2009. The adoption of this guidance has changed how we reference various elements of GAAP when preparing our financial statement disclosures, but did not have an impact on our consolidated financial statements.

In December 2007, the FASB issued SFAS No. 160, “Noncontrolling Interests in Consolidated Financial Statements—An Amendment of ARB No. 51” (“SFAS 160”) which was codified primarily in ASC Topic 805, Business Combinations (“ASC 805”). SFAS 160 changes the accounting for noncontrolling (minority) interests in consolidated financial statements, requires noncontrolling interests to be reported as part of equity and changes the income statement presentation of income or losses attributable to the noncontrolling interests. We adopted SFAS 160 as of April 27, 2009, as required. The adoption of SFAS 160 did not have a material impact on our consolidated financial statements.

3. Discontinued Operations

Discontinued operations include our former casinos: Dudley and Wolverhampton, England (“Blue Chip”) sold in November 2009; Freeport, Grand Bahamas exited in November 2009; and Coventry, England sold in April 2009.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

3. Discontinued Operations (Continued)

The results of our discontinued operations are summarized as follows:

| | Discontinued Operations Fiscal Year Ended | | |
|---|--|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Net revenues | \$ 7,406 | \$ 27,628 | \$ 33,207 |
| Valuation charges | — | (1,400) | (78,658) |
| Pretax (loss) gain on sale of discontinued operations | (617) | (12,016) | — |
| Pretax (loss) income from discontinued operations | (2,298) | (27,545) | (103,138) |
| Income tax benefit (provision) from discontinued operations | 566 | 9,887 | 43,902 |
| Income (loss) from discontinued operations | (1,732) | (17,658) | (59,236) |

During fiscal 2010, we completed the sale of our Blue Chip casino properties under a plan of administration and have no continuing involvement in its operation. The assets and liabilities held for sale in our April 26, 2009 balance sheet were sold as a part of this administrative process. The sale of our Blue Chip assets resulted in a pretax charge of \$617 recorded in fiscal 2010. The administration process is expected to be completed during fiscal 2011.

During fiscal 2009, we recorded a pretax charge of \$1,400 to reduce our Blue Chip assets held for sale to their estimated fair value less the cost to sell and we completed the sale of our assets and terminated our lease in the Arena Coventry Convention Center relating to our casino operations in Coventry, England. Our lease termination costs and other expenses, net of cash proceeds from our assets sales, resulted in a pretax charge of \$12,016 recorded in fiscal 2009.

During fiscal 2008, we recorded impairment charges at our United Kingdom ("UK") properties based upon a review of expected future operating trends and the current fair value of our long-lived assets. The current fair values used in our determination of the impairment charge were based upon a third party appraisal, a review of historical costs and other relevant information.

Net interest income (expense) of \$8, (\$1,972), and (\$1,907) for fiscal years 2010, 2009, and 2008, respectively, has been allocated to discontinued operations. Interest expense allocated to our former international operations was based upon long term debt and other long-term obligations specific to such operations as these entities are not guarantors under our senior secured credit facility.

4. Acquisitions

Acquisition of Minority Interest in Black Hawk, Colorado Operations—During January 2009, we finalized our purchase accounting for our January 2008 acquisition of the 43% minority membership interest in our Black Hawk, Colorado subsidiaries. During January 2008, a preliminary allocation of the \$64,800 purchase price, including transaction costs and after consideration of minority interest of \$29,819, was made by us based upon the estimated fair value of the purchased assets and assumed liabilities. This preliminary purchase price allocation resulted in values being assigned of \$14,000 to property and equipment, \$10,600 to other intangible assets and \$10,381 to goodwill. After completion of third party valuations of the assets acquired, the final purchase price allocation included a \$8,331 reduction in the acquired historical cost basis in property and final allocation amounts of \$20,855 for

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

4. Acquisitions (Continued)

intangible assets, \$411 for other liabilities and \$22,868 in goodwill. The intangible assets included \$2,021 of trademarks and \$4,257 related to our gaming licenses both with indefinite lives, as well as \$14,577 relating to customers lists with a 4 year life. Goodwill resulting from our acquisition of this minority interest is deductible for tax purposes. We accounted for the purchase using the purchase method of accounting in accordance with ASC 805.

5. Property and Equipment, Net

Property and equipment, net consists of the following:

| | April 25, 2010 | April 26, 2009 |
|--|--------------------|--------------------|
| Property and equipment: | | |
| Land and land improvements | \$ 159,442 | \$ 159,574 |
| Leasehold improvements | 335,456 | 332,762 |
| Buildings and improvements | 646,811 | 649,020 |
| Riverboats and floating pavilions | 144,470 | 142,715 |
| Furniture, fixtures and equipment | 508,177 | 516,523 |
| Construction in progress | 11,458 | 12,537 |
| Total property and equipment | 1,805,814 | 1,813,131 |
| Less accumulated depreciation and amortization | (706,872) | (635,591) |
| Property and equipment, net | <u>\$1,098,942</u> | <u>\$1,177,540</u> |

6. Intangible Assets and Goodwill

Intangible assets consist of the following:

| | April 25, 2010 | | | April 26, 2009 | | |
|--|-----------------------------|-----------------------------|---------------------------|-----------------------------|-----------------------------|---------------------------|
| | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| Indefinite-lived assets | | | | | | |
| Gaming licenses | \$66,126 | \$ — | \$66,126 | \$66,126 | \$ — | \$66,126 |
| Trademarks | 7,149 | — | 7,149 | 7,149 | — | 7,149 |
| Intangible assets—subject to amortization | | | | | | |
| Customer lists | 15,384 | (8,984) | 6,400 | 15,384 | (5,071) | 10,313 |
| Total | <u>\$88,659</u> | <u>\$(8,984)</u> | <u>\$79,675</u> | <u>\$88,659</u> | <u>\$(5,071)</u> | <u>\$83,588</u> |

Our indefinite-lived intangible assets consist primarily of gaming licenses and trademarks for which it is reasonably assured that we will continue to renew indefinitely. Our finite-lived assets consist of customer lists amortized over 3 to 4 years. The weighted average remaining life of our other intangible assets subject to amortization is approximately 1.7 years.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

6. Intangible Assets and Goodwill (Continued)

We recorded amortization expense of \$3,913, \$4,624, and \$549 for our intangible assets subject to amortization related to our continuing operations for the fiscal years ended 2010, 2009, and 2008, respectively.

Future amortization expense of our amortizable intangible assets is as follows:

| | |
|-------------|----------------|
| 2011 | \$3,666 |
| 2012 | <u>2,734</u> |
| Total | <u>\$6,400</u> |

A roll forward of goodwill is as follows:

| | April 25, 2010 | April 26, 2009 |
|--|-------------------|-------------------|
| Balance, beginning of period | \$313,136 | \$307,649 |
| Acquisition of minority interest in Black Hawk, Colorado operations | — | 12,487 |
| Impairment | — | <u>(7,000)</u> |
| Balance, end of period | <u>\$313,136</u> | <u>\$313,136</u> |

During fiscal 2009, we recorded a pretax impairment charge of \$7,000 for goodwill related to our Black Hawk, Colorado property.

7. Expense Recoveries and Other Charges, net

We recorded pretax expense recoveries and other charges from continuing operations as follows:

Fiscal 2010—We recorded an expense recovery of \$6,762 representing the discounted value of a receivable for reimbursement of development costs expended in prior periods relating to a terminated plan to develop a casino in Pittsburgh, Pennsylvania. This receivable was recorded following a revised assessment of collectability.

Fiscal 2009—An impairment charge of \$18,269 was recorded at our Black Hawk, Colorado property as a result of our annual impairment test required under ASC 350. The Black Hawk impairment charge included \$7,000, \$7,072 and \$4,197 related to goodwill, trademarks and gaming licenses, respectively. Fair values were determined using methods as follows: discounted cash flow and multiples of earnings for goodwill, relief from royalty method for trademarks; and the cost approach for the gaming license. The impairment was a result of decreased operating performance caused by a smoking ban which became effective in January, 2009 and declines in the economy resulting in lower market valuation multiples for gaming assets and higher discount rates.

Following our decision not to complete our construction plan as originally designed for our Biloxi property, we recorded a valuation charge of \$11,856 to construction in progress.

Following our termination of an agreement for a potential development of a casino project in Portland Oregon, we recorded a \$6,000 charge consisting of a non-cash write-off of \$5,000 representing

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

7. Expense Recoveries and Other Charges, net (Continued)

our rights under a land option and \$1,000 termination fee. Under the terms of the agreement, we retain certain rights but no continuing obligations with regard to this development project.

Fiscal 2008—We recorded valuation charges of \$6,526 related to the termination of the Company's plans to develop a new casino in west Harrison County, Mississippi and the cancellation of construction projects in Davenport, Iowa and Kansas City, Missouri.

8. Long-Term Debt

Long-term debt consists of the following:

| | April 25, 2010 | April 26, 2009 |
|--|--------------------|--------------------|
| Senior Secured Credit Facility: | | |
| July 2007 Credit Facility: | | |
| Revolving line of credit, expires July 26, 2012, interest payable at least quarterly at either LIBOR and/or prime plus a margin | \$ 21,500 | \$ 112,000 |
| Variable rate term loans, mature November 25, 2013, principal and interest payments due quarterly at either LIBOR and/or prime plus a margin | 817,256 | 825,651 |
| Senior Subordinated Notes: | | |
| 7% Senior Subordinated Notes, interest payable semi-annually March 1 and September 1 | 357,275 | 357,275 |
| Other | 4,858 | 6,146 |
| | <u>1,200,889</u> | <u>1,301,072</u> |
| Less current maturities | 8,754 | 9,688 |
| Long-term debt | <u>\$1,192,135</u> | <u>\$1,291,384</u> |

Credit Facility, as amended—The Credit Facility as amended ("Credit Facility") consists of a \$375,000 revolving line of credit and a \$875,000 term loan. The Credit Facility is secured on a first priority basis by substantially all of our assets and guaranteed by all of our significant domestic subsidiaries.

Our Credit Facility was amended on February 17, 2010. The amendment, among other things, (1) modified the leverage ratio and interest coverage ratio to provide for greater flexibility through April 30, 2012, after which date the ratios return to the original levels as outlined in the Credit Facility; (2) reduced the capacity of the revolving line of credit by \$100,000 to \$375,000; (3) increased the interest rate of both the revolving line of credit and term loan portions to LIBOR + 3.00% with a LIBOR floor of 2.00%; and (4) allows us to issue senior unsecured notes, provided the proceeds are used to repay the term loan under the Credit Facility. As a result of the amendment, we incurred a charge of approximately \$2,143 related to fees and the write-off of certain unamortized deferred financing costs, of which approximately \$309 was non-cash and recorded deferred financing costs of \$3,874.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

8. Long-Term Debt (Continued)

Our net line of credit availability at April 25, 2010 as limited by our maximum leverage covenant was approximately \$109,000, after consideration of \$20,449 in outstanding letters of credit. We have an annual commitment fee related to the unused portion of the Credit Facility of up to 0.75% which is included in Interest expense in the accompanying consolidated statements of operations. The weighted average effective interest rates of the Credit Facility for the fiscal years 2010 and 2009 were 4.83% and 5.33%, respectively.

The Credit Facility includes a number of affirmative and negative covenants. Additionally, we must comply with certain financial covenants including maintenance of a leverage ratio and minimum interest coverage ratio. The Credit Facility also restricts our ability to make certain investments or distributions. We are in compliance with the covenants as of April 25, 2010.

7% Senior Subordinated Notes—During 2004, we issued \$500,000 of 7% Senior Subordinated Notes due 2014 (“7% Senior Subordinated Notes”). The 7% Senior Subordinated Notes are guaranteed, on a joint and several basis, by all of our significant domestic subsidiaries and certain other subsidiaries as described in Note 18. All of the guarantor subsidiaries are wholly owned by us. The 7% Senior Subordinated Notes are general unsecured obligations and rank junior to all of our senior indebtedness. The 7% Senior Subordinated Notes are redeemable, in whole or in part, at our option at any time on or after March 1, 2009, with call premiums as defined in the indenture governing the 7% Senior Subordinated Notes.

The indenture governing the 7% Senior Subordinated Notes limits, among other things, our ability and our restricted subsidiaries ability to borrow money, make restricted payments, use assets as security in other transactions, enter into transactions with affiliates, pay dividends, or repurchase stock. The indenture also limits our ability to issue and sell capital stock of subsidiaries, sell assets in excess of specified amounts or merge with or into other companies.

Gain (Loss) on Early Extinguishment of Debt—During February 2009, we retired \$142,725 of the 7% Senior Subordinated Notes, through a tender offer, for \$82,773 from our available Cash and cash equivalents. After expenses related to the elimination of deferred finance costs and transactions costs, we recognized a pretax gain of \$57,892 during fiscal 2009. During March 2009, we repaid \$35,000 of our term loans under our Credit Facility resulting in a loss on early extinguishment of debt of \$199 due to the write-off of deferred financing cost.

During fiscal 2008, we recorded a total of \$15,274 in losses associated with the redemption of \$200,000 of 9% Senior Subordinated Notes refinanced by our Credit Facility and the replacement of our previous credit facility with the Credit Facility and the early extinguishment of other debt instruments.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

8. Long-Term Debt (Continued)

Future Principal Payments of Long-term Debt—The aggregate principal payments due on long-term debt as of April 25, 2010 over the next five years and thereafter, are as follows:

| | |
|----------------------|--------------------|
| Fiscal Years Ending: | |
| 2011 | \$ 8,754 |
| 2012 | 8,768 |
| 2013 | 30,288 |
| 2014 | 1,149,755 |
| 2015 | 439 |
| Thereafter | 2,885 |
| Total | <u>\$1,200,889</u> |

9. Other Long-Term Obligations

Quad Cities Waterfront Convention Center—We entered into agreements with the City of Bettendorf, Iowa under which the City constructed a convention center which opened in January 2009, adjacent to our hotel. We lease, manage, and provide financial and operating support for the convention center. The Company was deemed, for accounting purposes only, to be the owner of the convention center during the construction period. Upon completion of the convention center we were precluded from accounting for the transaction as a sale and leaseback due to our continuing involvement. Therefore, we are accounting for the transaction using the direct financing method. As of April 25, 2010 and April 26, 2009, we have recorded in other long-term obligations \$17,166 and \$17,314, respectively, related to our liability under ASC 840 related to the convention center. Under the terms of our agreements for the convention center, we have guaranteed certain obligations related to \$13,815 of notes issued by the City of Bettendorf, Iowa for the convention center.

The other long term obligation will be reflected in our consolidated balance sheets until completion of the lease term, at which time the related fixed assets, net of accumulated depreciation, will be removed from our consolidated financial statements and the net remaining obligation over the net carrying value of the fixed asset will be recognized as a gain (loss) on sale of the facility.

Future minimum payments due under other long-term obligations, including interest, as of April 25, 2010 as follows:

| | |
|------------------------------|-----------------|
| Fiscal Years Ending: | |
| 2011 | \$ 1,100 |
| 2012 | 1,100 |
| 2013 | 1,100 |
| 2014 | 1,267 |
| 2015 | 1,600 |
| Thereafter | 17,536 |
| Total minimum payments | <u>\$23,703</u> |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

10. Common Stock

Earnings per Share of Common Stock—The following table sets forth the computation of basic and diluted earnings (loss) per share (in thousands, except share and per share amounts):

| | Fiscal Year Ended | | |
|--|-------------------|-------------------|--------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Numerator: | | | |
| Income (loss) applicable to common shares: | | | |
| Income (loss) from continuing operations attributable to common stockholders | \$ (1,541) | \$ 61,233 | \$ (37,638) |
| Loss from discontinued operations | (1,732) | (17,658) | (59,236) |
| Net income (loss) attributable to the common stockholders .. | <u>\$ (3,273)</u> | <u>\$ 43,575</u> | <u>\$ (96,874)</u> |
| Denominator: | | | |
| Denominator for basic earnings (loss) per share— | | | |
| weighted average shares | 32,245,769 | 31,372,670 | 30,699,457 |
| Effect of dilutive securities | | | |
| Employee stock options | — | 6,346 | — |
| Denominator for diluted earnings (loss) per share— | | | |
| adjusted weighted average shares and assumed conversions | <u>32,245,769</u> | <u>31,379,016</u> | <u>30,699,457</u> |
| Basic earnings (loss) per share attributable to common stockholders | | | |
| Income (loss) from continuing operations | \$ (0.05) | \$ 1.95 | \$ (1.24) |
| Loss from discontinued operations | (0.05) | (0.56) | (1.92) |
| Net income (loss) attributable to common stockholders | <u>\$ (0.10)</u> | <u>\$ 1.39</u> | <u>\$ (3.16)</u> |
| Diluted earnings (loss) per share attributable to common stockholders | | | |
| Income (loss) from continuing operations | \$ (0.05) | \$ 1.95 | \$ (1.24) |
| Loss from discontinued operations | (0.05) | (0.56) | (1.92) |
| Net income (loss) attributable to common stockholders | <u>\$ (0.10)</u> | <u>\$ 1.39</u> | <u>\$ (3.16)</u> |

Due to the loss from continuing operations, stock options representing 116,511 shares, which are potentially dilutive, and 495,474 shares, which are anti-dilutive, were excluded from the calculation of common shares for diluted earnings (loss) per share for fiscal 2010. Stock options representing 1,520,040 and 3,872,513 shares, which were antidilutive, were excluded from the calculation of common shares for diluted earnings (loss) per share for fiscal 2009 and 2008, respectively.

Stock Based Compensation—Under our amended and restated Long Term Incentive Plan, we have issued stock options and restricted stock.

Stock Options—We have issued incentive stock options and nonqualified stock options which have a maximum term of 10 years and are, generally, exercisable in yearly installments of 20% commencing

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

10. Common Stock (Continued)

one year after the date of grant. During fiscal 2010, our estimate of forfeitures increased to 12%. The impact of these changes in estimated forfeitures decreased expense by \$737 and was recorded as a cumulative adjustment in the consolidated statements of operations for fiscal 2010.

The fair value of each option grant is estimated on the date of the grant using the Black-Scholes-Merton option-pricing model with the range of assumptions disclosed in the following table:

| | Fiscal Year Ended | | |
|--|-------------------|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Weighted average expected volatility | 67.86% | 42.29% | 43.02% |
| Expected dividend yield | 0.00% | 0.00% | 0.00% |
| Weighted average expected term (in years) | 7 | 6.79 | 6.79 |
| Weighted average risk-free interest rate | 3.07% | 3.50% | 3.94% |
| Weighted average fair value of options granted | \$ 7.53 | \$ 2.73 | \$ 7.72 |

Weighted average volatility is calculated using the historical volatility of our stock price over a range of dates equal to the expected term of a grant's options. The weighted average expected term is calculated using historical data that is representative of the option for which the fair value is to be determined. The expected term represents the period of time that options granted are expected to be outstanding. The weighted average risk-free rate is based on the U.S. Treasury yield curve in effect at the time of the grant for the approximate period of time equivalent to the grant's expected term.

Tender Offer—On October 7, 2008, we completed a tender offer whereby certain employees and directors exchanged 2,067,201 of then outstanding stock options for 293,760 shares of restricted common stock and the payment of \$155 in cash to eligible participants in accordance with the terms of the tender offer. Restricted shares issued as part of the tender offer vest three years from the date of issuance. During fiscal 2010, our estimate of forfeitures decreased from 20.8% to 7.7%. The impact of these changes in estimated forfeitures increased expense by \$384 and was recorded as a cumulative adjustment in the consolidated statements of operations for fiscal 2010.

Restricted Stock—We issue shares of restricted common stock to employees and directors under our Long Term Incentive Plan. Restricted stock awarded to employees vests one-third on each anniversary of the grant date and for directors vests one-half on the grant date and one-half on the first anniversary of the grant date. Our estimate of forfeitures for restricted stock for employees and directors is 10% and 0%, respectively.

Stock Compensation Expense—Total stock compensation expense from continuing operations in the accompanying consolidated statements of operations was \$7,628, \$7,103, and \$7,263 for the fiscal years 2010, 2009, and 2008, respectively. We recognize compensation expense for these awards on a straight-line basis over the requisite service period for each separately vesting portion of the award.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

10. Common Stock (Continued)

Activity Under Our Share Based Plans—A summary of restricted stock and option activity for fiscal 2010 is presented below:

| | Restricted Stock | Weighted Average Grant-Date Fair Value | Options | Weighted Average Exercise Price |
|---|---------------------|---|------------------|--|
| Outstanding at April 26, 2009 | 761,530 | \$ 5.55 | 1,520,040 | \$12.30 |
| Granted | 647,861 | 12.63 | 100,000 | 11.25 |
| Exercised | — | | (21,602) | 9.47 |
| Vested | (306,700) | 7.00 | — | |
| Forfeited and expired | (23,974) | 7.16 | (163,253) | 20.94 |
| Outstanding at April 25, 2010 | <u>1,078,717</u> | 9.35 | <u>1,435,185</u> | \$11.29 |
| As of April 25, 2010: | | | | |
| Outstanding exercisable options | n/a | | 760,585 | \$13.36 |
| Weighted average remaining contractual term | 1.2 years | | 6.5 years | |
| Aggregate intrinsic value: | | | | |
| Outstanding exercisable | n/a | | \$ 4.15 | |
| Outstanding | \$ 9.35 | | \$ 3.84 | |
| Nonvested: | | | | |
| Unrecognized compensation cost | \$ 5,999 | | \$ 1,437 | |
| Weighted average remaining vesting period | 1.2 years | | 3.1 years | |

Additional information relating to our share based plans is as follows:

| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
|--|-------------------|-------------------|-------------------|
| Restricted Stock: | | | |
| Fair value of restricted stock vested during the year .. | \$2,146 | \$512 | \$ — |
| Stock Options: | | | |
| Intrinsic value of stock options exercised | 30 | 141 | 5,423 |
| Income tax benefit from stock options exercised | — | — | 977 |
| Proceeds from stock option exercises | 204 | 110 | 4,770 |

We have 2,220,296 shares available for future issuance under our equity compensation plan as of April 25, 2010. Upon issuance of restricted shares or exercise of stock options, shares may be issued from available treasury or common shares.

Stock-Based Compensation—Deferred Bonus Plan—Our stockholders have approved the Deferred Bonus Plan which provides for the issuance of non-vested stock to eligible officers and employees who agree to receive a deferred bonus in the form of non-vested stock. The vesting of the stock is dependent upon continued service to the Company for a period of five years and the fair value of the non-vested stock at the grant date is amortized ratably over the vesting period. Compensation expense related to stock-based compensation under the Deferred Bonus Plan for fiscal years 2010, 2009, and 2008 totaled \$100, \$175, and \$265, respectively. We do not plan to award any further compensation

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

10. Common Stock (Continued)

under the Deferred Bonus Plan, however, any grants that have been awarded prior to the Deferred Bonus Plan's discontinuation will be paid provided the vesting requirements are met.

A summary of activity for fiscal 2010 under the deferred bonus plan is as follows:

| | Number of Shares | Weighted Average Grant Date Fair Value |
|--|------------------------|---|
| Non-vested stock at April 26, 2009 | 29,701 | \$22.86 |
| Shares granted | — | — |
| Shares vested | (14,859) | 18.60 |
| Shares forfeited | (4,196) | 26.05 |
| Non-vested stock at April 25, 2010 | <u>10,646</u> | <u>\$27.54</u> |

The total weighted average fair value of shares vested related to the Deferred Bonus Plan for fiscal years 2010, 2009, and 2008 was \$276, \$515, and \$873, respectively.

Stock Repurchase—Our Board of Directors has approved a stock repurchase program, as amended, allowing up to 6,000,000 shares of our common stock to be repurchased. As of April 25, 2010, we have repurchased 4,895,792 shares of common stock, and retired 553,800 shares of common stock under this stock repurchase program. No shares were repurchased in fiscal years 2010, 2009 or 2008.

11. Deferred Compensation Plans

2005 Deferred Compensation Plan—Our 2005 Deferred Compensation Plan (the "Plan"), as amended and restated, is an unfunded deferred compensation arrangement for the benefit of key management officers and employees of the Company and its subsidiaries. The terms of the Plan include the ability of the participants to defer, on a pre-tax basis, salary, and bonus payments in excess of the amount permitted under IRS Code Section 401(k). The terms also allow for a discretionary annual matching contribution by the Company. The Plan allows for the aggregation and investment of deferred amounts in notional investment alternatives, including units representing shares of our common stock. The liability related to the Plan as of April 25, 2010 and April 26, 2009 was \$3,069 and \$2,726, respectively, and is included in long-term other accrued liabilities in the consolidated balance sheets. Expense for our contributions related to the Plan was \$83, \$104 and \$85 in fiscal years 2010, 2009 and 2008, respectively.

12. Supplemental Disclosure of Cash Flow Information

For the fiscal years 2010, 2009 and 2008 we made cash payments for interest, net of capitalized interest of \$71,623, \$90,706, and \$108,090, respectively. We collected an income tax refund net of payments of \$1,561 and \$20,164 for fiscal years 2010 and 2009, respectively. We paid income taxes, net of refunds, of \$7,949 in fiscal 2008.

For fiscal 2009, we purchased property and equipment financed with a long term obligation of \$14,384 as discussed in Note 9. Also for the fiscal year ended April 27, 2008, we purchased land financed with a note payable for \$3,096.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

13. Income Taxes

Income tax (benefit) provision from continuing operations consists of the following (in thousands):

| | Fiscal Year Ended | | |
|--------------------------------------|-------------------|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Current: | | | |
| Federal | \$ (868) | \$ — | \$(14,022) |
| State | 718 | 3,010 | — |
| | (150) | 3,010 | (14,022) |
| Deferred: | | | |
| Federal | (2,976) | 35,309 | (5,189) |
| State | (5,248) | 2,720 | (1,707) |
| | (8,224) | 38,029 | (6,896) |
| Income tax (benefit) provision | <u>\$(8,374)</u> | <u>\$41,039</u> | <u>\$(20,918)</u> |

A reconciliation of income taxes from continuing operations at the statutory corporate federal tax rate of 35% to the income tax (benefit) provision reported in the accompanying consolidated statements of operations is as follows (in thousands):

| | Fiscal Year Ended | | |
|--|-------------------|-------------------|-------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Statutory tax (benefit) provision | \$(3,469) | \$35,794 | \$(18,720) |
| Effects of : | | | |
| State taxes | 197 | 5,730 | (1,707) |
| Reduction of unrecognized tax benefits | (4,727) | — | — |
| Other : | | | |
| Various permanent differences | 537 | 1,302 | 1,586 |
| Employment tax credits | (784) | (1,333) | (1,351) |
| Noncontrolling interest | — | — | (1,943) |
| Qualified stock option expense (benefit) | (240) | 644 | 814 |
| Other | 112 | (1,098) | 403 |
| Income tax (benefit) provision | <u>\$(8,374)</u> | <u>\$41,039</u> | <u>\$(20,918)</u> |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

13. Income Taxes (Continued)

Significant components of our domestic net deferred income tax asset (liability) are as follows (in thousands):

| | <u>Fiscal Year Ended</u> | |
|--|---------------------------|---------------------------|
| | <u>April 25, 2010</u> | <u>April 26, 2009</u> |
| Deferred tax liabilities: | | |
| Property and equipment | \$ (83,830) | \$ (85,122) |
| Gain on early extinguishment of debt | (22,416) | (22,450) |
| Other | (8,696) | (8,583) |
| Total deferred tax liabilities | <u>(114,942)</u> | <u>(116,155)</u> |
| Deferred tax assets: | | |
| Accrued expenses | 11,289 | 17,111 |
| Alternative minimum tax credit | 1,696 | 3,610 |
| Employment tax credits | 15,893 | 13,609 |
| Capital loss carryover | 1,576 | 1,576 |
| Net operating losses | 71,723 | 63,959 |
| Other | 9,951 | 17,702 |
| Total deferred tax assets | <u>112,128</u> | <u>117,567</u> |
| Valuation allowance on deferred tax assets | <u>(9,553)</u> | <u>(10,087)</u> |
| Net deferred tax asset | <u>102,575</u> | <u>107,480</u> |
| Net deferred tax asset/(liability) | <u>\$ (12,367)</u> | <u>\$ (8,675)</u> |

At April 25, 2010, we have federal net operating loss carryforwards of \$173,521 for income tax purposes, with expiration dates from fiscal 2011 to 2030. Approximately \$41,882 of these net operating losses are attributable to IC Holdings Colorado, Inc. and its wholly-owned subsidiary CCSC/Blackhawk, Inc. ("IC Holdings, Inc. & Sub") and can only be used to offset income earned by these entities. The remaining federal net operating losses are subject to limitations under the internal revenue code and underlying treasury regulations, which may limit the amount ultimately utilized; however, we believe that all federal net operating losses will be utilized prior to expiration. IC Holdings, Inc. & Sub also has a federal capital loss carryforward of \$4,146 that expires in 2011 for which it has established a full valuation allowance because it does not expect to benefit from the capital loss. We also have various state income tax net operating loss carryforwards totalling \$237,010 with expiration dates from fiscal 2011 to 2030. We have determined that it is more likely than not that we will not be able to utilize \$160,483 of the state income tax net operating losses and have established valuation reserves accordingly. If or when recognized, the tax benefits relating to any reversal of the valuation allowance on deferred tax assets as of April 25, 2010 will be accounted for as a reduction of income tax expense. We also have a federal general business credit carryforward of \$15,893 for income tax purposes, which with expiration dates from fiscal 2018 to 2030. We believe that these credits will be utilized prior to expiration. Deferred income taxes related to NOL carryforwards have been classified as noncurrent to reflect the expected utilization of the carryforwards.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

13. Income Taxes (Continued)

We account for unrecognized tax benefits in accordance with ASC 740. A reconciliation of the beginning and ending amounts of unrecognized tax benefits as follows:

| | April 25, 2010 | April 26, 2009 |
|---|-------------------|-------------------|
| Beginning Balance | \$19,482 | \$21,819 |
| Gross increases—tax positions in current period | — | — |
| Gross increases—tax positions in prior periods | — | 347 |
| Gross decreases—tax positions in prior periods | (5,254) | — |
| Settlements | (2,102) | (550) |
| Lapse of statute of limitations | — | (2,134) |
| Ending Balance | <u>\$12,126</u> | <u>\$19,482</u> |

Included in the balance of unrecognized tax benefits at April 25, 2010 are \$3,613 of tax benefits that, if recognized, would affect the effective tax rate. Also included in the balance of unrecognized tax benefits at April 25, 2010 are \$6,704 of tax benefits that, if recognized, would result in adjustments to deferred taxes.

We recognize accrued interest and penalties related to unrecognized tax benefits in income tax expense. Related to the unrecognized tax benefits noted above, we recorded interest expense of (\$722), recorded interest income of \$2,266 related to prior periods, and settled \$1,001 of accrued interest during the fiscal year ended 2010. We accrued no penalties during the fiscal year ended 2010. In total, as of April 25, 2010, we have recognized a liability of \$2,826 for interest and no amount for penalties.

We believe that an increase in unrecognized tax benefits related to federal and state exposures in the coming year, though possible, cannot be reasonably estimated and will not be significant. In addition, we believe that it is reasonably possible that an amount between \$7,700 and \$12,100 of our currently remaining unrecognized tax positions may be recognized by the end of the fiscal year ending April 24, 2011. These amounts relate to positions taken on federal and Mississippi income tax returns for the fiscal years ending April 2002 through April 2008. These amounts are expected to be resolved during the next twelve months as a result of the anticipated completion of Mississippi income tax examinations and Federal statute expirations.

We file income tax returns in the U.S. federal jurisdiction and various state jurisdictions. During fiscal 2010, the IRS completed its examination of our federal income tax returns for the 2006 and 2007 tax years which relate to our fiscal years ended April 29, 2007 and April 27, 2008, respectively. We recorded a tax benefit of \$168 in fiscal 2010 related to the examination. The income tax examination changes are subject to review by the U.S. Congress Joint Committee on Taxation. We expect this review to be completed prior to the end of fiscal 2011. The statute of limitations expires January 2011 and January 2012, respectively, for the tax years included in the audit. In addition, various state jurisdictions are currently examining our state income tax returns for various subsidiaries. The tax returns for subsequent years are also subject to examination.

We file in numerous state jurisdictions with varying statutes of limitations. Our unrecognized state tax benefits are related to state tax returns open from tax years 2001 through 2010 depending on each state's statute of limitations.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

14. Hurricane and Other Insurance Recoveries

During fiscal years 2009 and 2008, we received insurance recoveries related to various claims. These insurance recoveries are from claims filed pertaining to our properties in Biloxi, Mississippi, Lake Charles, Louisiana and Pompano Beach, Florida, which were struck in the fall of 2005 by Hurricanes Katrina, Rita and Wilma, respectively. Additionally, we received insurance recoveries relating to flood claims at our Davenport property during fiscal 2009 and at our Natchez property during fiscal years 2008 and 2009.

Business interruption insurance proceeds are included as revenues under Hurricane and other insurance recoveries in our consolidated statement of operations. Other insurance proceeds, after collection of insurance receivables are included as a reduction of operating expenses under hurricane and other insurance recoveries in our consolidated statement of operations.

The significant component of our fiscal 2009 insurance recoveries is the final payment of our \$225,000 settlement related to Hurricane Katrina which had damaged our Biloxi, Mississippi property. As a result of this settlement, we received an additional \$95,000 in insurance proceeds. After first applying the proceeds to our remaining insurance receivable, we recognized \$92,179 of pretax income including \$60,000 of business interruption proceeds included in net revenues and other insurance recoveries of \$32,179 are recorded as a reduction of operating expenses.

15. Employee Benefit Plan

401(k) Plan—We have a 401(k) plan covering substantially all of our employees who have completed 90 days of service. Expense for our contributions for continuing operations related to the 401(k) plan was \$1,465, \$1,500, and \$741 in fiscal years 2010, 2009, and 2008, respectively. Our contribution is based on a percentage of employee contributions and may include an additional discretionary amount.

16. Related Party Transactions

A member of the Board of Directors has provided consulting services related to on-going contracts and transactions in the United Kingdom. The total fees paid under this contract were \$0, \$10, and \$60 in fiscal years 2010, 2009, and 2008, respectively.

In fiscal 2008 we paid \$78 plus expenses to a member of the Board of Directors for consulting services related to certain contracts and real estate transactions.

Effective February 2010, we amended a lease with an entity owned by certain of our stockholders resulting a payment of \$5 per month for a parking area adjacent to one of our casinos. Prior to this lease amendment, we leased on a month to month basis this parking area and a warehouse for \$23 per month.

In fiscal 2008, we reimbursed a private entity owned by certain of our directors for annual lease payments of approximately \$34, for property leased by the private entity. The land was leased at our request in order to secure sites for possible casino operations.

In 2005, one of our wholly owned subsidiaries, Isle of Capri Bettendorf, L.C., entered into a Development Agreement with the City of Bettendorf, Iowa and Green Bridge Company relating to the development of a conference/events center in Bettendorf, Iowa, the expansion of the hotel at

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

16. Related Party Transactions (Continued)

Bettendorf and related facilities, including a skywalk between the hotel and conference/events center and a parking facility. Green Bridge Company is indirectly owned by certain of our directors. As part of the transaction, Isle of Capri Bettendorf, L.C. purchased certain real estate owned by Green Bridge Company at its fair market value of \$393 in fiscal 2008. Isle of Capri Bettendorf, L.C. will hold Green Bridge Company harmless from certain future increases in assessments on adjacent property owned by Green Bridge Company, capped at \$4,500.

17. Fair Value Measurements

Interest Rate Hedge Agreements—We have entered into various interest rate swap agreements pertaining to the Credit Facility for an aggregate notional value of \$400,000 with maturity dates through fiscal 2014. In addition, during the third quarter of fiscal 2010, we entered into an interest rate cap contract with a notional value of \$20,000 having a maturity date in fiscal 2012 and paid a premium of \$105 at inception. We entered into these hedging agreements in order to manage market risk on variable rate term loans outstanding, as well as comply with, in part, requirements under the Credit Facility.

As a result of the amendment to our Credit Facility in the fourth quarter of 2010, our interest rate swaps no longer meet the criteria for hedge effectiveness, and therefore future changes in the fair value of the swaps are recorded in other income (expense) in the consolidated statement of operations. As of April 25, 2010, the weighted average fixed LIBOR interest rate of our interest rate swap agreements was 4.58%. The interest rate cap agreement meets the criteria for hedge accounting for cash flow hedges and has been evaluated, as of April 25, 2010, as being fully effective. As a result, there is no impact on our consolidated statement of operations from changes in fair value of the interest rate cap.

The fair value of derivatives included in our consolidated balance sheet and change in our unrealized loss are as follows:

| Type of Derivative Instrument | Balance Sheet Location | April 25, 2010 | April 26, 2009 |
|-------------------------------|-----------------------------|----------------|----------------|
| Interest rate cap contract | Prepaid deposits and other | \$ 24 | \$ — |
| Interest rate swap contracts | Accrued interest | 6,704 | 2,258 |
| Interest rate swap contracts | Other long-term liabilities | 6,247 | 21,454 |

The change in unrealized loss on our derivatives was \$7,139 and \$9,998 for fiscal years 2010 and 2009, respectively.

The fair value of our interest swap and cap contracts are measured using Level 3 inputs at the present value of all expected future cash flows based on the LIBOR-based yield curve as of the date of the valuation. The fair value of our interest rate swap contracts as recorded in our consolidated balance sheet is recorded net of deferred income tax benefits of \$4,704 and \$8,879, for fiscal years 2010 and 2009, respectively.

The amount of the gain (loss) reclassified from accumulated other comprehensive income (loss) into earnings and its location in the consolidated statements of income is as follows:

| Type of Derivative Instrument | Income Statement Location | Fiscal Year Ended | | |
|-------------------------------|---------------------------|-------------------|----------------|----------------|
| | | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Interest rate swap contracts | Interest expense | \$(19,174) | \$(10,165) | \$(70) |
| | Other expense | (3,912) | — | — |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

17. Fair Value Measurements (Continued)

The Company recorded income of \$3,541 in other expense related to the change in fair value of the interest rate swaps no longer qualifying for hedge accounting.

The amount of accumulated other comprehensive income (loss) related to interest rate swap contracts maturing in the next twelve months was \$5,718 as of April 25, 2010.

The amount of gain (loss) recognized in accumulated other comprehensive income (loss) is as follows:

| Type of Derivative Instrument | Fiscal Year Ended | | |
|--|-------------------|------------------|------------------|
| | April 25, 2010 | April 26, 2009 | April 27, 2008 |
| Interest rate cap contracts | (50) | — | — |
| Interest rate swap contracts | 6,955 | (6,255) | (8,555) |
| Total | <u>\$6,905</u> | <u>\$(6,255)</u> | <u>\$(8,555)</u> |

A detail of accumulated other comprehensive income (loss) is as follows:

| Type of Derivative Instrument | April 25, 2010 | April 26, 2009 |
|--|------------------|-------------------|
| Interest rate cap contracts | \$ (50) | \$ — |
| Interest rate swap contracts | (7,877) | (14,832) |
| Foreign currency translation gain (loss) | (133) | (359) |
| | <u>\$(8,060)</u> | <u>\$(15,191)</u> |

Financial Instruments—The estimated carrying amounts and fair values of our other financial instruments are as follows:

| | April 25, 2010 | | April 26, 2009 | |
|--|-----------------|------------|-----------------|------------|
| | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| Financial assets: | | | | |
| Cash and cash equivalents | \$ 68,069 | \$ 68,069 | \$ 96,654 | \$ 96,654 |
| Marketable securities | 22,926 | 22,926 | 17,548 | 17,548 |
| Restricted cash | 2,774 | 2,774 | 2,774 | 2,774 |
| Notes receivable | 3,000 | 3,000 | 3,000 | 3,000 |
| Financial liabilities: | | | | |
| Revolver | \$ 21,500 | \$ 20,855 | \$112,000 | \$112,000 |
| Variable rate term loans | 817,256 | 800,911 | 825,651 | 652,264 |
| 7% Senior subordinated notes | 357,275 | 326,013 | 357,275 | 262,597 |
| Other long-term debt | 4,858 | 4,858 | 6,146 | 6,146 |
| Other long-term obligations | 17,166 | 17,166 | 17,314 | 17,314 |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

17. Fair Value Measurements (Continued)

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

Cash and cash equivalents, restricted cash and notes receivable are carried at cost, which approximates fair value due to their short-term maturities.

Marketable securities are based upon Level 1 inputs obtained from quoted prices available in active markets and represent the amounts we would expect to receive if we sold these marketable securities.

The fair value of our long-term debt or other long-term obligations is estimated based on the quoted market price of the underlying debt issue or, when a quoted market price is not available, the discounted cash flow of future payments utilizing current rates available to us for debt of similar remaining maturities. Debt obligations with a short remaining maturity are valued at the carrying amount.

18. Consolidating Condensed Financial Information

Certain of our wholly owned subsidiaries have fully and unconditionally guaranteed on a joint and several basis, the payment of all obligations under our 7% Senior Subordinated Notes.

The following wholly owned subsidiaries of the Company are guarantors, on a joint and several basis, under the 7% Senior Subordinated Notes: Black Hawk Holdings, L.L.C.; Casino America of Colorado, Inc.; CCSC/Blackhawk, Inc.; Grand Palais Riverboat, Inc.; IC Holdings Colorado, Inc.; IOC-Black Hawk Distribution Company, L.L.C.; IOC-Boonville, Inc.; IOC-Caruthersville, L.L.C.; IOC-Kansas City, Inc.; IOC-Lula, Inc.; IOC-Natchez, Inc.; IOC-Black Hawk County, Inc.; IOC-Davenport, Inc.; IOC Holdings, L.L.C.; IOC Services, L.L.C.; Isle of Capri Bahamas Holdings, Inc.; Isle of Capri Bettendorf Marina Corporation; Isle of Capri Bettendorf, L.C.; Isle of Capri Black Hawk Capital Corp.; Isle of Capri Black Hawk, L.L.C.; Isle of Capri Marquette, Inc.; P.P.J., Inc.; Riverboat Corporation of Mississippi; Riverboat Services, Inc.; and St. Charles Gaming Company, Inc. Each of the subsidiaries' guarantees is joint and several with the guarantees of the other subsidiaries.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

18. Consolidating Condensed Financial Information (Continued)

Consolidating condensed balance sheets as of April 25, 2010 and April 26, 2009 are as follows (in thousands):

| As of April 25, 2010 | | | | | |
|--|--|------------------------|----------------------------|---------------------------------------|--|
| Balance Sheet | Isle of Capri Casinos, Inc. (Parent Obligor) | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating and Eliminating Entries | Isle of Capri Casinos, Inc. Consolidated |
| Current assets | \$ 35,835 | \$ 71,976 | \$ 43,193 | \$ (1,100) | \$ 149,904 |
| Intercompany receivables | 990,557 | (185,612) | (54,177) | (750,768) | — |
| Investments in subsidiaries | 390,369 | (63,110) | — | (327,259) | — |
| Property and equipment, net | 7,579 | 1,059,147 | 32,216 | — | 1,098,942 |
| Other assets | 57,092 | 409,106 | 11,150 | (51,354) | 425,994 |
| Total assets | <u>\$1,481,432</u> | <u>\$1,291,507</u> | <u>\$ 32,382</u> | <u>\$(1,130,481)</u> | <u>\$1,674,840</u> |
| Current liabilities | \$ 46,581 | \$ 80,884 | \$ 30,790 | \$ (1,100) | \$ 157,155 |
| Intercompany payables | — | 750,768 | — | (750,768) | — |
| Long-term debt, less current maturities | 1,187,631 | 3,760 | 744 | — | 1,192,135 |
| Other accrued liabilities | 7,001 | 116,815 | 12,869 | (51,354) | 85,331 |
| Stockholders' equity | 240,219 | 339,280 | (12,021) | (327,259) | 240,219 |
| Total liabilities and stockholders' equity | <u>\$1,481,432</u> | <u>\$1,291,507</u> | <u>\$ 32,382</u> | <u>\$(1,130,481)</u> | <u>\$1,674,840</u> |
| As of April 26, 2009 | | | | | |
| Balance Sheet | Isle of Capri Casinos, Inc. (Parent Obligor) | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating and Eliminating Entries | Isle of Capri Casinos, Inc. Consolidated |
| Current assets | \$ 38,145 | \$ 95,971 | \$ 45,772 | \$ (2,295) | \$ 177,593 |
| Intercompany receivables | 1,145,395 | (257,297) | (97,536) | (790,562) | — |
| Investments in subsidiaries | 333,012 | (58,041) | — | (274,971) | — |
| Property and equipment, net | 10,158 | 1,134,553 | 32,829 | — | 1,177,540 |
| Other assets | 53,805 | 415,013 | 8,021 | (49,310) | 427,529 |
| Total assets | <u>\$1,580,515</u> | <u>\$1,330,199</u> | <u>\$(10,914)</u> | <u>\$(1,117,138)</u> | <u>\$1,782,662</u> |
| Current liabilities | \$ 40,440 | \$ 97,576 | \$ 32,272 | \$ (2,295) | \$ 167,993 |
| Intercompany payables | — | 790,562 | — | (790,562) | — |
| Long-term debt, less current maturities | 1,286,526 | 3,995 | 863 | — | 1,291,384 |
| Other accrued liabilities | 25,123 | 106,976 | 12,070 | (49,310) | 94,859 |
| Stockholders' equity | 228,426 | 331,090 | (56,119) | (274,971) | 228,426 |
| Total liabilities and stockholders' equity | <u>\$1,580,515</u> | <u>\$1,330,199</u> | <u>\$(10,914)</u> | <u>\$(1,117,138)</u> | <u>\$1,782,662</u> |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

18. Consolidating Condensed Financial Information (Continued)

Consolidating condensed statements of operations for the fiscal years ended April 25, 2010, April 26, 2009 and April 27, 2008 are as follows:

| Statement of Operations | For the Fiscal Year Ended April 25, 2010 | | | | |
|--|--|------------------------|----------------------------|---------------------------------------|--|
| | Isle of Capri Casinos, Inc. (Parent Obligor) | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating and Eliminating Entries | Isle of Capri Casinos, Inc. Consolidated |
| Revenues: | | | | | |
| Casino | \$ — | \$1,013,386 | \$ — | \$ — | \$1,013,386 |
| Pari-mutuel, rooms, food, beverage and other | 1,320 | 176,599 | 9,654 | (9,572) | 178,001 |
| Gross revenues | 1,320 | 1,189,985 | 9,654 | (9,572) | 1,191,387 |
| Less promotional allowances | — | (191,551) | — | — | (191,551) |
| Net revenues | 1,320 | 998,434 | 9,654 | (9,572) | 999,836 |
| Operating expenses: | | | | | |
| Casino | — | 153,838 | — | — | 153,838 |
| Gaming taxes | — | 262,241 | — | — | 262,241 |
| Pari-mutuel, rooms, food, beverage and other | 45,479 | 370,311 | 3,979 | (9,572) | 410,197 |
| Management fee expense (revenue) .. | (26,197) | 26,197 | — | — | — |
| Depreciation and amortization | 4,115 | 104,779 | 610 | — | 109,504 |
| Total operating expenses | 23,397 | 917,366 | 4,589 | (9,572) | 935,780 |
| Operating income (loss) | (22,077) | 81,068 | 5,065 | — | 64,056 |
| Interest expense, net | (10,827) | (62,545) | (229) | — | (73,601) |
| Gain on extinguishment of debt | — | — | — | — | — |
| Other | (370) | — | — | — | (370) |
| Equity in income (loss) of subsidiaries | 14,671 | (3,268) | — | (11,403) | — |
| Income (loss) from continuing operations before income taxes and noncontrolling interest | (18,603) | 15,255 | 4,836 | (11,403) | (9,915) |
| Income tax (provision) benefit | 17,062 | (6,719) | (1,969) | — | 8,374 |
| Income (loss) from continuing operations | (1,541) | 8,536 | 2,867 | (11,403) | (1,541) |
| Income (loss) of discontinued operations | (1,732) | (1,167) | (2,300) | 3,467 | (1,732) |
| Net income (loss) | <u>\$ (3,273)</u> | <u>\$ 7,369</u> | <u>\$ 567</u> | <u>\$ (7,936)</u> | <u>\$ (3,273)</u> |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

18. Consolidating Condensed Financial Information (Continued)

| | For the Fiscal Year Ended April 26, 2009 | | | | |
|--|---|---------------------------|-----------------------------------|--|--|
| Statement of Operations | Isle of Capri Casinos, Inc. (Parent Obligor) | Guarantor Subsidiaries | Non- Guarantor Subsidiaries | Consolidating and Eliminating Entries | Isle of Capri Casinos, Inc. Consolidated |
| Revenues: | | | | | |
| Casino | \$ — | \$1,055,694 | \$ — | \$ — | \$1,055,694 |
| Pari-mutuel, rooms, food, beverage and other | 368 | 247,489 | 9,514 | (9,427) | 247,944 |
| Gross revenues | 368 | 1,303,183 | 9,514 | (9,427) | 1,303,638 |
| Less promotional allowances | — | (195,603) | — | — | (195,603) |
| Net revenues | 368 | 1,107,580 | 9,514 | (9,427) | 1,108,035 |
| Operating expenses: | | | | | |
| Casino | — | 151,610 | — | — | 151,610 |
| Gaming taxes | — | 269,928 | — | — | 269,928 |
| Pari-mutuel, rooms, food, beverage and other | 47,098 | 382,196 | 9,658 | (9,427) | 429,525 |
| Management fee expense (revenue) .. | (30,681) | 30,681 | — | — | — |
| Depreciation and amortization | 4,852 | 116,983 | 605 | — | 122,440 |
| Total operating expenses | 21,269 | 951,398 | 10,263 | (9,427) | 973,503 |
| Operating income (loss) | (20,901) | 156,182 | (749) | — | 134,532 |
| Interest expense, net | (19,776) | (69,765) | (412) | — | (89,953) |
| Gain on extinguishment of debt | 57,693 | — | — | — | 57,693 |
| Equity in income (loss) of subsidiaries | 53,133 | (15,537) | — | (37,596) | — |
| Income (loss) from continuing operations before income taxes and noncontrolling interest | 70,149 | 70,880 | (1,161) | (37,596) | 102,272 |
| Income tax (provision) benefit | (8,916) | (33,175) | 1,052 | — | (41,039) |
| Income (loss) from continuing operations | 61,233 | 37,705 | (109) | (37,596) | 61,233 |
| Income (loss) from discontinued operations, net of tax | (17,658) | (2,038) | (39,614) | 41,652 | (17,658) |
| Net income (loss) | <u>\$ 43,575</u> | <u>\$ 35,667</u> | <u>\$ (39,723)</u> | <u>\$ 4,056</u> | <u>\$ 43,575</u> |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

18. Consolidating Condensed Financial Information (Continued)

| Statement of Operations | For the Fiscal Year Ended April 27, 2008 | | | | |
|--|---|---------------------------|-----------------------------------|--|--|
| | Isle of Capri Casinos, Inc. (Parent Obligor) | Guarantor Subsidiaries | Non- Guarantor Subsidiaries | Consolidating and Eliminating Entries | Isle of Capri Casinos, Inc. Consolidated |
| Revenues: | | | | | |
| Casino | \$ — | \$1,092,293 | \$ — | \$ — | \$1,092,293 |
| Pari-mutuel, rooms, food, beverage and other | 359 | 199,393 | 13,253 | (13,015) | 199,990 |
| Gross revenues | 359 | 1,291,686 | 13,253 | (13,015) | 1,292,283 |
| Less promotional allowances | — | (200,900) | — | — | (200,900) |
| Net revenues | 359 | 1,090,786 | 13,253 | (13,015) | 1,091,383 |
| Operating expenses: | | | | | |
| Casino | — | 151,090 | — | — | 151,090 |
| Gaming taxes | — | 285,370 | — | — | 285,370 |
| Pari-mutuel, rooms, food, beverage and other | 55,475 | 407,752 | 10,625 | (13,015) | 460,837 |
| Management fee expense (revenue) .. | (29,600) | 29,600 | — | — | — |
| Depreciation and amortization | 5,089 | 123,264 | 582 | — | 128,935 |
| Total operating expenses | 30,964 | 997,076 | 11,207 | (13,015) | 1,026,232 |
| Operating income (loss) | (30,605) | 93,710 | 2,046 | — | 65,151 |
| Interest expense, net | (32,900) | (70,716) | 51 | — | (103,565) |
| Gain on extinguishment of debt | (13,660) | (1,614) | — | — | (15,274) |
| Equity in income (loss) of subsidiaries | 16,569 | (2,761) | — | (13,808) | — |
| Income (loss) from continuing operations before income taxes and including noncontrolling interest ... | (60,596) | 18,619 | 2,097 | (13,808) | (53,688) |
| Income tax (provision) benefit | 27,826 | 7,806 | (14,714) | — | 20,918 |
| Income (loss) from continuing operations including noncontrolling interest | (32,770) | 26,425 | (12,617) | (13,808) | (32,770) |
| Income (loss) from discontinued operations, net of tax | (59,236) | (627) | (110,779) | 111,406 | (59,236) |
| Net income (loss) including noncontrolling interest | (92,006) | 25,798 | (123,396) | 97,598 | (92,006) |
| Net income attributable to noncontrolling interest | (4,868) | (4,868) | — | 4,868 | (4,868) |
| Net income (loss) attributable to common stockholders | <u>\$ (96,874)</u> | <u>\$ 20,930</u> | <u>\$ (123,396)</u> | <u>\$102,466</u> | <u>\$ (96,874)</u> |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

18. Consolidating Condensed Financial Information (Continued)

Consolidating condensed statements of cash flows for the fiscal years ended April 25, 2010, April 26, 2009 and April 27, 2008 are as follows:

| Statement of Cash Flows | For the Fiscal Year Ended April 25, 2010 | | | | |
|--|--|------------------------|----------------------------|---------------------------------------|--|
| | Isle of Capri Casinos, Inc. (Parent Obligor) | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating and Eliminating Entries | Isle of Capri Casinos, Inc. Consolidated |
| Net cash provided by (used in) operating activities | \$ (9,849) | \$ 120,337 | \$ (4,106) | \$ — | \$ 106,382 |
| Net cash provided by (used in) investing activities | 110,144 | (30,321) | 722 | (111,535) | (30,990) |
| Net cash provided by (used in) financing activities | (102,565) | (111,703) | (1,225) | 111,535 | (103,958) |
| Effect of foreign currency exchange rates on cash and cash equivalents | — | — | (19) | — | (19) |
| Net increase (decrease) in cash and cash equivalents | (2,270) | (21,687) | (4,628) | — | (28,585) |
| Cash and cash equivalents at beginning of the period | 8,776 | 68,681 | 19,197 | — | 96,654 |
| Cash and cash equivalents at end of the period | <u>\$ 6,506</u> | <u>\$ 46,994</u> | <u>\$ 14,569</u> | <u>\$ —</u> | <u>\$ 68,069</u> |

| Statement of Cash Flows | For the Fiscal Year Ended April 26, 2009 | | | | |
|--|--|------------------------|----------------------------|---------------------------------------|--|
| | Isle of Capri Casinos, Inc. (Parent Obligor) | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Consolidating and Eliminating Entries | Isle of Capri Casinos, Inc. Consolidated |
| Net cash provided by (used in) operating activities | \$ 10,189 | \$ 200,621 | \$ (20,200) | \$ — | \$ 190,610 |
| Net cash provided by (used in) investing activities | 138,049 | (26,177) | (2,382) | (137,357) | (27,867) |
| Net cash provided by (used in) financing activities | (144,824) | (173,151) | 23,435 | 137,357 | (157,183) |
| Effect of foreign currency exchange rates on cash and cash equivalents | — | — | (696) | — | (696) |
| Net increase (decrease) in cash and cash equivalents | 3,414 | 1,293 | 157 | — | 4,864 |
| Cash and cash equivalents at beginning of the period | 5,362 | 67,388 | 19,040 | — | 91,790 |
| Cash and cash equivalents at end of the period | <u>\$ 8,776</u> | <u>\$ 68,681</u> | <u>\$ 19,197</u> | <u>\$ —</u> | <u>\$ 96,654</u> |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

18. Consolidating Condensed Financial Information (Continued)

| Statement of Cash Flows | For the Fiscal Year Ended April 27, 2008 | | | | |
|---|---|---------------------------|-----------------------------------|--|--|
| | Isle of Capri Casinos, Inc. (Parent Obligor) | Guarantor Subsidiaries | Non- Guarantor Subsidiaries | Consolidating and Eliminating Entries | Isle of Capri Casinos, Inc. Consolidated |
| Net cash provided by (used in) | | | | | |
| operating activities | \$ (50,627) | \$ 213,017 | \$(29,033) | \$ — | \$ 133,357 |
| Net cash provided by (used in) | | | | | |
| investing activities | (310,374) | (272,573) | (25,714) | 306,215 | (302,446) |
| Net cash provided by (used in) | | | | | |
| financing activities | 283,469 | 41,792 | 53,468 | (306,215) | 72,514 |
| Effect of foreign currency exchange rates on cash and cash equivalents . . | — | — | 251 | — | 251 |
| Net increase (decrease) in cash and cash equivalents | (77,532) | (17,764) | (1,028) | — | (96,324) |
| Cash and cash equivalents at beginning of the period | 82,894 | 85,152 | 20,068 | — | 188,114 |
| Cash and cash equivalents at end of the period | <u>\$ 5,362</u> | <u>\$ 67,388</u> | <u>\$ 19,040</u> | <u>\$ —</u> | <u>\$ 91,790</u> |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

19. Selected Quarterly Financial Information (unaudited)

Our selected quarterly financial information has included reclassifications for amounts show in our previously filed reports on Forms 10-Q to reflect the discontinued operations presentation for our Freeport, Grand Bahama and UK casino properties.

| | Fiscal Quarters Ended | | | |
|--|-----------------------|---------------------|---------------------|-------------------|
| | July 26, 2009 | October 25, 2009 | January 24, 2010 | April 25, 2010 |
| Net revenues | \$ 257,914 | \$ 246,055 | \$ 227,071 | \$ 268,796 |
| Operating income | 19,939 | 13,822 | 2,676 | 27,619 |
| Income (loss) from continuing operations | 1,055 | 2,373 | (11,400) | 6,431 |
| Income (loss) from discontinued operations, net of income taxes | (150) | (811) | 775 | (1,546) |
| Net income (loss) | 905 | 1,562 | (10,625) | 4,885 |
| Earnings (loss) per common share basic: | | | | |
| Income (loss) from continuing operations . . . | \$ 0.03 | \$ 0.07 | \$ (0.35) | \$ 0.20 |
| Income (loss) from discontinued operations, net of income taxes | — | (0.02) | 0.02 | (0.05) |
| Net income (loss) | <u>\$ 0.03</u> | <u>\$ 0.05</u> | <u>\$ (0.33)</u> | <u>\$ 0.15</u> |
| Earnings (loss) per common share diluted: | | | | |
| Income (loss) from continuing operations . . . | \$ 0.03 | \$ 0.07 | \$ (0.35) | \$ 0.20 |
| Income (loss) from discontinued operations, net of income taxes | — | (0.02) | 0.02 | (0.05) |
| Net income (loss) | <u>\$ 0.03</u> | <u>\$ 0.05</u> | <u>\$ (0.33)</u> | <u>\$ 0.15</u> |
| Weighted average basic shares | 31,779,100 | 32,319,789 | 32,438,809 | 32,445,378 |
| Weighted average dilutive shares | 31,885,101 | 32,511,462 | 32,438,809 | 32,515,829 |

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

19. Selected Quarterly Financial Information (unaudited) (Continued)

| | Fiscal Quarters Ended | | | |
|--|-----------------------|---------------------|---------------------|-------------------|
| | July 27, 2008 | October 26, 2008 | January 25, 2009 | April 26, 2009 |
| Net revenues | \$ 273,922 | \$ 247,588 | \$ 301,916 | \$ 284,609 |
| Operating income | 21,586 | 6,690 | 101,988 | 4,268 |
| Income (loss) from continuing operations | (3,282) | (9,307) | 48,269 | 25,553 |
| Income (loss) from discontinued operations, net of income taxes | (344) | (4,193) | (2,156) | (10,965) |
| Net income (loss) | (3,626) | (13,500) | 46,113 | 14,588 |
| Earnings (loss) per common share basic: | | | | |
| Income (loss) from continuing operations | \$ (0.11) | \$ (0.30) | \$ 1.52 | \$ 0.80 |
| Income (loss) from discontinued operations, net of income taxes | (0.01) | (0.13) | (0.07) | (0.34) |
| Net income (loss) | <u>\$ (0.12)</u> | <u>\$ (0.43)</u> | <u>\$ 1.45</u> | <u>\$ 0.46</u> |
| Earnings (loss) per common share diluted: | | | | |
| Income (loss) from continuing operations | \$ (0.11) | \$ (0.30) | \$ 1.52 | \$ 0.80 |
| Income (loss) from discontinued operations, net of income taxes | (0.01) | (0.13) | (0.07) | (0.34) |
| Net income (loss) | <u>\$ (0.12)</u> | <u>\$ (0.43)</u> | <u>\$ 1.45</u> | <u>\$ 0.46</u> |
| Weighted average basic shares | 30,866,687 | 31,171,903 | 31,765,365 | 31,770,653 |
| Weighted average dilutive shares | 30,866,687 | 31,171,903 | 31,765,365 | 31,770,653 |

A summary of certain revenues and expenses from our continuing operations impacting our quarterly financial results is as follows:

| | Fiscal Quarters Ended | | | |
|---|-----------------------|---------------------|---------------------|-------------------|
| | July 26, 2009 | October 25, 2009 | January 24, 2010 | April 25, 2010 |
| (Expense) Revenue: | | | | |
| Expense recoveries and other charges, net | \$— | \$6,762 | \$— | \$— |

| | Fiscal Quarters Ended | | | |
|---|-----------------------|---------------------|---------------------|-------------------|
| | July 27, 2008 | October 26, 2008 | January 25, 2009 | April 26, 2009 |
| (Expense) Revenue: | | | | |
| Hurricane and other insurance recoveries | \$ — | \$— | \$92,179 | \$ 3,030 |
| Expense recoveries and other charges, net | (6,000) | — | — | (30,125) |
| Gain on early extinguishment of debt | — | — | — | 57,693 |

Hurricane and other Insurance Recoveries—Reflect receipts relating to property and business interruption claims. During the third quarter of fiscal 2009, we received our final settlement of Hurricane Katrina claim.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

19. Selected Quarterly Financial Information (unaudited) (Continued)

Expense recoveries and other charges, net—During the second quarter of 2010 we recorded an expense recovery of \$6,762, representing the discounted value of a receivable for reimbursement of development costs. During first quarter of 2009 we terminated a potential development agreement for a casino project in Portland, Oregon and as a result recorded a \$6,000 charge. During the fourth quarter of 2009 our valuation charges included \$18,269 in goodwill and intangible asset impairment at our Black Hawk, Colorado property as a result of our annual impairment testing under required under ASC 350 and \$11,856 to write-off construction in progress at our Biloxi property.

Gain (loss) on Extinguishment of Debt—During the fourth quarter of fiscal 2009, we retired \$142,725 of our Senior Subordinated Notes through a tender offer for \$82,773 from our available cash and cash equivalents. After expenses related to the elimination of deferred finance costs and transactions costs, we recognized a pretax gain of \$57,892 during fiscal 2009. During the fourth quarter of fiscal 2009, we permanently repaid \$35,000 of our variable rate term loans under our 2007 Credit facility with proceeds from our hurricane insurance settlement resulting in a loss on early extinguishment of debt of \$199 due to the write-off of deferred financing costs.

Discontinued Operations—The fourth quarter of fiscal 2009 includes losses of \$13,416 associated with the sale of our Coventry, England operations and the planned discontinuance of our other United Kingdom operations.

20. Commitments and Contingencies

Operating Leases—Future minimum payments over the lease term of non-cancelable operating leases with initial terms of one year or more consisted of the following at April 25, 2010:

| <u>Fiscal Years Ending:</u> | |
|------------------------------------|------------------|
| 2011 | \$ 20,510 |
| 2012 | 16,596 |
| 2013 | 16,290 |
| 2014 | 16,238 |
| 2015 | 15,684 |
| Thereafter | <u>423,479</u> |
| Total minimum lease payments | <u>\$508,797</u> |

Rent expense from continuing operations was \$31,672, \$33,109, and \$35,357 in fiscal years 2010, 2009, and 2008, respectively. Such amounts include contingent rentals of \$5,739, \$6,259, and \$8,037 in fiscal years 2010, 2009 and 2008, respectively.

Legal and Regulatory Proceedings—Lady Luck Gaming Corporation (now our wholly owned subsidiary) and several joint venture partners have been defendants in the Greek Civil Courts and the Greek Administrative Courts in similar lawsuits brought by the country of Greece. The actions allege that the defendants failed to make specified payments in connection with the gaming license bid process for Patras, Greece. Although it is difficult to determine the damages being sought from the lawsuits, the action may seek damages up to that aggregate amount plus interest from the date of the action.

ISLE OF CAPRI CASINOS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(amounts in thousands, except share and per share amounts)

20. Commitments and Contingencies (Continued)

In the Civil Court lawsuit, the Civil Court of First Instance ruled in our favor and dismissed the lawsuit in 2001. Greece appealed to the Civil Appeal Court and, in 2003, the Court rejected the appeal. Greece then appealed to the Civil Supreme Court and, in 2007, the Supreme Court ruled that the matter was not properly before the Civil Courts and should be before the Administrative Court.

In the Administrative Court lawsuit, the Administrative Court of First Instance rejected the lawsuit stating that it was not competent to hear the matter. Greece then appealed to the Administrative Appeal Court, which court rejected the appeal in 2003. Greece then appealed to the Supreme Administrative Court, which remanded the matter back to the Administrative Appeal Court for a hearing on the merits. The re-hearing took place in 2006, and in 2008 the Administrative Appeal Court rejected Greece's appeal on procedural grounds. On December 22, 2008 and January 23, 2009, Greece appealed the ruling to the Supreme Administrative Court. A hearing has tentatively been scheduled for November 2010.

The outcome of this matter is still in doubt and cannot be predicted with any degree of certainty. We intend to continue a vigorous and appropriate defense to the claims asserted in this matter. Through April 25, 2010, we have accrued an estimated liability including interest of \$10,690. Our accrual is based upon management's estimate of the original claim by the plaintiffs for lost payments. We continue to accrue interest on the asserted claim. We are unable to estimate a total possible loss as information as to possible additional claims, if any, have not been asserted or quantified by the plaintiffs at this time.

During January, 2010, we entered into an agreement to provide management services for a potential casino to be located at the Nemacolin Woodlands Resort in Farmington, Pennsylvania, ("the Resort"). The development of this casino is subject to numerous regulatory approvals including obtaining a state gaming license, which is a competitive award process among several applicants. If the Resort is successful in obtaining a gaming license, we have agreed to complete the build-out of the casino space. We currently estimate the project cost at approximately \$50 million.

We are subject to certain federal, state and local environmental protection, health and safety laws, regulations and ordinances that apply to businesses generally, and are subject to cleanup requirements at certain of our facilities as a result thereof. We have not made, and do not anticipate making material expenditures, nor do we anticipate incurring delays with respect to environmental remediation or protection. However, in part because our present and future development sites have, in some cases, been used as manufacturing facilities or other facilities that generate materials that are required to be remediated under environmental laws and regulations, there can be no guarantee that additional pre-existing conditions will not be discovered and we will not experience material liabilities or delays.

We are subject to various contingencies and litigation matters and have a number of unresolved claims. Although the ultimate liability of these contingencies, this litigation and these claims cannot be determined at this time, we believe they will not have a material adverse effect on our consolidated financial position, results of operations or cash flows.

21. Event (Unaudited) Subsequent to the Date of the Independent Auditor's Report

On June 8, 2010, we completed our acquisition of Rainbow Casino located in Vicksburg, Mississippi for \$80,000. The acquisition was financed through borrowings under our Credit Facility.

ISLE OF CAPRI CASINOS, INC.
SCHEDULE II—VALUATION AND QUALIFYING ACCOUNTS
(In thousands)

| Accounts Receivable Reserve | | | | |
|-------------------------------------|------------------------------|-------------------------------|--------------------------|------------------------|
| Period | Balance at Beginning of Year | Charged to Costs and Expenses | Deductions from Reserves | Balance at End of Year |
| Year Ended April 25, 2010 | \$5,106 | \$1,400 | \$(4,551) | \$1,955 |
| Year Ended April 26, 2009 | 4,258 | 973 | (125) | 5,106 |
| Year Ended April 27, 2008 | 4,335 | 3,407 | (3,484) | 4,258 |
| Other Receivables Reserve | | | | |
| Period | Balance at Beginning of Year | Charged to Costs and Expenses | Deductions from Reserves | Balance at End of Year |
| Year Ended April 25, 2010 | \$3,194 | \$— | \$(312) | \$2,882 |
| Year Ended April 26, 2009 | 3,194 | — | — | 3,194 |
| Year Ended April 27, 2008 | 3,194 | — | — | 3,194 |

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

ITEM 9A. CONTROLS AND PROCEDURES

EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures—Based on their evaluation as of April 25, 2010, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) were sufficiently effective to ensure that the information required to be disclosed by us in this Annual Report was recorded, processed, summarized and reported within the time periods specified in the SEC's rules and instructions for Form 10-K.

Management's Report on Internal Control over Financial Reporting—Our management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act). Our management, including our Chief Executive Officer and Chief Financial Officer, assessed the effectiveness of our internal control over financial reporting as of April 25, 2010. In making this assessment, our management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control—Integrated Framework. Our management has concluded that, as of April 25, 2010, our internal control over financial reporting is effective based on these criteria. Ernst & Young LLP, an independent registered public accounting firm, who audited and reported on the consolidated financial statements included in this Annual Report on Form 10-K, has issued an attestation report on the effectiveness of the Company's internal control over financial reporting as stated in their report which is included in Item 8.

Changes in Internal Controls over Financial Reporting—There have been no changes in our internal controls over financial reporting during the quarter ended April 25, 2010 that have materially affected, or are reasonably likely to materially affect our internal controls over financial reporting, other than the remediation of the material weakness discussed below. During the quarter ended April 25, 2010, we implemented a redacted accounting chart of accounts to improve our overall processes as well as implemented a new financial report writing software. The internal controls over our general ledger and financial reporting remained consistent before and after these changes.

Inherent Limitations on Effectiveness of Controls—Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls and procedures or our internal controls will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our company have been detected.

ITEM 9B. OTHER INFORMATION

None.

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

DIRECTORS

Each of the individuals listed below is currently serving on the Company's Board of Directors.

| <u>Name</u> | <u>Age</u> |
|--------------------------------|------------|
| James B. Perry | 60 |
| Robert S. Goldstein | 55 |
| W. Randolph Baker | 63 |
| John G. Brackenbury* | 73 |
| Alan J. Glazer | 69 |
| Jeffrey D. Goldstein | 57 |
| Richard A. Goldstein | 49 |
| Shaun R. Hayes | 50 |
| Gregory J. Kozicz | 49 |
| Lee S. Wielansky | 59 |

* John G. Brackenbury, a director currently serving on the Company's Board of Directors, is retiring and will not be standing for re-election.

James B. Perry has been a director since July 2007 and was named Chairman of the Board in August 2009. Since March 2008, he has served as our Chief Executive Officer. Prior to being named Chairman, Mr. Perry was Executive Vice Chairman from March 2008 to August 2009 and Vice Chairman from July 2007 to March 2008. Mr. Perry served as a Class III Director on the board of Trump Entertainment Resorts, Inc. from May 2005 until July 2007. From July 2005 to July 2007, Mr. Perry served as Chief Executive Officer and President of Trump Entertainment Resort, Inc., which filed for Chapter 11 bankruptcy in February 2009. Mr. Perry was President of Argosy Gaming Company from April 1997 through July 2002 and Chief Executive Officer of Argosy Gaming Company from April 1997 through May 2003. Mr. Perry also served as a member of the Board of Directors of Argosy Gaming Company from 2000 to July 2005. Mr. Perry brings more than 25 years of industry experience to the Board and his day-to-day leadership of the Company provides our Board of Directors with intimate knowledge of all aspects of our business. He also has extensive experience in executive management and strategic planning.

Robert S. Goldstein has been a director since February 1993 and was named Vice Chairman of the Board in March 2008. Prior to being named Vice Chairman, Mr. Goldstein was Executive Vice Chairman from October 2005 to March 2008. Mr. Goldstein is the Chairman, Chief Executive Officer and President of Alter Trading Corporation, a company engaged in the business of scrap metal recycling, and has been associated with that company since 1977. Mr. Goldstein serves as Chairman and Chief Executive Officer of Goldstein Group, Inc., a private company. Additionally, Mr. Goldstein was a director, officer, and stockholder of the Steamboat Companies and has been an officer of several affiliated companies engaged in river transportation, stevedoring and equipment leasing since 1980. Mr. Goldstein is the brother of Jeffrey D. Goldstein and Richard A. Goldstein. Mr. Goldstein has extensive experience in management of operations, corporate governance and strategic planning. Mr. Goldstein has served as a member of our Board for more than 16 years and brings to the Board an in-depth understanding of the Company's business, history and organization.

W. Randolph Baker has been a director since September 1997. In July 2008, Mr. Baker resigned from his position as Chair of the Sycuan Institute on Tribal Gaming at San Diego State University, the nation's first academic program dedicated to the study of tribal gaming, where he served since August 2006. He is currently a principal in Randolph Baker & Associates, a consulting firm located in San

Antonio, Texas. Previously Mr. Baker served as Executive Director of the Shelby County Schools Education Foundation, a nonprofit organization dedicated to enhancing the quality of K-12 education in Shelby County, Tennessee. From June 1996 to Spring 2004, he served as Vice Chairman and Chief Executive Officer of Thompson Baker & Berry, a regional public relations and public affairs firm located in Memphis, Tennessee. Prior to that, Mr. Baker served as the Harrah's Visiting Professor of Gaming Studies in the College of Business at the University of Nevada, Reno, and as Director of Public Affairs for The Promus Companies Incorporated, then a holding company for casino and hotel brands (including Harrah's casino hotels) in Memphis, Tennessee. Mr. Baker has extensive experience in management of operations, regulatory matters, public policy, corporate governance, corporate finance and accounting and brings to the Board a significant level of knowledge regarding tribal gaming.

John G. Brackenbury, C.B.E. has been a director since January 2004. He also serves as Chairman of the Board of Directors of our wholly owned subsidiary, Isle of Capri Casinos, Ltd. and Blue Chip Casinos Plc., both of which were sold in fiscal year 2010. Mr. Brackenbury, who has over 40 years of experience in the leisure sector in the United Kingdom, is involved in numerous organizations. Mr. Brackenbury has served as chairman of Business in Sport & Leisure since 1985 and was made Life President on March 17, 2005 and as chairman of Brackenbury Leisure Limited since 1996. He has served as Chairman of Avanti Screenmedia since 2002 and on the demerger of Avanti Screenmedia and Avanti Communications in April 2007, he was a non-executive director of Avanti Screenmedia and resigned and became chairman of Avanti Communications Group Plc and ceased to be chairman of Active Media Capital in April 2007 when it was acquired by Avanti Screenmedia. From November 1996 to December 2003, he was Chairman of Pubmaster Limited, which was one of the United Kingdom's leading independent pub operators. Mr. Brackenbury previously served as a non-executive director of Holsten (UK) Limited, Hotel & Catering Training Company, Western Wines Limited, Aspen Group Plc, SFI Holdings Limited, Brewing Research Foundation and as an executive director of Brent Walker Group, Plc and Chairman of People 1st. Blue Chip Casinos Plc, a company on which Mr. Brackenbury serves on the Board of Directors, and of which we own a majority interest, filed for Administration in the United Kingdom under the Insolvency Act 1986 in March 2009. Additionally, during fiscal year 2010, we completed the sale of our Blue Chip casino properties under a plan of administration and have no continuing involvement in its operation. Mr. Brackenbury has extensive experience in international operations, strategic planning and corporate governance. Mr. Brackenbury has been invaluable to the Board in connection with the Company's U.K. operations.

Alan J. Glazer has been a director since November 1996 and in October 2009, was named Lead Director. He is currently a Senior Principal of Morris Anderson & Associates, Ltd., a national management consulting firm, where he has worked since 1984. Prior to joining Morris Andersen, Mr. Glazer was Senior Vice President and Chief Financial Officer for Consolidated Foods Corp., a large international manufacturer and distributor of branded consumer products. Before joining CFC, Mr. Glazer spent 13 years at Arthur Andersen & Co., the last five as a General Partner. Mr. Glazer also serves as a director of Goldstein Group, Inc., a private company owned by the Goldstein family. Mr. Glazer has extensive experience in management of operations, corporate finance and accounting and brings to the Board extensive knowledge of the financial and accounting issues facing public companies. The Board has designated Mr. Glazer as an "audit committee financial expert" as that term is defined in the SEC's rules adopted pursuant to the Sarbanes-Oxley Act of 2002.

Jeffrey D. Goldstein has been a director since October 2001. Mr. Goldstein is Chairman and President of Alter Company and its related barge and other transportation entities. Mr. Goldstein has been associated with Alter Company for over thirty years, serving in various management roles. Mr. Goldstein serves as a director of Goldstein Group, Inc., a private company. Additionally, Mr. Goldstein was a director, officer, and stockholder of the Steamboat Companies. Mr. Goldstein is the brother of Robert S. Goldstein and Richard A. Goldstein. Mr. Goldstein has extensive experience

in management of operations, corporate governance and strategic planning and brings to the Board invaluable perspectives on all aspects of the Company's business.

Richard A. Goldstein has been a director since October 2009. Mr. Goldstein serves on the Board of Directors, and is an Executive Vice President, of Alter Trading Corporation, a company engaged in the business of scrap metal recycling, and has been associated with that company since 1983. Mr. Goldstein also serves as the President of Alter Energy, LLC, and serves on the Board of Directors, and is an Executive Vice President, of Alter Company. Mr. Goldstein serves as a director and Executive Vice President of Goldstein Group, Inc., a private company. Mr. Goldstein was a director, officer and stockholder of the Steamboat Companies. Mr. Goldstein is the brother of Jeffrey D. Goldstein and Robert S. Goldstein. Mr. Goldstein has extensive experience in management of operations, corporate governance and strategic planning and brings to the Board invaluable perspectives on all aspects of the Company's business.

Shaun R. Hayes has been a director since January 2006. Since August 2008, Mr. Hayes has served as President and CEO of Sun Security Bank, a wholly-owned subsidiary of Sun Financial, a Missouri-based bank holding company. Mr. Hayes was president and chief executive officer of Missouri banking for National City Bank from April 2004 to July 2008. Mr. Hayes has extensive experience in management of operations, banking, corporate finance and accounting and his experience and expertise have proven especially valuable to the Board in its financing matters.

Gregory J. Kozicz has been a director since January 2010. Mr. Kozicz is president and chief executive officer of Alberici Corporation, a St. Louis-based diversified construction, engineering and steel fabrication company, and Alberici Constructors Inc., a wholly-owned subsidiary of Alberici Corporation. He also serves on the Eighth District Real Estate Industry Council of the Federal Reserve Bank of St. Louis. He has served as president and chief executive officer of Alberici Corporation and Alberici Constructors since 2005 and June 2004, respectively. Prior to his current roles, Kozicz was president of Alberici Constructors Ltd. (Canada). Before joining Alberici in 2001, Kozicz served as a corporate officer and divisional president for Aecon, a publicly-traded construction, engineering and fabrication company. Mr. Kozicz has extensive experience in management of operations, the construction industry, real estate investments, corporate governance and strategic planning. Mr. Kozicz brings to the Board a wide range of experience, particularly with respect to construction and development matters.

Lee S. Wielansky has been a director since February 2007. Since March 2003, Mr. Wielansky has served as Chairman and Chief Executive Officer of Midland Development Group, Inc., a commercial real estate development company with locations in St. Louis, Missouri and Jacksonville, Florida. From November 2000 to March 2003, Mr. Wielansky served as President and Chief Executive Officer of JDN Development Company, Inc., a wholly owned subsidiary of JDN Corporation, a publicly traded real estate investment trust engaged in the development of retail shopping centers. From 1998 to 2000, Mr. Wielansky was a Managing Director of Regency Centers Corporation, a publicly traded real estate investment trust. In 1983, Mr. Wielansky co-founded Midland Development Group, Inc. and served as Chief Executive Officer until 1998 when the company was acquired by Regency Centers Corporation. Mr. Wielansky serves as Chairman of the Board of Directors of Pulaski Financial Corp., the holding company for Pulaski Bank, and serves as a director of Acadia Realty Trust, a real estate investment trust. Mr. Wielansky has extensive experience in management of operations, real estate investments and management, corporate governance, corporate finance and accounting. Mr. Wielansky brings to the Board important perspectives with respect to real estate and developments.

With respect to each of our current directors, we own a majority interest in Blue Chip Casinos Plc, a United Kingdom entity which owns and operates two casinos in the United Kingdom. In March of 2009, Blue Chip filed for Administration in the United Kingdom under the Insolvency Act 1986.

During fiscal year 2010, we completed the sale of our Blue Chip casino properties under a plan of administration and have no continuing involvement in its operation.

EXECUTIVE OFFICERS

Below is a table that identifies our executive officers as of the date of filing of this Amendment, other than Mr. Perry, who is identified in the section above entitled "Directors."

| Name | Age | Position(s) |
|-------------------------|-----|--|
| Virginia M. McDowell | 52 | President and Chief Operating Officer |
| Dale R. Black | 47 | Senior Vice President and Chief Financial Officer |
| Arnold L. Block | 63 | Senior Vice President, Isle Operations |
| R. Ronald Burgess | 66 | Senior Vice President of Human Resources |
| D. Douglas Burkhalter | 43 | Senior Vice President of Marketing |
| Roger W. Deaton | 63 | Senior Vice President, Lady Luck Operations |
| Eric L. Hausler | 41 | Senior Vice President, Strategic Initiatives |
| Paul B. Keller | 56 | Senior Vice President and Chief Development Officer |
| Donn R. Mitchell, II | 42 | Senior Vice President |
| Edmund L. Quatmann, Jr. | 40 | Senior Vice President, General Counsel and Secretary |
| Jeanne-Marie Wilkins | 51 | Senior Vice President and Chief Information Officer |

Virginia M. McDowell has been our President and Chief Operating Officer since July 2007. From October 2005 to July 2007, Ms. McDowell served as Executive Vice President and Chief Information Officer at Trump Entertainment Resorts, Inc., which filed for Chapter 11 bankruptcy in February 2009. From 1997 through October 2005, Ms. McDowell served in a variety of positions at Argosy Gaming Company, including Vice President of Sales and Marketing, and Senior Vice President of Operations. Prior to working at Argosy, Ms. McDowell served as the East Coast General Manager for Casino Data Systems and held management positions at a number of Atlantic City gaming properties beginning in 1981.

Dale R. Black has been our Senior Vice President and Chief Financial Officer since December 2007. From November 2005 to December 2007, he served as Executive Vice President—Chief Financial Officer of Trump Entertainment Resorts, Inc., which filed for Chapter 11 bankruptcy in February 2009. From April 1993 through October 2005, Mr. Black worked at Argosy Gaming Company in Alton, Illinois, becoming Chief Financial Officer in 1998 after serving as Vice President and Corporate Controller. Prior to joining Argosy, he spent seven years in the audit practice of Arthur Andersen LLP.

Arnold L. Block has been our Senior Vice President, Isle Operations since December 2008. Prior to that, Mr. Block served as senior vice president and general manager of the Harrah's, St. Louis property from October 2005 to January 2008. From July 1993 to October 2005, Mr. Block worked in a variety of leadership capacities for Argosy Gaming Company, including serving as regional vice president from June 2002 until October 2005 when the company was sold. In that role, he was responsible for three Argosy properties: Lawrenceburg, Indiana, Kansas City, Missouri, and Baton Rouge, Louisiana. He began his career as general manager and later owner of a 150-room hotel in Alton, Illinois and from 1986 to 1988 he owned and operated two restaurants in St. Louis, Missouri.

R. Ronald Burgess has been our Senior Vice President of Human Resources since September 2007. From October 2005 to September 2007, Mr. Burgess served as a consultant to Norwegian Cruise Lines and on the launch of gaming in Macau for Galaxy Entertainment. From July 1999 through October 2005, Mr. Burgess served as Senior Vice President of Human Resources for Argosy Gaming Company. From 1986 to 1999, Mr. Burgess was Corporate Director of Human Resources for Harrah's Entertainment, Inc. Prior to joining Harrah's in 1986, he was responsible for human resources at a major operating unit of RCA, ultimately managing the merger with General Electric.

D. Douglas Burkhalter has been our Senior Vice President of Marketing since September 2007. From November 2005 to July 2007, Mr. Burkhalter served as Vice President of Marketing Strategy for Trump Entertainment Resorts, Inc., which filed for Chapter 11 bankruptcy in February 2009. He also held the position of Corporate Director of Marketing for Argosy Gaming Company from June 2002 until November 2005.

Roger W. Deaton has been our Senior Vice President, Lady Luck Operations since December 2008. Mr. Deaton joined us in 1992 and has served in a variety of roles including regional vice president, vice president and general manager of the Company's properties in Vicksburg, Mississippi, which was sold in July 2006, and Lake Charles, Louisiana. Prior to his current position, Mr. Deaton served as our Regional Vice President of Operations since February 2000. Mr. Deaton spent the early years of his gaming career in Nevada in positions with Nevada Lodge, Crystal Bay Club, Ponderosa Reno, Harvey's Lake Tahoe and King's Castle before moving to Atlantic City as part of the original Resort's International team.

Eric L. Hausler has been our Senior Vice President, Strategic Initiatives since September 2009. From October 2006 to August 2009, Mr. Hausler served as Senior Vice President of Development for Trump Entertainment Resorts, Inc., which filed for Chapter 11 bankruptcy in February 2009. From August 2005 to September 2006, Mr. Hausler served as a Managing Director in Fixed Income Research, covering the gaming, lodging and leisure industries for Bear Stearns & Co. Inc., and as a Vice President in Equity Research from December 1999 to July 2002. From October 2003 to August 2005, Mr. Hausler served as the Senior Equity Analyst covering the gaming industry for Susquehanna Financial Group. From July 2002 to September 2003, Mr. Hausler served as an Associate Analyst in Equity Research covering the gaming and lodging industries for Deutsche Bank Securities. From December 1996 to November 1999, Mr. Hausler served as the Governmental and Community Relations Coordinator for the New Jersey Casino Control Commission, among other positions.

Paul B. Keller has been our Senior Vice President and Chief Development Officer since May 2008. From September 2007 to May 2008, Mr. Keller was a consultant for us. From October 2005 to July 2007, Mr. Keller served as Executive Vice President of Design and Construction for Trump Entertainment Resorts, Inc., which filed for Chapter 11 bankruptcy in February 2009. From September 1993 to October 2006, he served as Vice President of Design and Construction for Argosy Gaming Company.

Donn R. Mitchell, II has been our Senior Vice President since December 2007. Previously, he served as Senior Vice President, Chief Financial Officer and Treasurer from January 2006 to December 2007. Mr. Mitchell joined us in June 1996 as Director of Finance and served as Vice President of Finance from July 2001 to December 2005. Mr. Mitchell's prior experience includes serving as an audit manager for Arthur Andersen LLP in New Orleans, Louisiana from July 1990 until June 1996.

Edmund L. Quatmann, Jr. has been our Senior Vice President, General Counsel and Secretary since July 2008. Prior to joining us, Mr. Quatmann was the Senior Vice President and General Counsel of iPCS, Inc., a wireless telecommunications company based in Schaumburg, Illinois, where he was employed from November 2004 to June 2008. Prior to that, Mr. Quatmann practiced law in the corporate and securities groups of Mayer Brown LLP (October 1998 to November 2004) and Bryan Cave LLP (September 1996 to October 1998).

Jeanne-Marie Wilkins has been our Senior Vice President and Chief Information Officer since April 2008. Prior to that, she was a consultant to the Company from September 2007 until April 2008. From October 2005 to July 2007, Ms. Wilkins served as Vice President of Business Strategy for Trump Entertainment Resorts, Inc., which filed for Chapter 11 bankruptcy in February 2009. From May 2002 through September 2005, she served as the business strategy leader for Argosy Gaming Company. She began her gaming career working for Bally Technologies f/k/a Bally Gaming and Systems as a

consultant from March 1996 to March 1998. She served as a regional manager for Bally Technologies from March 1998 to May 2002 in state regulated, tribal and international gaming jurisdictions.

SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

To the Company's knowledge, with respect to the fiscal year ended April 25, 2010, the Company's directors, officers and 10% stockholders complied with all applicable Section 16(a) filing requirements; provided, however, that Form 4 filings for each of Arnold L. Block, Virginia M. McDowell and James B. Perry reporting their respective fiscal 2009 long-term incentive awards were filed late. The filings were due on July 27, 2009 and were filed on July 29, 2009.

CODE OF CONDUCT

As required by Nasdaq Rule 5610, the Board of Directors has adopted a Code of Business Conduct that applies to all of the Company's directors, officers and employees. In addition, the Company has adopted a Code of Ethics that applies to its principal executive officer, principal financial officer, principal accounting officer, controller and others performing similar functions and specifies the legal and ethical conduct expected of such officers. The Company's Code of Business Conduct and Code of Ethics are posted on the Company's website at www.islecorp.com under Investor Relations—Corporate Governance and will be provided free of charge upon request to the Company.

AUDIT COMMITTEE

Messrs. Glazer, Baker, Hayes and Wielansky are members of the Audit Committee. Mr. Glazer acts as chairman of the Audit Committee. The Audit Committee's responsibilities include selecting our independent registered public accounting firm, reviewing the plan, scope and results of the independent audit, reviewing the fees for the audit services performed, reviewing and pre-approving the fees for the non-audit services to be performed and reviewing all financial statements. Each member of the Audit Committee is "independent" as defined in Nasdaq Rule 5605(a)(2). The Board has determined that each member of the Audit Committee is free from any relationship that would interfere with the exercise of independent judgment as a committee member. Mr. Glazer has been designated as our "audit committee financial expert" under the SEC Rules. The Audit Committee is governed by a written charter approved by the Board of Directors. The Audit Committee Charter is posted on the Company's website at www.islecorp.com under Investor Relations—Corporate Governance.

ITEM 11. EXECUTIVE COMPENSATION

EXECUTIVE COMPENSATION

Compensation Discussion and Analysis

For purposes of the following Compensation Discussion and Analysis, the terms "executives" and "executive officers" refer to the Named Executive Officers of the Company as set forth in the Summary Compensation Table below, and the term the "Committee" refers to the Stock Option and Compensation Committee.

Executive Summary

In fiscal 2010 the Company reduced operating expenses, improved customer satisfaction scores, improved its balance sheet and prudently explored options for deploying capital, resulting in a management opportunity in Pennsylvania and a strategic acquisition in Mississippi. The Committee remains committed to its executive compensation philosophy and key objectives, including relating total compensation opportunities for executives to the Company's financial performance. The Committee

believes that the compensation paid to the executive officers in fiscal 2010 is commensurate with the Company's performance in a challenging economic environment.

Company Performance

The Committee believes that the Company's fiscal 2010 results show that it remains committed to its goal of fiscal responsibility through this difficult economic cycle. The Company re-engineered the costs associated with its business while consistently improving the guest experience across its portfolio. Specifically, the Company reduced property-level operating expenses by approximately \$12.0 million, totaling over approximately \$32.0 million in cost reductions over the past two fiscal years, while increasing *See. Say. Smile.* customer satisfaction scores to approximately 90%, an increase from approximately 60% two years ago.

The Company also continued to make efforts to improve its balance sheet, reducing its outstanding debt from approximately \$1.5 billion as of April 27, 2008 to approximately \$1.2 billion as of April 25, 2010, a reduction of approximately \$300 million. In fiscal 2010 the Company entered into an amendment to its senior secured credit facility that permits increased flexibility in operations and capital spending.

The Company actively explored options for deploying capital to maximize value for its shareholders, including possible acquisitions, greenfield developments and management opportunities in a variety of jurisdictions. Specifically,

- The Company formed Isle Gaming Management, a management and consulting division of the Company, to leverage its experienced and respected management team and intellectual property assets by managing and operating casinos owned by third parties in exchange for management and other fees without requiring extensive capital investment by the Company.
- In January 2010, the Company entered into a management agreement with Nemacolin Woodlands Resort, located in southwestern Pennsylvania. Nemacolin is one of four applicants for the one remaining resort casino license in Pennsylvania. If Nemacolin is awarded the license and the Company is granted an operator's license, the Company has agreed to make certain improvements to an existing building at the resort, which will house a Lady Luck casino that we will manage.
- In April 2010, the Company agreed to acquire Rainbow Casino in Vicksburg, Mississippi, for \$80 million in cash. The acquisition closed in June 2010. We believe that Rainbow will fit well into the Company's portfolio and will benefit from the operational expertise of our management team.

Operating free cash flow for fiscal 2010 was approximately \$76.0 million, or approximately 96% of the target established under our annual non-equity bonus plan.

For a complete discussion of the Company's performance in fiscal 2010, reference should be made to Management's Discussion and Analysis of Financial Condition and Results of Operations herein.

Peer Group

For fiscal 2010, the Committee used a peer group consisting of comparably sized gaming companies as well as a couple of companies in the broader hospitality/entertainment business. The Committee believed that this peer group was appropriate for determining relative industry performance as well as for recruiting and retention purposes. Generally, the companies that make up the Company's peer group are its business competitors as well as its primary source of, and primary competition for, executive talent. Many of the Company's executives have been recruited from other gaming operations. In addition, since gaming and racing are highly regulated industries, it takes a high degree of

experience and prior knowledge to provide effective oversight to multiple gaming and racing properties in a variety of jurisdictions. Also, the Company's executive officers are required to submit to extensive investigations conducted by the state police or an equivalent investigatory agency of their personal financial records, their character and their competency in order to be found "suitable" to serve in their respective capacities in each of the jurisdictions in which the Company operates. Accordingly, the pool for executives capable and willing to serve in an executive capacity in a publicly traded, multi jurisdictional gaming and racing company tends to consist mostly of individuals who are already working within the gaming industry and among our peer group.

For fiscal 2010, the peer group used for benchmarking purposes consisted of the following seven companies: Ameristar Casinos, Inc., Boyd Gaming Corp., Gaylord Entertainment, Co., Penn National Gaming, Inc., Pinnacle Entertainment, Inc., Trump Entertainment Resorts and Vail Resorts, Inc. As discussed below in "Fiscal 2011 Compensation Actions" the Committee revised the peer group for fiscal 2011.

Executive Compensation Philosophy

The Committee designed the executive compensation program to attract and retain superior executive talent, incentivize our executives to drive profitable growth and enhance long-term value for our shareholders. Key elements of the program include base salary and performance-based incentives (including both cash and equity opportunities).

Key objectives of our executive compensation policy include:

- Administering a competitive executive compensation program in which total compensation opportunities will be comparable to those in our peer group;
- Relating total compensation opportunities for executives to the financial performance of the Company, both overall and in comparison to our industry; and
- Establishing and ensuring internal equity and measurements for organizational effectiveness/ contribution of executives.

The executive compensation program is designed to reward the achievement of difficult but fair performance criteria and enhance stock ownership among the executive team. The following principles provide the framework for the Company's executive compensation program:

- **Targeted total compensation**

Overall total compensation opportunities and individual program elements are compared to our peer group. Actual pay may vary depending on the level of performance achieved under the Company's short- and long-term incentive programs.

A number of factors are considered when establishing targeted pay levels, including the value to our shareholders, future leadership potential, level of job responsibility, critical experience/skills, the level of sustained performance, and the market demands for talent.

- **Stockholder alignment**

Total compensation opportunities are tied to quantifiable performance metrics, such as operating free cash flow, and, through the use of equity grants, the Company's stock price.

- **Total compensation mix**

The Company's targeted pay mix (salary vs. performance-based incentive pay) is designed to reflect a combination of competitive market practices and strategic business needs. The degree of performance-based incentive pay ("at risk" compensation) and the level of total compensation opportunities should increase with an executive's responsibility level, because executives that are

at higher levels in the organization are more likely to affect the Company's results. Accordingly, the Committee determined that the targeted total compensation mix for the executive officers for fiscal 2010 were as follows: Messrs. Perry and Black and Ms. McDowell, 25% of total compensation delivered in base salary, 15% in bonus compensation and 60% in long-term incentive; and Messrs. Quatmann and Keller: 40% of total compensation delivered in base salary, 20% in bonus and 40% in long-term incentive.

The Committee analyzes market data and evaluates individual executive performance with a goal of setting compensation at levels it believes, based on its general business and industry knowledge and experience, are comparable with compensation levels of executives in other companies of similar size operating in the gaming industry. The Committee engages compensation consulting firms to provide guidance regarding competitive compensation practices, industry peer analysis and recommendations. Using this guidance and peer group compensation information as a point of reference, the Committee then focuses on the Company's and executives' individual performance in determining each component of annual compensation.

Overview of Executive Compensation Elements

The use of the below compensation elements enables the Company to reinforce its pay for performance philosophy as well as strengthen its ability to attract and retain high performing executive officers. The Company believes that this combination of programs provides an appropriate mix of fixed and variable pay, balances short-term operational performance with long-term shareholder value creation, and facilitates executive recruitment and retention in a high-performance culture.

The Committee reviews pay competitiveness from a total compensation perspective. The Company relies primarily on market data to determine pay opportunities for each component.

The principle elements of the Company's executive compensation program are described below. Please see "Analysis of Fiscal 2010 Compensation" below for a discussion of the specific actions taken with respect to executive compensation for fiscal 2010.

Base Salary. Base salary pays for competence in the executive role. Base salary levels at the Company reflect a combination of factors, including competitive pay levels, the executive's experience and tenure, internal pay equity, the need to attract and retain excellent management talent, the Company's overall annual budget for merit increases and the executive's individual performance.

Annual Incentive/Non-Equity. The purpose of the Company's annual incentive plan is to tie compensation directly to specific business goals and management objectives. The Committee believes that basing annual cash bonuses for executive officers on pre-determined company performance metrics establishes a direct and powerful link between our executives' pay and our financial and operational success. The Committee further believes that the achievement of the goals for these operating performance metrics are closely correlated to the creation of long-term shareholder value.

Annual incentive opportunities are expressed as a percentage of base salary and are initially set forth in each executive's employment agreement. Targets are developed considering competitive practices and consistency with the Company's internal structure. Executives are grouped together in our internal structure according to their position and relative importance to the Company. The Committee sets the ranges of bonuses payable for each executive as a percentage of base salary, taking into consideration the incentive programs and practices used by the Company's peer group. For fiscal 2010, the target for each executive as a percentage of base salary was 60%. For the executives, the target annual incentive opportunity as a percentage of base salary is generally the median of market practices.

The Committee sets the ranges of bonuses payable for each executive as a percentage of base salary, consistent with the incentive programs and practices used by the Company's peer group. For fiscal 2010, the target for each executive as a percentage of base salary was 60%.

Long-Term Incentive/Equity. The primary long-term incentive for executives is shares of restricted stock vesting ratably over three years. Until the shares vest they remain subject to forfeiture upon termination of employment or position as a director and restrictions on transfer. If and when the shares vest, they are no longer "restricted," and the recipient is free to hold, transfer or sell them, subject to required tax withholding and compliance with applicable securities laws, our securities trading policy, our holding policy and any other legal requirements. The Committee's practice is to deliver 25% of the value of the long-term incentive in cash and 75% in shares of restricted stock. The rationale for paying 25% of the long-term incentive in cash is to promote and facilitate retention of the shares of restricted stock by providing cash to enable the award recipient to pay taxes if he or she chooses to do so. Long-term incentive awards with respect to a particular fiscal year are typically made within the first three months of the succeeding fiscal year. For example, the long-term incentive award for fiscal 2010 (i.e., the year ended April 25, 2010) was awarded in July 2010 (during fiscal 2011). The long-term incentive amount for each executive, as described in further detail below, is based on the Company meeting a certain threshold level of performance.

Deferred Compensation. The Company does not maintain any defined benefit pension programs for its executives. Instead, consistent with the competitive practices of the Company's peer group, the Company maintains an elective non-qualified deferred compensation plan for executives. The plan is unfunded and benefits are paid from the Company's general assets. The Company generally sets aside separately the amounts deferred by the executives and the matching contributions thereon. None of the executives participate in this plan.

Benefits and Perquisites. The Committee believes that executives should be offered customary benefits and perquisites that are reasonable relative to the benefits provided to all employees and consistent with competitive practices among the Company's peer group. The standard benefits offered to all of the Company's employees include medical, dental and vision insurance, group life insurance, short and long-term disability and a 401(k) with certain contributions matched by the Company. In addition, all executives are enrolled in the Medical Executive Reimbursement Plan (the "MERP") in which an allocation in amount up to 5% of each executive's base salary aids with payment of certain medical expenses other than premiums. All such supplemental benefits and perquisites are subject to applicable federal, state and local taxation. The benefit paid under the MERP is grossed-up for taxes.

Role of Executive Officers and Board of Directors in Compensation Decisions

The Chief Executive Officer assists the Committee in making compensation decisions for the executives primarily by making recommendations and evaluating day-to-day performance of the executives. The Chief Executive Officer and other executives do not play a role in determining their own compensation and are not present at the executive sessions in which their pay is discussed.

The Committee's analysis and recommendations are presented to the Board of Directors for ratification.

Role of Compensation Consultant

Since 2008, the Committee has engaged the firm of Towers Watson (formerly known as Watson Wyatt) as the Committee's independent compensation consultant. Generally Towers Watson performs the following duties for the Committee:

- Review of compensation philosophy, peer group and competitive positioning for reasonableness and appropriateness;

- Review of executive compensation program and plans or practices that might be changed to improve effectiveness;
- Select and review the peer group and survey data for competitive comparisons;
- Review the Compensation Discussion and Analysis and compensation tables for inclusion in our proxy statement or annual report; and
- Advise the Committee on best-practice ideas for executive compensation as well as areas of concern and risk in the Company's program.

Towers Watson receives no fees or compensation from the Company for services other than for its services as compensation consultant.

Analysis of Fiscal 2010 Compensation

Base Salary. Early in fiscal 2010, we determined that the fiscal 2009 base salary of each executive officer generally continued to be competitive, fair and reasonable after reviewing the base salaries of the Company's peer group and consideration of the other factors noted above. The Committee deemed it appropriate to increase each executive officer's base salary for fiscal 2010 by 3%. The Committee arrived at its decision based on its view that it was important to convey that, despite the general economic conditions and the impact of the economy on the Company's results of operations, the Company remained healthy, financially secure and committed to paying competitive compensation to its current employees and to future candidates for employment with the Company.

In November 2008, Mr. Perry and Ms. McDowell voluntarily requested a 25% reduction in their base salaries for one year. In making their request, Mr. Perry and Ms. McDowell expressed, among other things, their desire to accentuate the greater prominence the Committee is placing on the long-term performance based aspect of their overall compensation. On December 12, 2008, the Committee ratified the request and, effective November 1, 2008, their salaries were reduced by 25%. Ms. McDowell's salary was restored to 100% on November 2, 2009, but Mr. Perry and the Committee agreed to continue Mr. Perry's salary reduction for another year.

Annual Incentive/Non-Equity. During fiscal 2009, the Committee established criteria for the annual non-equity incentive plan for five fiscal years for the executives in order to incent them to take a long-term view of the business and to encourage retention. The Committee determined that operating free cash flow growth was the appropriate criteria for the executives because it takes into consideration financing decisions and capital allocation as well as operating results. The Committee established fiscal 2008 operating free cash flow of approximately \$63 million as the base and set a target for each of the next five years of 12% compounded growth in operating free cash flow. For each fiscal year in which operating free cash flow growth is at least target, then the bonus payout to the chief executive officer and his direct reports shall be at target. Measurements would be made quarterly and payments would be made quarterly at 80% of the calculated result. A final calculation would be made at fiscal year-end and the payments "true-up" to actual, if necessary. The Committee retained discretion to increase the amount actually paid by up to 25% of the bonus amount based on individual performance. In the event that actual operating free cash flow growth for any fiscal year exceeds target, then the chief executive officer and his direct reports will earn a percentage of each executive's salary, which will be "banked." If operating free cash flow for fiscal 2013 meets or exceeds the established target, then the chief executive officer and his direct reports will be paid target for fiscal 2013, plus the entire banked amount.

Long-Term Incentive/Equity.

As discussed above, long-term incentive awards made during fiscal 2010 were based on performance during fiscal 2009. Based on performance in fiscal 2009 the Committee granted restricted stock to the executives in July 2009 as follows:

| <u>Executive</u> | <u>Shares(#)</u> | <u>Cash(\$)</u> | <u>Total Value(\$)</u> |
|--------------------|------------------|-----------------|------------------------|
| Mr. Perry | 175,612 | \$762,454 | \$3,049,800 |
| Mr. Black | 61,464 | 266,861 | 1,067,430 |
| Ms. McDowell | 107,065 | 464,839 | 1,859,361 |
| Mr. Quatmann | 17,795 | 77,266 | 309,046 |
| Mr. Keller | 19,610 | 85,141 | 340,561 |

Each executive's fiscal 2009 award was at target based on the targeted total compensation mix established by the Committee. The awards for fiscal 2009 were at target because the Company's growth in operating free cash flow in fiscal 2009 met target. 75% of such value was delivered in shares of restricted stock and 25% in cash. The shares of restricted stock vest in three (3) equal annual installments beginning on July 23, 2010. The dollar value of each executive's award was determined based on Company performance in fiscal 2009 and Mr. Perry's recommendation.

Based on performance in fiscal 2010 the Committee granted restricted stock to the executives in July 2010 as follows:

| <u>Executive</u> | <u>Shares(#)</u> | <u>Cash(\$)</u> | <u>Total Value(\$)</u> |
|--------------------|------------------|-----------------|------------------------|
| Mr. Perry | 49,012 | \$142,380 | \$569,520 |
| Mr. Black | 24,506 | 71,190 | 284,760 |
| Ms. McDowell | 40,843 | 118,653 | 474,600 |
| Mr. Quatmann | 24,506 | 71,190 | 284,760 |
| Mr. Keller | 24,506 | 71,190 | 284,760 |

The basis for each executive's fiscal 2010 award was a targeted total compensation mix established by the Committee (see discussion above), adjusted so that the two-year average value of each executive's long-term incentive award approximated the median for the peer group. Consistent with past practice, 75% of such value was delivered in shares of restricted stock and 25% in cash. The shares of restricted stock vest in three (3) equal annual installments beginning on July 26, 2011. The dollar value of each executive's award was determined based on Company performance in fiscal 2010 and Mr. Perry's recommendation.

Employment Agreements

The Company generally seeks to enter into employment agreements with corporate executives having the title of vice president and above and with the general manager of each of its gaming properties. In arriving at this determination, the Company sought to minimize the number of individuals with whom it had employment agreements while at the same time achieving the objectives set forth below. Relevant to this approach, the Company considers the standard competitive practices in the gaming industry.

There are a number of strategic objectives that the Company expects to achieve by entering into employment agreements with certain key employees:

- Attract and retain talented executives;
- Limit potential liability emanating from the termination of executives, including the total severance that may be paid to an executive in the event that the Company elects to terminate him or her without cause;

- Provide an effective retention mechanism; and
- Provide the Company with effective and comprehensive protection of its strategic plans, intellectual property and human capital.

Some of the key terms of the Company's employment agreements with Named Executive Officers are:

Term. The initial term of the employment agreements for the Named Executive Officers is one year; provided however that the Chairman and Chief Executive Officer is two years. The employment agreements renew for successive one-year terms unless notice is provided or the agreement is terminated earlier. The Company believes that the term of each employment term represents a reasonable period for which the Company and the executive will mutually commit to maintain the employment relationship. For the Company, this provides stability and predictability among its leadership ranks. For the executive, this provides a reasonable but limited assurance of job security designed to foster an environment of entrepreneurial risk taking where the executive can focus on building long-term shareholder value.

Termination and Restrictive Covenants. The Company offers certain additional payments to its Named Executive Officers if the Company elects to terminate the executive's employment without "cause" or as a result of death or total disability. Each employment agreement contains a set of restrictive covenants designed to provide the Company with a reasonable degree of protection of its strategic plans, intellectual property and human capital. Generally, each employment agreement contains prohibitions on (i) competition, (ii) solicitation of employees, and (iii) disclosure and use of confidential information, which prohibitions remain in place for one year following termination. The Board selected this time period based on its determination about the extent to which each individual's tenure with, and knowledge of, the Company might be used to adversely impact the Company's strategic plans, intellectual property or human capital.

Change in Control. In the event of a change in control, each Named Executive Officer is entitled to receive certain additional payments if employment is terminated. The Company believes that these payments provide an effective retention mechanism in connection with a change in control.

For a detailed discussion of the terms contained in each Named Executive Officer's employment agreement, please see below "Employment Contracts".

Other Compensation Policies

Equity Grant Policy

The Committee's procedure for timing of equity grants help to provide assurance that grants are never manipulated or timed to result in favorable pricing for executives. The Company schedules Board and Committee meetings in advance. Meeting schedules and award decisions are made without regard to the timing of Company SEC filings or press releases.

Equity awards are granted on the date approved by the Committee or, in the case of new hires, pursuant to the terms of an employment agreement. If the equity award is a stock option, the stock option exercise price is based on the average market price of the trading date on which the options are granted. The average price is calculated by adding the highest and lowest price for that date and dividing by two.

Stock Holding Policy

The Committee encourages executives to manage from an owner's perspective by having and maintaining an equity stake in the Company. To that end, all of our executives are also stockholders of

the Company. In January 2009, the Board adopted the Isle of Capri Casinos, Inc. Stock Holding Policy. The Stock Holding Policy provides that members of the Board of Directors and certain members of management are required to hold a certain percentage of the shares of our common stock received by them upon lapse of the restrictions on restricted stock and upon exercise of stock options (net of any shares utilized to pay for tax withholding and the exercise price of the option). The percentage ranges from 20% for our general managers to 50% for members of our Board of Directors, our chief executive officer and his direct reports.

Impact of Prior Compensation

Amounts realized from prior compensation grants did not serve to increase or decrease, fiscal 2010 compensation grants or amounts. The Company's and the Committee's primary focus is competitive pay opportunities on an annual basis.

Risk Management Practices and Risk-Taking Incentives

In fiscal 2010 we reviewed our material compensation policies and practices and reported to the Committee that we concluded that these policies and practices do not entail risks reasonably likely to have a material adverse effect on the Company.

Tax Deductibility of Compensation Programs

Section 162(m) of the Code limits our deduction for compensation paid to the Named Executive Officers to \$1 million unless certain requirements are met. The policy of the Committee with regard to Section 162(m) of the Code is to establish and maintain a compensation program that will optimize the deductibility of compensation. The Committee reserves the right to use its judgment, where merited by the Committee's need for flexibility to respond to changing business conditions or by an executive's individual performance, to authorize compensation that may not, in a specific case, be fully deductible.

Fiscal 2011 Compensation Actions

In April 2010, the Committee reviewed the peer group to determine whether any changes were warranted from the prior year's peer group. For fiscal 2011, the Committee determined, based on Towers Watson's recommendation, that the peer group to be used for benchmarking purposes would consist of the following publicly traded gaming/entertainment companies: Ameristar Casinos, Inc., Boyd Gaming Corp., Gaylord Entertainment, Co., Las Vegas Sands Corp., MGM Mirage, MTR Gaming Group, Inc., Penn National Gaming, Inc., Pinnacle Entertainment, Inc., Vail Resorts, Inc. and Wynn Resorts Ltd. In addition, the Committee will take into consideration any available compensation data from the following privately held companies: Harrah's Entertainment, Inc., Jacobs Entertainment Inc., Mohegan Tribal Gaming Authority and Peninsula Gaming LLC.

Summary Compensation Table

The following table sets forth information concerning the compensation earned during the fiscal year ended April 25, 2010 by the Company's principal executive officer, principal financial officer, and three other most highly compensated individuals serving as executive officers on the last day of such fiscal year (collectively, the "Named Executive Officers"). Additionally, to the extent the Named

Executive Officer was included in last year's table, the table also includes compensation earned during the fiscal years ended April 25, 2010, April 26, 2009 and April 27, 2008:

| Name & Principal Position | Fiscal Year | Salary (\$) | Bonus (\$)(1) | Stock Awards (\$)(2) | Options Awards (\$)(2) | Non-Equity Incentive Plan Compensation (\$)(3) | All Other Compensation (\$)(4) | Total (\$) |
|---|-------------|-------------|---------------|----------------------|------------------------|--|--------------------------------|------------|
| James B. Perry | 2010 | 617,308 | 762,454 | 2,287,346 | — | 462,025 | — | 4,129,133 |
| Chairman and Chief | 2009 | 707,692 | 78,421 | 235,259 | — | 480,000 | — | 1,501,372 |
| Executive Officer(5) | 2008 | 92,308 | — | — | 1,865,797 | — | 560 | 1,958,665 |
| Dale R. Black | 2010 | 462,987 | 266,861 | 800,569 | — | 267,686 | 12,739 | 1,810,842 |
| Senior Vice President and | 2009 | 436,538 | 75,286 | 225,847 | — | 262,500 | 139,081 | 1,139,252 |
| Chief Financial Officer(6) | 2008 | 138,462 | — | — | 681,313 | 57,067 | 2,547 | 879,389 |
| Virginia M. McDowell | 2010 | 596,576 | 464,839 | 1,394,522 | — | 398,496 | — | 2,854,433 |
| President and Chief | 2009 | 587,385 | 275,251 | 825,766 | — | 399,000 | — | 2,087,402 |
| Operating Officer(7) | 2008 | 475,000 | — | — | 2,552,400 | 208,650 | 7,563 | 3,243,613 |
| Edmund L. Quatmann, Jr. | 2010 | 375,578 | 77,266 | 231,780 | — | 217,152 | 44,851 | 946,627 |
| Senior Vice President, General Counsel and Secretary | | | | | | | | |
| Paul B. Keller | 2010 | 344,624 | 85,141 | 255,420 | — | 199,248 | 14,492 | 898,925 |
| Senior Vice President and Chief Development Officer | | | | | | | | |

- (1) The amounts in this column relate to cash awards granted under the annual long-term incentive plan.
- (2) The amounts in this column represent the aggregate grant date fair value of awards granted during the respective fiscal year computed in accordance with FASB ASC Topic 718, Compensation—Stock Compensation. The awards granted in fiscal 2010 were for performance in fiscal 2009. The assumptions used in the calculation of these amounts are disclosed in Note 10 to our Consolidated Financial Statements included herein with the exception that for the employees no forfeiture rate is applied.
- (3) The amounts in this column relate to cash awards granted under the annual incentive bonus plan.
- (4) Other compensation less than \$10,000 total for the 2010 fiscal year is not included. The amounts in this column consist of the following: for Mr. Black, \$4,125 in matching contributions under the 401(k) plan, \$4,591 in expenses reimbursed under the MERP, \$90 in company-paid life insurance premiums, \$3,933 in tax gross-up expenses; for Mr. Quatmann, \$4,125 in matching contributions under the 401(k) plan, \$810 in expenses reimbursed under the MERP, \$56 in company-paid life insurance premiums, \$33,333 in sign-on incentives, \$512 in tax gross-up expenses, \$6,015 in relocation reimbursements; and for Mr. Keller, \$4,858 in matching contributions under the 401(k) plan, \$5,610 in expenses reimbursed under the MERP, \$258 in company-paid life insurance premiums, \$3,766 in tax gross-up expenses.
- (5) Mr. Perry began serving as our Chief Executive Officer effective March 10, 2008.
- (6) Mr. Black joined the Company on December 12, 2007.
- (7) Ms. McDowell joined the Company on July 30, 2007.

Grants of Plan-Based Awards

The following table sets forth certain information regarding grants of plan-based awards during fiscal 2010:

| Name | Grant Date | Estimated future payments under non-equity incentive plan awards(1) | | | All other stock awards; number of shares of stock or units (#)(2) | Grant date fair value of stock and option awards\$(3) |
|---------------------------------|------------|---|-------------|--------------|---|---|
| | | Threshold (\$) | Target (\$) | Maximum (\$) | | |
| James B. Perry | 4/27/2009 | 384,000 | 480,000 | N/A | | |
| | 7/23/2009 | — | — | — | 175,612 | 2,287,346 |
| Dale R. Black | 4/27/2009 | 222,480 | 278,100 | N/A | | |
| | 7/23/2009 | — | — | — | 61,464 | 800,569 |
| Virginia M. McDowell | 4/27/2009 | 331,200 | 414,000 | N/A | | |
| | 7/23/2009 | — | — | — | 107,065 | 1,394,522 |
| Edmund L. Quatmann, Jr. | 4/27/2009 | 180,480 | 225,600 | N/A | | |
| | 7/23/2009 | — | — | — | 17,795 | 231,780 |
| Paul B. Keller | 4/27/2009 | 165,600 | 207,000 | N/A | | |
| | 7/23/2009 | — | — | — | 19,610 | 255,420 |

- (1) These amounts reflect awards for fiscal 2010 pursuant to the Company's annual incentive plan, which provides for the payment of incentive compensation upon the Company's achievement of a pre-established goal. Based on the Company's operating free cash flow for fiscal 2010, the executives received 96% of the annual target as a payout. See the discussion above in "Compensation Discussion and Analysis".
- (2) The awards granted in fiscal 2010 were for performance in fiscal 2009. The restrictions on the restricted stock awards lapse in 33.33% installments on each of the first, second and third anniversaries of the date of grant. In the event of a change of control, the forfeiture restrictions on restricted stock lapse immediately.
- (3) The amounts in this column represent the aggregate grant date fair value of awards granted during the 2010 fiscal year computed in accordance with FASB ASC Topic 718, Compensation—Stock Compensation. The assumptions used in the calculation of these amounts for stock option awards are disclosed in Note 10 to our Consolidated Financial Statements included herein with the exception that for the employees no forfeiture rate is applied.

Outstanding Equity Awards at Fiscal Year-End

The following table sets forth information concerning outstanding equity awards as of April 25, 2010, the last day of fiscal 2010:

| Name | Option awards | | | | Stock awards | |
|---------------------------------|--|--|----------------------------|------------------------|--|---|
| | Number of Securities Underlying Unexercised Options Exercisable (#)(1) | Number of Securities Underlying Unexercised Options Unexercisable (#)(1) | Option Exercise Price (\$) | Option Expiration Date | Number of shares or units of stock that have not vested (#)(2) | Market value of shares or units of stock that have not vested (\$)(3) |
| James B. Perry | 200,000 | 300,000 | \$8.44 | 3/10/2018 | — | — |
| | — | — | — | — | 25,296 | \$ 295,457 |
| | — | — | — | — | 3,572 | 41,721 |
| | — | — | — | — | 175,612 | 2,051,148 |
| Dale R. Black | — | — | — | — | 24,284 | 283,637 |
| | — | — | — | — | 27,778 | 324,447 |
| | — | — | — | — | 61,464 | 717,900 |
| Virginia M. McDowell | — | — | — | — | 88,792 | 1,037,091 |
| | — | — | — | — | 41,667 | 486,671 |
| | — | — | — | — | 107,065 | 1,250,519 |
| Edmund L. Quatmann, Jr. | 22,000 | 88,000 | 4.62 | 7/1/2018 | — | — |
| | — | — | — | — | 17,795 | 207,846 |
| Paul B. Keller | 20,000 | 80,000 | 6.69 | 5/1/2018 | — | — |
| | — | — | — | — | 19,610 | 229,045 |

(1) The vesting schedule for the options is five years with the first vesting occurring on the one year anniversary of the grant date and then annually thereafter.

(2) Set forth below is the grant date, vesting schedule and the date each award is vested in full for the stock that has not vested:

| Name | Number of shares of stock that have not vested (#) | Grant Date | Vesting Schedule | Vesting Date (date award is vested in full) |
|---------------------------------|--|------------|----------------------|---|
| James B. Perry | 25,296 | 10/6/08 | Ratably over 3 years | 10/6/2011 |
| | 3,572 | 10/8/08 | 100% in Year 3 | 10/8/2011 |
| | 175,612 | 7/23/09 | Ratably over 3 years | 7/23/2012 |
| Dale R. Black | 24,284 | 10/6/08 | Ratably over 3 years | 10/6/2011 |
| | 27,778 | 10/8/08 | 100% in Year 3 | 10/8/2011 |
| | 61,464 | 7/23/09 | Ratably over 3 years | 7/23/2012 |
| Virginia M. McDowell | 88,792 | 10/6/08 | Ratably over 3 years | 10/6/2011 |
| | 41,667 | 10/8/08 | 100% in Year 3 | 10/8/2011 |
| | 107,065 | 7/23/09 | Ratably over 3 years | 7/23/2012 |
| Edmund L. Quatmann, Jr. | 17,795 | 7/23/09 | Ratably over 3 years | 7/23/2012 |
| Paul B. Keller | 19,610 | 7/23/09 | Ratably over 3 years | 7/23/2012 |

(3) The aggregate market value of the shares of stock that have not vested was computed by multiplying \$11.68 (the closing market price of a share of Company common stock on April 23, 2010) by the number of unvested shares outstanding as of April 25, 2010, for such executive.

Potential Payments Upon Termination or Change of Control

The information below describes and quantifies compensation that would become payable under existing arrangements in the event of a termination of each Named Executive Officer's employment under several different circumstances or a change in control. The amounts shown assume that such termination or change in control was effective as of April 25, 2010, and thus include amounts earned

through such time and are estimates of the amounts that would be paid to the Named Executive Officers upon their termination or a change in control. The actual amounts to be paid can only be determined at the time of such Named Executive Officer's separation from the Company or a change in control.

The following tables quantify the amounts payable to each of the Named Executive Officers under the described termination circumstances and upon a change in control.

James B. Perry

| | Voluntary Resignation | Resignation for Good Reason | Involuntary Termination For Cause | Involuntary Termination w/o Cause | Death | Disability | Change In Control Only | Change In Control and Termination |
|---|--------------------------|-----------------------------------|---|---|-------------|-------------|---------------------------------|---|
| Vested Stock Option | | | | | | | | |
| Spread Value | \$648,000 | \$648,000 | \$648,000 | \$ 648,000 | \$ 648,000 | \$ 648,000 | \$ 648,000 | \$ 648,000 |
| Unvested Stock Option | | | | | | | | |
| Spread Value | — | — | — | \$ 324,000 | \$ 972,000 | \$ 972,000 | \$ 972,000 | \$ 972,000 |
| Restricted Stock Value . . | — | — | — | — | \$2,388,326 | \$2,388,326 | \$2,388,326 | \$2,388,326 |
| Cash Severance—Salary Continuation | — | — | — | \$ 800,000 | \$ 800,000 | \$ 800,000 | — | \$1,600,000 |
| Cash Severance—Annual Bonus(1) | — | — | — | — | \$ 240,000 | \$ 240,000 | — | \$ 240,000 |
| Bonus for Year of Termination(2) | — | — | — | \$ 462,025 | \$ 462,025 | \$ 462,025 | — | \$ 462,025 |
| Continued Health and Welfare | — | — | — | \$ 42,994 | \$ 42,994 | \$ 42,994 | — | \$ 85,988 |
| Total | \$648,000 | \$648,000 | \$648,000 | \$2,277,019 | \$5,553,345 | \$5,553,345 | \$4,008,326 | \$6,396,339 |

Dale R. Black

| | Voluntary Resignation | Resignation for Good Reason | Involuntary Termination For Cause | Involuntary Termination w/o Cause | Death | Disability | Change In Control Only | Change In Control and Termination |
|--|--------------------------|-----------------------------------|---|---|-------------|-------------|---------------------------------|---|
| Vested Stock Option | | | | | | | | |
| Spread Value | \$— | \$— | \$— | \$ — | \$ — | \$ — | \$ — | \$ — |
| Unvested Stock Option Spread Value | — | — | — | — | — | — | — | — |
| Restricted Stock Value | — | — | — | — | \$1,325,984 | \$1,325,984 | \$1,325,984 | \$1,325,984 |
| Cash Severance— Salary Continuation | — | — | — | \$463,500 | \$ 463,500 | \$ 463,500 | — | \$ 927,000 |
| Cash Severance— Annual Bonus(1) . . | — | — | — | — | \$ 199,730 | \$ 199,730 | — | \$ 199,730 |
| Bonus for Year of Termination(2) | — | — | — | \$267,686 | \$ 267,686 | \$ 267,686 | — | \$ 267,686 |
| Continued Health and Welfare | — | — | — | \$ 35,269 | \$ 35,269 | \$ 35,269 | — | \$ 70,538 |
| Total | \$— | \$— | \$— | \$766,455 | \$2,292,170 | \$2,292,170 | \$1,325,984 | \$2,790,939 |

Virginia M. McDowell

| | Voluntary Resignation | Resignation for Good Reason | Involuntary Termination For Cause | Involuntary Termination w/o Cause | Death | Disability | Change In Control Only | Change In Control and Termination |
|------------------------|--------------------------|-----------------------------------|---|---|-------------|-------------|------------------------------|--|
| Vested Stock Option | | | | | | | | |
| Spread Value | \$— | \$— | \$— | \$ — | \$ — | \$ — | \$ — | \$ — |
| Unvested Stock | | | | | | | | |
| Option Spread | | | | | | | | |
| Value | — | — | — | — | — | — | — | — |
| Restricted Stock Value | — | — | — | — | \$2,774,280 | \$2,774,280 | \$2,774,280 | \$2,774,280 |
| Cash Severance— | | | | | | | | |
| Salary Continuation | — | — | — | \$ 690,000 | \$ 690,000 | \$ 690,000 | — | \$1,380,000 |
| Cash Severance— | | | | | | | | |
| Annual Bonus(1) . . | — | — | — | — | \$ 331,279 | \$ 331,279 | — | \$ 331,279 |
| Bonus for Year of | | | | | | | | |
| Termination(2) . . . | — | — | — | \$ 398,496 | \$ 398,496 | \$ 398,496 | — | \$ 398,496 |
| Continued Health and | | | | | | | | |
| Welfare | — | — | — | \$ 48,036 | \$ 48,036 | \$ 48,036 | — | \$ 96,073 |
| Total | \$— | \$— | \$— | \$1,136,532 | \$4,242,091 | \$4,242,091 | \$2,774,280 | \$4,980,128 |

Edmund L. Quatmann, Jr.

| | Voluntary Resignation | Resignation for Good Reason | Involuntary Termination For Cause | Involuntary Termination w/o Cause | Death | Disability | Change In Control Only | Change In Control and Termination |
|------------------------|--------------------------|-----------------------------------|---|---|-------------|-------------|------------------------------|--|
| Vested Stock Option | | | | | | | | |
| Spread Value | \$155,320 | \$155,320 | \$155,320 | \$155,320 | \$ 155,320 | \$ 155,320 | \$155,320 | \$ 155,320 |
| Unvested Stock | | | | | | | | |
| Option Spread | | | | | | | | |
| Value | — | — | — | \$155,320 | \$ 621,280 | \$ 621,280 | \$621,280 | \$ 621,280 |
| Restricted Stock Value | — | — | — | — | \$ 207,846 | \$ 207,846 | \$207,846 | \$ 207,846 |
| Cash Severance— | | | | | | | | |
| Salary Continuation | — | — | — | \$376,000 | \$ 376,000 | \$ 376,000 | — | \$ 752,000 |
| Cash Severance— | | | | | | | | |
| Annual Bonus(1) . . | — | — | — | — | \$ 182,500 | \$ 182,500 | — | \$ 182,500 |
| Bonus for Year of | | | | | | | | |
| Termination(2) . . . | — | — | — | \$217,152 | \$ 217,152 | \$ 217,152 | — | \$ 217,152 |
| Continued Health and | | | | | | | | |
| Welfare | — | — | — | \$ 30,894 | \$ 30,894 | \$ 30,894 | — | \$ 61,778 |
| Total | \$155,320 | \$155,320 | \$155,320 | \$934,686 | \$1,790,992 | \$1,790,992 | \$984,446 | \$2,197,886 |

Paul B. Keller

| | Voluntary Resignation | Resignation for Good Reason | Involuntary Termination For Cause | Involuntary Termination w/o Cause | Death | Disability | Change In Control Only | Change In Control and Termination |
|--|--------------------------|-----------------------------------|---|---|-------------|-------------|------------------------------|--|
| Vested Stock Option Spread Value | \$99,900 | \$99,900 | \$99,900 | \$ 99,900 | \$ 99,900 | \$ 99,900 | \$ 99,900 | \$ 99,900 |
| Unvested Stock Option Spread Value | — | — | — | — | \$ 399,600 | \$ 399,600 | \$399,600 | \$ 399,600 |
| Restricted Stock Value | — | — | — | — | \$ 229,045 | \$ 229,045 | \$229,045 | \$ 229,045 |
| Cash Severance— Salary Continuation | — | — | — | \$345,000 | \$ 345,000 | \$ 345,000 | — | \$ 690,000 |
| Cash Severance— Annual Bonus(1) . . | — | — | — | — | \$ 201,000 | \$ 201,000 | — | \$ 201,000 |
| Bonus for Year of Termination(2) | — | — | — | — | — | — | — | — |
| Continued Health and Welfare | — | — | — | \$ 30,786 | \$ 30,786 | \$ 30,786 | — | \$ 46,180 |
| Total | \$99,900 | \$99,900 | \$99,900 | \$475,686 | \$1,305,331 | \$1,305,331 | \$728,545 | \$1,665,725 |

Note: No retirement scenario shown as no executive is retirement eligible.

(1) Partial year bonuses have been annualized for purposes of the calculation of the three-year average

(2) Based on actual bonus paid for FY10 performance

Employment Contracts

We have employment agreements with each of our Named Executives Officers. Below is a summary of each agreement as currently in effect:

In July 2007, we entered into an employment agreement with Virginia M. McDowell, our current President and Chief Operating Officer. The material terms of Ms. McDowell's employment agreement are set forth below:

- One-year term that continues for a series of successive one-year terms unless earlier terminated pursuant to the terms of the agreement.
- An initial base salary of \$650,000 and eligibility for an annual incentive bonus of 60% of annual base salary if she meets minimum targets. Ms. McDowell also received an initial stock option grant to purchase 250,000 of the Company's common stock, vesting over a five-year period.
- If employee voluntarily terminates the term of employment due to Retirement (as defined in the employment agreement), then all stock options shall become fully vested and exercisable and employee's deferred bonus payments shall be fully vested and paid.
- The maximum period of salary and benefit continuation in the event of termination, death or disability is 12 months, and the agreement provides for severance payments equal to two times annual base salary in the event of termination following a change of control, plus all stock options shall become fully vested and exercisable.

In December 2007, we entered into an employment agreement with Dale R. Black, our current Senior Vice President and Chief Financial Officer. The material terms of Mr. Black's employment agreement are substantially the same as Ms. McDowell's agreement. Mr. Black's initial annual base salary was \$400,000 and he is eligible for an annual incentive bonus of 60% of his annual base salary. Mr. Black also received an initial stock option grant to purchase 125,000 shares of the Company's common stock, vesting over a five-year period.

In March 2008, we entered into an employment agreement with James B. Perry, our current Chief Executive Officer. The material terms of Mr. Perry's employment agreement are substantially the same as Ms. McDowell's agreement; provided, however, that Mr. Perry's initial term was two years. Mr. Perry's initial annual base salary was \$800,000. Mr. Perry also received an initial stock option grant to purchase 500,000 shares of the Company's common stock, vesting over a five-year period. Mr. Perry's agreement also provides that, in the event of a termination without cause, any unvested stock options that would have vested had employee remained employed for one year following the date of termination shall vest and become exercisable.

In May 2008, we entered into an employment agreement with Paul B. Keller, our current Senior Vice President and Chief Development Officer. The material terms of the employment agreement are as follows:

- One-year term that continues for a series of successive one-year terms unless earlier terminated pursuant to the terms of the agreement.
- An initial annual base salary of \$335,000 and eligibility for an annual incentive bonus of 50% of annual base salary.
- If employee dies or becomes disabled during the employment term, employee (or employee's estate) is entitled to "Basic Severance" (consisting of (i) the continuation of employee's annualized base compensation for 12 months, (ii) the bonus due under the Company's annual incentive plan with respect to the Company's most recently completed fiscal year to the extent such bonus has not already been paid and (iii) subject to employee making a timely election to continue coverage, a monthly amount equal to the Company's portion of employee's premium or similar contribution required under the Company's group medical plan, such amount to be paid for the 12-month period following the termination date).
- If we terminate the term of employment without "cause" (as defined in the employment agreement), employee is entitled to Basic Severance in the event that employee executes a general release.
- If the Company terminates employee's employment without cause or if employee terminates employee's employment on account of "Good Reason" (as defined in the employment agreement), in either case, within the 12-month period following the occurrence of a "Change of Control" (as defined in the employment agreement) then the employee shall be entitled to (1) an amount equal to 200% of employee's annualized base compensation, (2) the average of employee's annual bonus payable under the Company's annual incentive plan during the Company's three most recently completed fiscal years (or such shorter period as employee has been employed by the Company), (3) the bonus due under the Company's annual incentive plan with respect to the Company's most recently completed fiscal year to the extent such bonus has not already been paid, (4) subject to employee making a timely election to continue coverage, a monthly amount equal to the Company's portion of employee's premium or similar contribution required under the Company's group medical plan, such amount to be paid for the 18-month period following the termination date, (5) any stock options granted to employee outstanding as of the occurrence of a Change of Control shall be deemed fully vested.

In July 2008, we entered into an employment agreement with Edmund L. Quatmann, Jr., our current Senior Vice President, General Counsel and Secretary. The material terms of the employment agreement are substantially the same as Ms. McDowell's agreement and Mr. Black's agreement. Mr. Quatmann's initial annual base salary was \$365,000 and he is eligible for an annual incentive bonus of 60% of his annual base salary. Mr. Quatmann also received an initial stock option grant to purchase 110,000 shares of the Company's common stock, vesting over a five-year period.

In December 2008, we amended the employment agreements between us and each of Messrs. Perry, Black and Quatmann and Ms. McDowell to comply with Section 409A of the Internal Revenue Code of 1986, as amended.

COMPENSATION OF DIRECTORS

For the one-year term that commenced October 6, 2009, our non-employee directors received a \$50,000 annual retainer, additional compensation of \$4,000 for each in-person board meeting attended, \$2,000 for each in-person meeting with management that they were required to attend and \$1,000 for any other in-person meeting they were required to attend; provided, however, that the Vice Chairman of the Board received an annual retainer of \$100,000 in lieu of the standard annual retainer and per meeting fees. The Chairmen of the Company's Audit Committee and Stock Option and Compensation Committee, Messrs. Glazer and Hayes, respectively, each receive an additional annual retainer of \$25,000 and \$7,500, respectively, for chairing those Committees, and the Chairman of the Company's Compliance Committee, Mr. Baker, receives a fee of \$2,000 per meeting. Directors are also eligible for annual long-term incentive awards. For the one-year term that commenced October 6, 2009, each non-employee director at-large was awarded 13,202 shares of restricted stock, our Vice Chairman was awarded 24,204 shares of restricted stock. The awards vest 50% upon issuance and 50% on the one-year anniversary of issuance. Directors who are our employees (i.e., our Chairman) receive no additional compensation for serving as directors. All directors are reimbursed for travel and other expenses incurred in connection with attending board meetings and meetings with management that they may be required to attend.

Director compensation for the one-year term commencing October 5, 2010 has not yet been set.

Fiscal 2010 Director Compensation

The following table sets forth information with respect to all compensation awarded the Company's directors during fiscal 2010:

| Name(1) | Fees earned or paid in cash (\$) | Stock Awards \$(2) | All other compensation \$(3) | Total (\$) |
|----------------------------------|---|-----------------------|------------------------------------|---------------|
| W. Randolph Baker | 72,000 | 150,173 | — | 222,173 |
| John G. Brackenbury(4) | 70,000 | 150,173 | 60,000 | 280,173 |
| Alan J. Glazer | 100,000 | 165,199 | — | 265,199 |
| Jeffery D. Goldstein | 78,000 | 150,173 | — | 228,173 |
| Richard A. Goldstein | 71,000 | 188,086 | — | 259,086 |
| Robert S. Goldstein | 100,000 | 275,321 | — | 375,321 |
| Shaun R. Hayes | 86,500 | 160,194 | — | 246,694 |
| Gregory J. Kozicz(5) | 43,000 | 28,181 | — | 71,181 |
| Lee S. Wielansky | 75,000 | 150,173 | — | 225,173 |

- (1) James B. Perry, our Chief Executive Officer and the Chairman of our Board of Directors, is a Named Executive Officer and his compensation as Chief Executive Officer is included in the Summary Compensation Table. He does not receive additional compensation for his service as a director.
- (2) The amounts in this column represent the aggregate grant date fair value of awards granted during fiscal 2010 computed in accordance with FASB ASC Topic 718, Compensation—Stock Compensation. The assumptions used in the calculation of these amounts for stock awards are disclosed in Note 10 to our Consolidated Financial Statements included herein with the exception that for the directors no forfeiture rate is applied.

- (3) Occasionally the spouse of a director accompanies the director on travel to Board meetings at our expense. This column does not include this cost, which is minimal.
- (4) Mr. Brackenbury received \$60,000 in fees for serving on the Board of Directors of The Isle Casinos Limited.
- (5) Mr. Kozicz joined the Board on January 27, 2010. The amount included in the "Stock Awards" column for Mr. Kozicz reflects his initial award of 3,333 shares of restricted stock for joining the Board.

COMPENSATION COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION

There are no Stock Option and Compensation Committee interlocks (i.e., none of our executive officers serves as a member of the board of directors or the compensation committee of another entity that has an executive officer serving as a member of our Board or the Stock Option and Compensation Committee of our Board).

STOCK OPTION AND COMPENSATION COMMITTEE REPORT ON EXECUTIVE COMPENSATION

The Stock Option and Compensation Committee has reviewed and discussed the Compensation Discussion and Analysis contained herein and, based on such review and discussions, the Stock Option and Compensation Committee recommended that the Compensation Discussion and Analysis be included here.

By: The Stock Option and Compensation Committee:

Shaun R. Hayes, Chair
W. Randolph Baker
John G. Brackenbury
Alan J. Glazer
Gregory J. Kozicz
Lee S. Wielansky

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Equity Compensation Plans. The following table provides information about securities authorized for issuance under our 2009 Long-Term Stock Incentive Plan for the fiscal 2010.

| <u>Plan category</u> | <u>(a)</u> Number of securities to be issued upon exercise of outstanding options, warrants and rights | <u>(b)</u> Weighted-average exercise price of outstanding options, warrants and rights | <u>(c)</u> Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) |
|--|---|---|---|
| Equity compensation plans approved by security holders | 1,435,185 | \$11.29 | 2,220,296 |
| Equity compensation plans not approved by security holders | — | — | — |
| Total | <u>1,435,185</u> | <u>\$11.29</u> | <u>2,220,296</u> |

Ownership of Our Capital Stock. The following table sets forth information with respect to the beneficial ownership of our common stock as of August 13, 2010 (unless otherwise indicated) by:

(1) each director and nominee for director, (2) the individuals named in the Summary Compensation Table (i.e., the Named Executive Officers), (3) all directors, nominees for director and executive officers (including the Named Executive Officers) as a group, and (4) based on information available to us and filings made under Sections 13(d) and 13(g) of the Securities Exchange Act of 1934, as amended, each person known by us to be the beneficial owner of more than 5% of our common stock. Unless otherwise indicated, all persons listed have sole voting and dispositive power over the shares beneficially owned.

| Name and Address of Beneficial Owners(1) | Number of Shares of Common Stock Beneficially Owned(2) | Percentage of Outstanding Shares Owned(2) |
|--|--|---|
| Robert S. Goldstein(3)(4) | 14,160,133 | 43.2% |
| Jeffrey D. Goldstein(3)(5) | 13,642,746 | 41.6% |
| Richard A. Goldstein(3)(6) | 13,495,126 | 41.2% |
| B.I.J.R.R. Isle, Inc.(3)(7) | 9,273,115 | 28.3% |
| B.I. Isle Partnership, L.P.(3)(8) | 4,502,625 | 13.7% |
| Goldstein Group, Inc.(3)(9) | 2,898,243 | 8.8% |
| Thompson, Siegel & Walmsley LLC(10) | 1,712,948 | 5.2% |
| W. Randolph Baker(11) | 47,830 | * |
| John G. Brackenbury(12) | 36,431 | * |
| Alan J. Glazer(13) | 91,589 | * |
| Shaun R. Hayes(14) | 34,123 | * |
| Gregory J. Kozicz (15) | 3,333 | * |
| James B. Perry(16) | 516,141 | 1.6% |
| Lee S. Wielansky(17) | 37,237 | * |
| Virginia M. McDowell(18) | 342,763 | 1.0% |
| Dale R. Black(19) | 157,675 | * |
| Arnold L. Block(20) | 32,020 | * |
| R. Ronald Burgess(21) | 44,653 | * |
| D. Douglas Burkhalter(22) | 60,353 | * |
| Roger W. Deaton (23) | 140,774 | * |
| Eric L. Hausler (24) | 40,422 | * |
| Paul B. Keller(25) | 84,116 | * |
| Donn R. Mitchell, II(26) | 97,851 | * |
| Edmund L. Quatmann, Jr.(27) | 86,301 | * |
| Jeanne-Marie Wilkins(28) | 58,512 | * |
| Directors and Executive Officers as a Group (21 persons)(29) | 19,301,409 | 58.1% |

* Less than 1%.

Notes:

- (1) Unless otherwise indicated below, the business address for each member or affiliated entity of the Goldstein family listed below is 2117 State Street, Bettendorf, Iowa 52722.
- (2) Calculated pursuant to Rule 13d-3 under the Securities Exchange Act of 1934, as amended. Under Rule 13d-3(d), shares not currently outstanding that are subject to options, warrants, rights or conversion privileges exercisable within 60 days of August 13, 2010, are deemed outstanding for the purpose of calculating the number and percentage owned by such person, but are not deemed outstanding for the purpose of calculating the percentage owned by any other person listed.
- (3) Information regarding beneficial ownership of our common stock is included herein in reliance on Schedule 13D/A as filed with the SEC on May 14, 2010 and June 29, 2010. Further, on April 30,

2010, members of the Goldstein family, including Robert S. Goldstein, Jeffrey D. Goldstein, Richard A. Goldstein and various family trusts and other entities associated with members of the Goldstein family (the "Goldstein Group") entered into an Agreement related to their ownership of our common stock (the "Goldstein Family Agreement"). The Goldstein Family Agreement includes, among other things, an agreement by the parties to coordinate their efforts with each other with respect to their ownership of our common stock and to ensure that the interests of the Goldstein Group are appropriately considered by our Board of Directors. As of June 29, 2010, the Goldstein Group beneficially owned in the aggregate approximately 50.1% of the issued and outstanding shares of our common stock.

- (4) The number of shares beneficially owned by Robert S. Goldstein includes 9,273,115 shares of which Robert S. Goldstein, as Co-Chairman and Chief Executive Officer of B.I.J.R.R. Isle, Inc., has indirect beneficial ownership, 2,898,243 shares held by the Goldstein Group, Inc., of which Robert S. Goldstein has indirect beneficial ownership, 540,000 shares held in the Richard A. Goldstein Irrevocable Trust, of which Robert S. Goldstein, as co-trustee, has indirect beneficial ownership, 540,000 shares held in the Jeffrey D. Goldstein Irrevocable Trust, of which Robert S. Goldstein, as co-trustee, has indirect beneficial ownership, 75,000 shares in a family private foundation of which he is a director, 24,476 shares held in an IRA account over which Mr. Goldstein has a power of attorney which includes voting and dispositive power and 28,333 shares of restricted stock subject to vesting. Such indirect beneficial ownership arises from the power to vote or to direct the vote or the power to dispose or direct the disposition of such shares and does not necessarily constitute a personal ownership interest in such shares. The business address of Robert S. Goldstein is 700 Office Parkway, St. Louis, Missouri 63141.
- (5) The number of shares beneficially owned by Jeffrey D. Goldstein includes 9,273,115 shares of which Jeffrey D. Goldstein, as Co-Chairman and Chief Executive Officer of B.I.J.R.R. Isle, Inc. (the sole general partner of B.I. Isle Partnership, L.P., Rob Isle Partnership, L.P., Rich Isle Partnership, L.P., Jeff Isle Partnership, L.P. and I.G. Isle Partnership, L.P.), has indirect beneficial ownership, 2,898,243 shares held by the Goldstein Group, Inc., of which Jeffrey D. Goldstein has indirect beneficial ownership, 540,000 shares held in the Richard A. Goldstein Irrevocable Trust, of which Jeffrey D. Goldstein, as co-trustee, has indirect beneficial ownership, 75,000 shares in a family private foundation of which he is a director, 24,476 shares held in an IRA account over which Mr. Goldstein has a power of attorney which includes voting and dispositive power and 14,803 shares of restricted stock subject to vesting. Such indirect beneficial ownership arises from the power to vote or to direct the vote or the power to dispose or direct the disposition of such shares and does not necessarily constitute a personal ownership interest in such shares. The business address of Jeffrey D. Goldstein is 2117 State Street, Suite 300, Bettendorf, Iowa 52722.
- (6) The number of shares beneficially owned by Richard A. Goldstein includes 9,273,115 shares of which Richard A. Goldstein, as Co-Chairman and Chief Executive Officer of B.I.J.R.R. Isle, Inc. has indirect beneficial ownership, 2,898,243 shares held by the Goldstein Group, Inc., of which Richard A. Goldstein has indirect beneficial ownership, 540,000 shares held in the Jeffrey D. Goldstein Irrevocable Trust, of which Richard A. Goldstein, as co-trustee, has indirect beneficial ownership, 75,000 shares in a family private foundation of which he is a director, 24,476 shares held in an IRA account over which Mr. Goldstein has a power of attorney which includes voting and dispositive power and 8,268 shares of restricted stock subject to vesting. Such indirect beneficial ownership arises from the power to vote or to direct the vote or the power to dispose or direct the disposition of such shares and does not necessarily constitute a personal ownership interest in such shares. The business address of Richard A. Goldstein is 700 Office Parkway, St. Louis, Missouri 63141.
- (7) B.I.J.R.R. Isle, Inc. is the general partner of B.I. Isle Partnership, L.P., Rob Isle Partnership, L.P., Rich Isle Partnership, L.P., Jeff Isle Partnership, L.P. and I.G. Isle Partnership, L.P. and, as such,

has indirect beneficial ownership of the shares held by each limited partnership. Such indirect beneficial ownership arises from the power to vote or to direct the vote or the power to dispose or direct the disposition of such shares and does not necessarily constitute a personal ownership interest in such shares. Jeffrey D. Goldstein, Richard A. Goldstein, and Robert S. Goldstein, each as a Co-Chairman and Chief Executive Officer of B.I.J.R.R. Isle, Inc., have indirect beneficial ownership and report shared voting and dispositive power as to these shares. Such indirect beneficial ownership arises from the power to vote or to direct the vote or the power to dispose or direct the disposition of such shares and does not necessarily constitute a personal ownership interest in such shares. The address for B.I.J.R.R. Isle, Inc. is c/o Michael Newmark, Bryan Cave LLP, 211 N. Broadway, Ste. 3600, St. Louis, Missouri 63102.

- (8) Jeffrey D. Goldstein, Richard A. Goldstein, and Robert S. Goldstein, each as a Co-Chairman and Chief Executive Officer of B.I.J.R.R. Isle, Inc., have indirect beneficial ownership and report shared voting and dispositive power as to these shares. Such indirect beneficial ownership arises from the power to vote or to direct the vote or the power to dispose or direct the disposition of such shares and does not necessarily constitute a personal ownership interest in such shares. The address of B.I. Isle Partnership is c/o Michael Newmark, Bryan Cave LLP, 211 N. Broadway, Ste. 3600, St. Louis, Missouri 63102.
- (9) Shares owned by Goldstein Group, Inc. are reported as beneficially owned by Jeffrey D. Goldstein, Robert S. Goldstein and Richard A. Goldstein. The address for Goldstein Group, Inc. is 2117 State Street, Suite 300, Bettendorf, Iowa 52722.
- (10) As reflected on a Form 13F filed on May 14, 2010 by Thompson, Siegel & Walmsley LLC. The address for Thompson, Siegel & Walmsley LLC is 6806 Paragon Place, Suite 300, PO Box 6883, Richmond, VA 23230.
- (11) Includes 2,000 shares issuable upon the exercise of stock options that are exercisable within 60 days and 14,622 shares of restricted stock subject to vesting.
- (12) Includes 14,679 shares of restricted stock subject to vesting.
- (13) Includes 8,000 shares issuable upon the exercise of stock options that are exercisable within 60 days, 16,577 shares of restricted stock subject to vesting and 1,000 shares owned by Mr. Glazer's wife.
- (14) Includes 13,331 shares of restricted stock subject to vesting.
- (15) Includes 1,666 shares of restricted stock subject to vesting.
- (16) Includes 200,000 shares issuable upon the exercise of stock options that are exercisable within 60 days and 194,954 shares of restricted stock subject to vesting.
- (17) Includes 9,885 shares of restricted stock subject to vesting.
- (18) Includes 242,678 shares of restricted stock subject to vesting.
- (19) Includes 117,544 shares of restricted stock subject to vesting.
- (20) Includes 24,123 shares of restricted stock subject to vesting.
- (21) Includes 38,895 shares of restricted stock subject to vesting.
- (22) Includes 38,895 shares of restricted stock subject to vesting.
- (23) Includes 80,975 shares issuable upon the exercise of stock options that are exercisable within 60 days and 22,154 shares of restricted stock subject to vesting.

- (24) Includes 20,000 shares issuable upon exercise of stock options that are exercisable within 60 days and 20,422 shares of restricted stock subject to vesting.
- (25) Includes 40,000 shares issuable upon exercise of stock options that are exercisable within 60 days and 37,579 shares of restricted stock subject to vesting.
- (26) Includes 30,700 shares issuable upon the exercise of stock options that are exercisable within 60 days and 34,705 shares of restricted stock subject to vesting.
- (27) Includes 44,000 shares issuable upon the exercise of stock options that are exercisable within 60 days and 36,369 shares of restricted stock subject to vesting.
- (28) Includes 40,000 shares issuable upon the exercise of stock options that are exercisable within 60 days and 14,451 shares of restricted stock subject to vesting.
- (29) Information provided is for the individuals who were our executive officers, directors and nominees for director on August 13, 2010, and includes 465,675 shares issuable upon exercise of stock options that are exercisable within 60 days and 944,933 shares of restricted stock subject to vesting.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

CERTAIN RELATED PARTY TRANSACTIONS

Green Bridge Company, a company that is indirectly wholly owned by members of the Goldstein family, including Robert S. Goldstein, Jeffrey D. Goldstein and Richard A. Goldstein, provides an easement to the Isle of Capri Casino & Hotel in Bettendorf, Iowa for parking at an annual rent of \$60,000. Robert S. Goldstein, Jeffrey D. Goldstein and Richard A. Goldstein are members of our Board of Directors. Robert S. Goldstein is Vice Chairman of our Board of Directors.

It is our written policy that the Company expects that any transaction, arrangement or relationship or series of similar transactions, arrangements or relationships (including any indebtedness or guarantee of indebtedness) in which (1) the aggregate amount involved will or may be expected to exceed \$120,000 in any calendar year, (2) the Company is a participant, and (3) any related party has or will have a direct or indirect interest will be either approved or ratified by the unrelated Directors of the Board of Directors. In deciding whether to approve a related party transaction, the Board of Directors will take into account, among other factors it deems appropriate, whether the transaction is on terms no less favorable than terms generally available to an unaffiliated third-party under the same or similar circumstances and the extent of the related party's interest in the transaction. If a related party transaction will be ongoing, the Board of Directors may establish guidelines for the Company's management to follow in its ongoing dealings with the related party. Thereafter, the Board of Directors, on at least an annual basis, would review and assess ongoing relationships with the related party to see that the transaction remains appropriate.

INDEPENDENCE

The Board of Directors has determined that the following directors are independent as defined in Nasdaq Rule 5605(a)(2):

W. Randolph Baker
John G. Brackenbury
Alan J. Glazer
Shaun R. Hayes
Gregory J. Kozicz
Lee S. Wielansky

Additionally, each of the Stock Option and Compensation Committee, Audit Committee and Nominating Committee is composed entirely of independent directors.

ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The following table summarizes the fees billed to the Company for professional services by Ernst & Young, LLP for fiscal 2010 and 2009:

| | 2010 | 2009 |
|------------------------------|--------------------|--------------------|
| Audit Fees | \$2,278,035 | \$2,563,865 |
| Audit-Related Fees | 49,500 | 22,825 |
| Tax Fees | 10,000 | — |
| All Other Fees | — | — |
| | <u>\$2,337,535</u> | <u>\$2,586,690</u> |

Audit fees include fees for professional services rendered for the audit of our annual consolidated financial statements and reports on internal control over financial reporting, the review procedures on the consolidated financial statements included in our Forms 10-Q, as well as accounting consultations, statutory audits, consents, and other services related to Securities and Exchange Commission filings. Audit-related fees for 2010 include fees for the audit of our employee benefit plan. Tax fees consist of amounts billed for tax compliance assistance and tax planning and advice.

The Audit Committee is responsible for reviewing and pre-approving any non-audit services to be performed by the Company's outside accounting firm. The Audit Committee may delegate its pre-approval authority to the Chairman of the Audit Committee to act between meetings of the Audit Committee. Any pre-approval given by the Chairman of the Audit Committee pursuant to this delegation is presented to the full Audit Committee at its next regularly scheduled meeting. The Audit Committee or Chairman of the Audit Committee reviews, and if appropriate, approves all non-audit service engagements, taking into account the proposed scope of the non-audit services, the proposed fees for the non-audit services, whether the non-audit services are permissible under applicable law or regulation, and the likely impact of the non-audit services on the principal accountant's independence.

The Audit Committee pre-approved each engagement of the Company's independent registered public accounting firm to perform non-audit related services during fiscal year 2010.

The Audit Committee has considered whether the provision of non-audit services is compatible with maintaining the principal accountant's independence and believes the provision of the services referenced above is compatible.

PART IV

ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

The following documents are filed as part of this Form 10-K.

- (a) Consolidated financial statements filed as part of this report are listed under Part II, Item 8.
- (b) The exhibits listed on the "Index to Exhibits" are filed with this report or incorporated by reference as set forth below.

All other schedules are omitted because they are not applicable or not required, or because the required information is included in the consolidated financial statement or notes thereto.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ISLE OF CAPRI CASINOS, INC.

Dated: August 23, 2010

By /s/ JAMES B. PERRY
James B. Perry,
*Chief Executive Officer and
Chairman of the Board*

INDEX TO EXHIBITS

| EXHIBIT NUMBER | DESCRIPTION |
|----------------|---|
| 3.1A | Certificate of Incorporation of Casino America, Inc. (Incorporated by reference to the Registration Statement on Form S-1 filed September 3, 1993) |
| 3.1B | Amendment to Certificate of Incorporation of Casino America, Inc. (Incorporated by reference to the Proxy Statement for the fiscal year ended April 26, 1998) |
| 3.2A | By-laws of Casino America, Inc. (Incorporated by reference to the Registration Statement on Form S-1 filed September 3, 1993) |
| 3.2B | Amendment to By-laws of Casino America, Inc., dated February 7, 1997 (Incorporated by reference to Exhibit 3.2A to the Annual Report on Form 10-K filed on July 28, 1997) |
| 4.1 | Indenture, dated as of March 3, 2004, among Isle of Capri Casinos, Inc., the subsidiary guarantors named therein and U.S. Bank National Association, as Trustee (Incorporated by reference to Exhibit 4.3 to the Registration Statement on Form S-4 filed on May 12, 2004) |
| 4.2 | Registration Rights Agreement, dated as of March 3, 2004, among Isle of Capri Casinos, Inc., the subsidiary guarantors named therein and Deutsche Bank Securities Inc. and CIBC World Markets Corp. on behalf of themselves and as representatives of the other initial purchasers (Incorporated by reference to Exhibit 4.4 to the Registration Statement on Form S-4 filed on May 12, 2004) |
| 10.1† | Amended Casino America, Inc. 1993 Stock Option Plan (Incorporated by reference to the Proxy Statement filed on August 25, 1997) |
| 10.2† | Amended and Restated Isle of Capri Casinos, Inc. 2009 Long-Term Stock Incentive Plan (Incorporated by reference to Exhibit 10.1 to the Quarterly Report on Form 10-Q on December 4, 2009) |
| 10.3† | Isle of Capri Casinos, Inc. Deferred Bonus Plan (Incorporated by reference to the Proxy Statement filed on August 15, 2000) |
| 10.4† | Isle of Capri Casinos, Inc. Deferred Bonus Plan Code Section 409A Compliance Amendment (Incorporated by reference to Exhibit 10.4 to the Annual Report on Form 10-K filed on June 25, 2009) |
| 10.5† | Isle of Capri Casinos, Inc.'s Amended and Restated Deferred Compensation Plan (Incorporated by reference to Exhibit 10.5 to the Annual Report on Form 10-K filed on June 25, 2009) |
| 10.6† | Isle of Capri Casino, Inc. Amended and Restated Deferred Compensation Plan Adoption Agreement (Incorporated by reference to Exhibit 10.6 to the Annual Report on Form 10-K filed on June 25, 2009) |
| 10.7† | Letter of Stock Option and Compensation Committee dated November 1, 2008 (Incorporated by reference to Exhibit 99.1 to the 8-K filed on November 6, 2008) |
| 10.8† | Isle of Capri Casinos, Inc.'s 2005 Non-employee Director Deferred Compensation Plan (Incorporated by reference to Exhibit 10.33 to the Quarterly Report Form 10-Q filed on March 1, 2005) |

| EXHIBIT NUMBER | DESCRIPTION |
|----------------|---|
| 10.9† | Isle of Capri Casinos, Inc. Non-employee Director Deferred Compensation Plan (Incorporated by reference to Exhibit 10.9 to the Annual Report on Form 10-K filed on June 25, 2009) |
| 10.10† | Isle of Capri Casinos, Inc. Medical Expense Reimbursement Plan (MERP) (Incorporated by reference to Exhibit 10.10 to the Annual Report on Form 10-K filed on June 25, 2009) |
| 10.11† | Employment Agreement, dated as of July 16, 2007, between Isle of Capri Casinos, Inc. and Virginia McDowell (Incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on July 20, 2007) |
| 10.12† | Employment Agreement dated as of December 3, 2007, between Isle of Capri Casinos, Inc. and Dale R. Black (Incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on December 12, 2007) |
| 10.13† | Employment Agreement, dated as of March 4, 2008, between Isle of Capri Casinos, Inc. and James B. Perry (Incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on March 10, 2008) |
| 10.14† | Employment Agreement, dated as of July 1, 2008, between Isle of Capri Casinos, Inc. and Edmund L. Quatmann, Jr. (Incorporated by reference to Exhibit 10.18 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.15† | Isle of Capri Casinos, Inc. Employment Agreement Compliance Addendum—James B. Perry (Incorporated by reference to Exhibit 10.1 to the Quarterly Report on Form 10-Q filed on March 6, 2009) |
| 10.16† | Isle of Capri Casinos, Inc. Employment Agreement Compliance Addendum—Virginia M. McDowell (Incorporated by reference to Exhibit 10.2 to the Quarterly Report on Form 10-Q filed on March 6, 2009) |
| 10.17† | Isle of Capri Casinos, Inc. Employment Agreement Compliance Addendum—Dale R. Black (Incorporated by reference to Exhibit 10.3 to the Quarterly Report on Form 10-Q filed on March 6, 2009) |
| 10.18† | Isle of Capri Casinos, Inc. Employment Agreement Compliance Addendum—Edmund L. Quatmann, Jr. (Incorporated by reference to Exhibit 10.4 to the Quarterly Report on Form 10-Q filed on March 6, 2009) |
| 10.19†** | Employment Agreement dated as of August 6, 2009, between Isle of Capri Casinos, Inc. and Eric Hausler. |
| 10.20†** | Employment Agreement dated as of October 30, 2008, between Isle of Capri Casinos, Inc. and Paul Keller. |
| 10.21† | Form Employment Agreement for Senior Vice Presidents of Isle of Capri Casinos, Inc. (Incorporated by reference to Exhibit 10.19 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.22† | Form Stock Option Award Agreement (Incorporated by reference to Exhibit 10.20 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.23† | Form of Restricted Stock Award Agreement (Incorporated by reference to Exhibit 10.22 to the Annual Report on Form 10-K filed on June 25, 2009) |

| EXHIBIT NUMBER | DESCRIPTION |
|----------------|--|
| 10.24 | Credit Agreement, dated as of July 26, 2007 among Isle of Capri Casinos, Inc., the Lenders listed herein, Credit Suisse, Cayman Island Branch, as administrative agent, issuing bank and swing line lender, Credit Suisse Securities (USA) LLC, as lead arranger and bookrunner, Deutsche Bank Securities Inc. and CIBC World Markets Corp., as co-syndication agents and U.S. Bank, N.A. and Wachovia Bank, National Association, as co-documentation agents (Incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on July 31, 2007) |
| 10.25 | Security Agreement, dated as of July 26, 2007, among Isle of Capri Casinos, Inc., its material subsidiaries party thereto, and Credit Suisse, Cayman Islands Branch, as Administrative Agent for and representative of the financial institutions party to the Credit Agreement and any Hedge Providers (as defined therein) (Incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on July 31, 2007) |
| 10.26 | First Amendment to Credit Agreement, dated as of February 17, 2010, among the Company, as borrower, the financial institutions listed therein, as lenders, Credit Suisse AG, Cayman Islands Branch, as administrative agent and the other agents referred to therein among Isle of Capri Casinos, Inc., the Lenders listed therein. (Incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on February 29, 2010. |
| 10.27 | Biloxi Waterfront Project Lease dated May 12, 1986 with Point Cadet Development Corporation (Biloxi) (Incorporated by reference to an exhibit to the Annual Report on Form 10-K for the fiscal year ended April 30, 1992) |
| 10.28 | Addendum to Lease Agreement, dated August 1, 1992, between the City of Biloxi, Mississippi, Point Cadet Development Corporation (Biloxi) (Incorporated by reference to an exhibit to the Annual Report on Form 10-K for the fiscal year ended April 30, 1992) |
| 10.29 | Second Addendum to Lease, dated April 9, 1994, by and between the City of Biloxi, Mississippi, Point Cadet Development Corporation, the Biloxi Port Commission and Riverboat Corporation of Mississippi (Biloxi) (Incorporated by reference to an exhibit to the Annual Report on Form 10-K for the fiscal year ended April 30, 1994) |
| 10.30 | Third Addendum to Casino Lease, dated April 26, 1995, by and between the City of Biloxi, Mississippi, Point Cadet Development Corporation, the Biloxi Port Commission and Riverboat Corporation of Mississippi (Biloxi) (Incorporated by reference to an exhibit to the Annual Report on Form 10-K for the fiscal year ended April 30, 1995) |
| 10.31 | Biloxi Waterfront Project Lease dated as of April 9, 1994 by and between the City of Biloxi, Mississippi and Riverboat Corporation of Mississippi (Biloxi) (Incorporated by reference to an exhibit to the Annual Report on Form 10-K for the fiscal year ended April 30, 1994) |
| 10.32 | First Amendment to Biloxi Waterfront Project Lease (Hotel Lease), dated as of April 26, 1995, by and between Riverboat Corporation of Mississippi (Biloxi) (Incorporated by reference to an exhibit to the Annual Report on Form 10-K for the fiscal year ended April 30, 1995) |

| EXHIBIT NUMBER | DESCRIPTION |
|----------------|---|
| 10.33 | Point Cadet Compromise and Settlement Agreement, dated August 15, 2002, by and between the Secretary of State of the State of Mississippi, the City of Biloxi, Mississippi, the Board of Trustees of State Institutions of Higher Learning and Isle of Capri Casinos, Inc. and Riverboat Corporation of Mississippi (Biloxi) (Incorporated by reference to an Exhibit 10.29 to the Annual Report on Form 10-K filed on July 30, 2007) |
| 10.34 | Biloxi Waterfront Project Garage-Podium Lease and Easement dated as of August 15, 2002, by and between the Secretary of State of the State of Mississippi, the City of Biloxi, Mississippi, the Board of Trustees of State Institutions of Higher Learning and Isle of Capri Casinos, Inc. and Riverboat Corporation of Mississippi (Biloxi) (Incorporated by reference to an Exhibit 10.30 to the Annual Report on Form 10-K filed on July 30, 2007) |
| 10.35 | Amended and Restated Berth Rental Agreement dated May 12, 1992 between the Biloxi Port Commission and Riverboat Corporation of Mississippi (Biloxi) (Incorporated by reference to an exhibit to the Annual Report on Form 10-K for the fiscal year ended April 30, 1992) |
| 10.36 | Second Amendment to Berth Rental Agreement dated August 13, 1996, (ii) Third Amendment to Berth Rental Agreement dated December 14, 1999 and (iii) Letter Agreement to Berth Rental Agreement dated October 17, 2006 (Biloxi) (Incorporated by reference to an Exhibit 10.32 to the Annual Report on Form 10-K filed on July 30, 2007) |
| 10.37 | Agreement on Casino Berth Tract dated as of August 15, 2002, State consented to dredging, wharfing and filling by Isle of areas to reconfigure Berth Tract to accommodate a larger gaming vessel (Biloxi) (Incorporated by reference to an Exhibit 10.33 to the Annual Report on Form 10-K filed on July 30, 2007) |
| 10.38 | Amended and Restated Lease, dated as of April 19, 1999, among Port Resources, Inc. and CRU, Inc., as landlords and St. Charles Gaming Company, Inc., as tenant (St. Charles) (Incorporated by reference to an Exhibit 10.28 to the Annual Report on Form 10-K filed on July 02, 1999) |
| 10.39 | Lease of property in Coahoma, Mississippi dated as of November 16, 1993 by and among Roger Allen Johnson, Jr., Charles Bryant Johnson and Magnolia Lady, Inc. (Incorporated by reference to the Registration Statement on Form S-4/A filed June 19, 2002) |
| 10.40 | Addendum to Lease dated as of June 22, 1994 by and among Roger Allen Johnson, Jr., Charles Bryant Johnson and Magnolia Lady, Inc. (Incorporated by reference to an Exhibit 10.46 to the Annual Report on Form 10-K filed on July 28, 2000) |
| 10.41 | Second addendum to Lease dated as of October 17, 1995 by and among Roger Allen Johnson, Jr., Charles Bryant Johnson and Magnolia Lady, Inc. (Incorporated by reference to an Exhibit 10.47 to the Annual Report on Form 10-K filed on July 28, 2000) |
| 10.42 | Master Lease between The City of Boonville, Missouri and IOC-Boonville, Inc. formally known as Davis Gaming Boonville, Inc. dated as of July 18, 1997. (Incorporated by reference to an Exhibit 10.40 to the Annual Report on Form 10-K filed on July 11, 2008) |

| EXHIBIT NUMBER | DESCRIPTION |
|----------------|--|
| 10.43 | Amendment to Master Lease between The City of Boonville, Missouri and IOC-Boonville, Inc. formally known as Davis Gaming Boonville, Inc. dated as of April 19, 1999. (Incorporated by reference to an Exhibit 10.41 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.44 | Second Amendment to Master Lease between The City of Boonville, Missouri and IOC-Boonville, Inc. formerly known as Davis Gaming Boonville, Inc. dated as of September 17, 2001. (Incorporated by reference to an Exhibit 10.42 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.45 | Third Amendment to Master Lease between The City of Boonville, Missouri and IOC-Boonville, Inc. formerly known as Gold River's Boonville Resort, Inc. and Davis Gaming Boonville, Inc. dated as of November 19, 2001. (Incorporated by reference to an Exhibit 10.43 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.46 | Amended and Restated Lease Agreement by and between the Port Authority of Kansas City, Missouri and Tenant dated as of August 21, 1995 (Incorporated by reference to Exhibit 10.44 to the Annual Report on Form 10-K filed June 25, 2009) |
| 10.47 | First Amendment to Amended and Restated Lease Agreement by and between the Port Authority of Kansas City, Missouri and Tenant dated as of October 31, 1995 (Incorporated by reference to Exhibit 10.45 to the Annual Report on Form 10-K filed June 25, 2009) |
| 10.48 | Second Amendment to Amended and Restated Lease Agreement by and between the Port Authority of Kansas City, Missouri and Tenant dated as of June 10, 1996 (Incorporated by reference to Exhibit 10.46 to the Annual Report on Form 10-K filed June 25, 2009) |
| 10.49 | Assignment and Assumption Agreement (Lease Agreement) between Flamingo Hilton Riverboat Casino, LP, Isle of Capri Casinos, Inc. and IOC-Kansas City, Inc. dated as of June 6, 2000. (Incorporated by reference to an Exhibit 10.44 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.50 | Lease and Agreement-Spring 1995 between Andrianakos Limited Liability Company and Isle of Capri Black Hawk, LLC. dated as of August 15, 1995. (Incorporated by reference to an Exhibit 10.45 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.51 | Addendum to the Lease and Agreement-Spring 1995 between Andrianakos Limited Liability Company and Isle of Capri Black Hawk, LLC. dated as of April 4, 1996. (Incorporated by reference to an Exhibit 10.46 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.52 | Second Addendum to the Lease and Agreement-Spring 1995 between Andrianakos Limited Liability Company and Isle of Capri Black Hawk, LLC. dated as of March 21, 2003. (Incorporated by reference to an Exhibit 10.47 to the Annual Report on Form 10-K filed on July 11, 2008) |
| 10.53 | Third Addendum to the Lease and Agreement-Spring 1995 between Andrianakos Limited Liability Company and Isle of Capri Black Hawk, LLC. dated as of April 22, 2003. (Incorporated by reference to an Exhibit 10.48 to the Annual Report on Form 10-K filed on July 11, 2008) |

| EXHIBIT NUMBER | DESCRIPTION |
|----------------|--|
| 10.54 | Operator's Contract dated August 11, 1994; as amended by: (i) Amendment to Operator's Contract dated August 15, 1998; and (ii) Second Amendment to Operator's Contract dated June 30, 2004 (Bettendorf) (Incorporated by reference to an Exhibit 10.38 to the Annual Report on Form 10-K filed on July 30, 2007) |
| 10.55 | Purchase Agreement, dated April 1, 2010, by and among United Gaming Rainbow, Inc., Bally Technologies, Inc., Isle of Capri Casinos, Inc., IOC-Vicksburg, Inc. and IOC-Vicksburg, L.L.C., with respect to Rainbow Casino-Vicksburg Partnership, L.P. d/b/a Rainbow Casino (Incorporated by reference to an Exhibit 99.1 to the Current Report on Form 8-K filed on April 1, 2010) |
| 21.1** | Significant Subsidiaries of Isle of Capri Casinos, Inc. |
| 23.1* | Consent of Ernst & Young LLP |
| 31.1* | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934 |
| 31.2* | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934 |
| 32.1* | Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 |
| 32.2* | Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 |
| 99.1** | Description of Governmental Regulation. |

* Filed herewith.

** Previously filed.

† Management contract or compensatory plan or arrangement.